FT No. 31,283 • THE FINANCIAL TIMES LIMITED 1990

Monday October 22 1990

D 8523A

World News Malaysian

premier on course for third term

Malaysian prime minister Mahathir Mohamad's National Front coalition seems likely to win only a simple majority in parliamentary elections and not the two-thirds he needs

Aoun ally shot Dany Chamoun, National Liberal Party chairman and staunch ally of general Michel Aoun, was assassinated with his wife and two sons in Chris-tian east Beirut. Page 18

Jews murdered A Palestinian teenager has been arrested for stabbing three Jews to death in West Jerusalem as revenge for the police killing of 21 Arabs on Temple Mount. Page 2

Khmer train ambush Fifty people were killed when Khmer Rouge guerrillas ambushed a train convoy near the port city of Kompong Som

in Cambodia on October 17. Schools allow blacks The first of South Africa's state-run white schools to be polled have voted overwhelmingly to admit black pupils

Census curfew Turkey and Venezuela both confined their citizens to their homes to conduct a nationwide census. Turkey said it was the last headcount curfew it would

75.

.1. 1.

*. 1/4;

4.000

STEER A SAFE STEER STEER

st - 1 120

en en de la la companya de la compan

10.00

RACE

ALTER A

5 1 PM 1

. . .~

4000

Polish election feud Prime minister Tadeusz Mazowiecki, risking all to challenge Lech Walesa in Poland's presidential race, has strongly hinted he will resign as pre-mier if the Solidarity leader beats him in next month's

Ceasefire plan

Belgian foreign minister Mark Eyskens said he had received a message from rebels in the former colony of Rwanda saying they were ready to agree to a ceasefire as a prelude to

Taiwan protests Taiwan has protested after Japan blocked a group of Taiwan athletes from planting an Olympic torch on a deserted group of islands that are the subject of a territorial dispute between Taipei, Tokyo and Peking.

USSR party formed Mr nbers of more than 30 St. iet opposition parties and groups have met to found the Democratic Russia' political

Row over mosque Indian government faces growing resentment from Mosle after announcing that the state would compulsorily acquire the site of the disputed mosque at Ayodhya in northern India where Hindu fundamentalists

olan to construct a temple.

Poli tax riot.

British government ordered a full police report into how a peaceful protest in London on Saturday against the poll tax turned into a riot. There were 120 arrests and 12 people

were injured. Page 7 Sweden in crisis Democratic government is struggling to put together

Sweden's beleaguered Social together an emergency package of austerity measures designed to assure business opmion that the country's currency will not be devalued.

Cincinnati Reds win Cincinnati Reds won baseball's World Series by beating the defending champions Oakland A's 2-1 to record their fourth straight victory in the best of seven series.

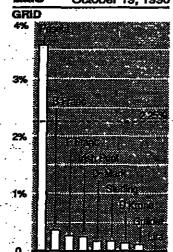
Business Summary Lufthansa makes fresh attempt to win interflug

Lufthansa, state-owned German national airline, has come up with an alternative means of acquiring control of Interflug, the former eas German carrier, that it believes may not run into opposition from the federal cartel authorities in Berlin.

Mr Heinz Ruhnau, chief executive of Lufthansa, has suggested that the Bonn gov-ernment give his company the contract to revitalise Interflug.

EUROPEAN Monetary System: Sterling continued to slide down the system against the background of disappointing economic news - rising UK average earnings and higher bank lending – plus political nervousness after the Conservative Party's defeat in the

October 19, 1990



Eastbourne by election. The pound fell below its central rate of DM2.95 on Friday and finished only 0.18 per cent above the lowest-placed Italian lira, compared with 1.98 per cent at the end of the previous week. Currencies, Page 29

TEXAS Instruments, leading US semiconductor and electronics group, is suffering from a slump in memory chip prices combined with beavy costs of new plant construction which have pushed it into losses for its third quarter.

AMERICAN Telephone & Telegraph, largest US telecommu-nications company, has proposed radical measures to cut international telephone rates.

JAPANESE banks face substantial losses and strained balance sheets if, as seems likely, holders of several billion dollars worth of Swiss franc convertible bonds take their option to redeem the

bonds early. Page 19 NORWAY today links its currency to the European Currency Unit in a move that will be seen in Brussels and Oslo as an important step in the country's links with the EC.

Page 5 UK motor industry recorded an increase in exports which enabled it to boost car production by 8.6 per cent last month.

RACAL Electronics of the UK is leading a consortium which has been chosen by Europe's railways to study the feasibility of building a pan-European telecommunications network

RUPERT Murdoch, whose News Corporation is facing mounting debt problems, is going ahead with a controver stal proposal to issue non-vot-

ing shares. Page 19 FTALSTAT of Italy, Europe's biggest toll motorway operator, and two French toll operating companies are among the members of three consortia which today will submit pro-

THE RELEASE of an unspecified number of British hostages in Iraq looked likely yesterday after a three-hour meeting between Mr Edward Heath, the former British prime minister, and President Saddam Hussein, writes Alison Smith in London Mr Heath told a Baghdad

press conference that arrangements would be made for some of the 1,400-plus British hostages to return home on Tues "The President assured me that some will be returning as a result of my visit," he said.

Mr Heath went to Baghdad after appeals from relatives of some sick and elderly hostages for him to try to secure their release. About 53 hostages are thought to be in the most vul-nerable categories, though it is not clear whether more than a handful will be allowed to go.
"Mr Heath will go home with
some good news," said the
Iraqi Information Minister. although he did not elaborate.

Japanese government leaders emerged battered from their first week of defending a controversial legislative plan to enable them to send troops overseas, but still appeared determined to press ahead with it.

The government has encountered substantial opposition to its moves to send troops to assist multinational forces in the Gulf. Many people in Japan and in neighbouring countries fear a resurgence of Japanese militarism. Page 2

The news was given a tentative welcome in Britain, although the Foreign Office was awaiting confirmation before commenting.

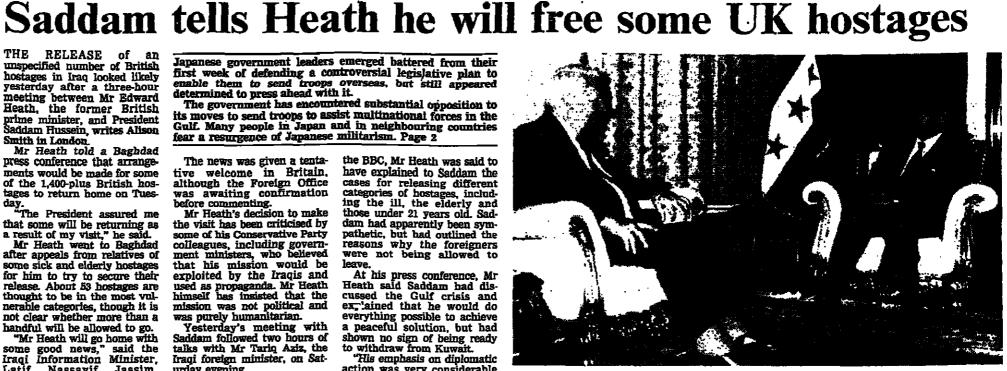
Mr Heath's decision to make the visit has been criticised by some of his Conservative Party colleagues, including govern-ment ministers, who believed that his mission would be exploited by the Iraqis and used as propaganda. Mr Heath himself has insisted that the mission was not political and

was purely humanitarian.
Yesterday's meeting with
Saddam followed two hours of talks with Mr Tariq Aziz, the Iraqi foreign minister, on Saturday evening.
According to reports from

the BBC, Mr Heath was said to have explained to Saddam the cases for releasing different categories of hostages, includ-ing the ill, the elderly and those under 21 years old. Saddam had apparently been sym-pathetic, but had outlined the reasons why the foreigners were not being allowed to

At his press conference, Mr Heath said Saddam had dis-cussed the Gulf crisis and ex_lained that he would do everything possible to achieve a peaceful solution, but had shown no sign of being ready to withdraw from Kuwait

"His emphasis on diplomatic Continued on Page 18



Former British prime minister Edward Heath (left) with Iraqi President Saddam Hussein yesterday

EC aid 'has failed to make electronics groups competitive'

By Guy de Jonquières, International Business Editor, in London

SENIOR European Commission officials are expressing grow-ing dissatisfaction with EC pol-icies for the electronics industry, saying they have not made the industry more competitive and need to be re-thought. The officials say that pro-

grammes such as Esprit, a sub-sidised collaborative venture, have led to few useful innovations and have outlived their purpose. They also criticise leading European electronics companies for not doing enough to improve their commercial performance.

The EC is due to spend about Ecu1.75bn (\$2.39bn) on

research and development this year. Much of it is used to sub-sidise multi-company collaboin information technology and the Ecu4bn Joint European Submicron Silicon (Jessi) project in advanced microchips.

These programmes, which involve mainly Europeanowned companies and research ins tutes, have received strong political backing from EC gov-ernments. They are intended to spearhead the promotion of stror", independent European high-technology industries able

to compete with the US and Japan.
The Commission's information technology division, which administers Esprit, says the seven-year-old programme needs more time to produce results. However, influential officials elsewhere in the Commission contend the basic approach is flawed. Specifi-

cally, they say:

• the recent financial and management crisis at Philips of the Netherlands, the Euro-pean industry leader, and the weakness of many other companies raise serious questions about the value and purpose of

the EC programmes;

large European electronics companies have become unhealthily dependent on EC subsidies and trade protection and are not investing aggressively enough in new products and markets;

the takeover of ICL, Britain's biggest computer company, by Fuji'su of Japan and the growth of Japanese manufacturing capacity in Europe make it hard to continue limiting EC support largely to European-owned

 although Esprit has improved technical informa-tion flows between companies, it has produced little commercially useful technology and needs to be up-dated. "Our pol-icles keep re-inventing the

past," says one official.

• EC technological support has been spread too thinly across too many projects.
There should be more emphasis on basic research, improving demand and raising skills levels, and less on supporting individual European produc

Pressures are mounting in Brussels for a thorough review of the EC's approach to high-technology industries before the end of 1992, as part of a broader industrial policy overhaul designed to curtail sectoral intervention schemes.

That would not affect imme-

diate plans to extend Esprit for a further four years from the end of this year at a total cost of Ecu2.7bn. However, critics of the programme say tougher performance conditions should be imposed on companies which benefit from it. Giving direction to the single market, Page 16

Setback for **Polly Peck** plan to use Cyprus cash

By Clay Harris in London

POLLY PECK International has failed so far to obtain enough cash from northern Cyprus to satisfy the condi-tions set by bank creditors earlier this month when they extended a standstill on the troubled company's debt

repayments. The reluctance of authorities in the Turkish-controlled half of the island to allow cash to be transferred to London is now the biggest immediate threat to Polly Peck's survival.

threat to Polly Peck's survival.

The company also faces a
writ from the UK property
group British Land, demanding repayment of more than
£1m (\$1.97m) in commercial
paper which fell due last
month, but this alone is not
expected to provoke the
appointment of administraiors. A Polly Peck director admitted yesterday that the fruit

was "a bit in arrears" on the

remittances it had promised from northern Cyprus. He said Coopers & Lybrand-Deloitte, the accounting firm appointed to report to creditors on Polly Peck's operations, had confirmed that it had nearly £100m on deposit there. That sum would be more than enough to satisfy Continued on Page 18

Bondholders meeting, Page 20

Deal on US tax rates may break budget deadlock

By Peter Riddell, US Editor, in Washington

COMPROMISE plans on US tax rates were put forward by the White House yesterday, opening the way to a possible resolution of the budget crisis. As the joint conference of the Senate and House of Repre-

sentatives continued into its third day, leading Democrats talked of making "good prog-ress". The aim of the talks is to reconcile widely differing budget plans approved last week by the two Houses. To win Democratic support.

President George Bush said he would consider an increase in the marginal income tax rate paid by the wealthiest from 28 to 31 per cent, provided the rest of the package was "totally satisfactory".

Mr Richard Darman, the

budget director, said the suggested 31 per cent rate would involve flattening the so-called bubble in the US tax system under which those earning between \$80,000 and about \$180,000 a year pay a marginal rate of 33 per cent, while those earning above that level pay only 28 per cent. The former group of more

than 5m households would see a cut in their top rate to 31 per cent, while the latter group of roughly 700,000, the wealthiest, would get a tax increase. The net effect would be to raise

more than \$5bn over five years. However, Democrats are pressing for other changes, including a surtax on the very rich – those earning more, say, than \$500,000 or \$1m a year – and limits on deductions from tax claimed by the

wealthiest Senator George Mitchell, the Democratic majority leader, yesterday predicted compro-mises between the Senate proposal for a doubling in the federal petrol tax to 19.5 cents a gallon and the House call for no change, and on the scale of changes in Medicare health provision for the elderly. Even if Mr Bush backs this

package, it will still be difficult

to sell to Congress ahead of the mid-term elections two weeks tomorrow, following the rejection of the first agreement on October 5 and subsequent nar-Congressman Newt Gingrich, the Republican minority whip in the House, said he would oppose a deal of the kind emerging from the confer-ence because it would raise taxes in a way which would deepen the recession. There was "a real danger" of the Republicans losing up to 10 seats. Losses might not be any Continued on Page 18

Analysis, Page 2

British Telecom set to attack US telecommunications market

By Hugo Dixon in London

BRITISH TELECOM is considering breaking into the US long-distance telecommunications market in association with McCaw Cellular Communications, the largest US mobile communications group, in which it holds a 20 per cent

The venture might include providing both domestic long-distance and international Such a move would put BT

posals to construct Britain's first privately financed motorway. Page 18

industry specialist said BT had been exploring the implications of entering the long-distance market with McCaw. The purpose of linking with McCaw, rather than going in alone, seems to be to bypass US regulations which prevent foreign companies owning more than 25 per cent of a radio licence in the US. Micro-wave and other radio links are

nications in direct competition with
American Telephone and Telegraph, MCI and US Sprint
- the leading US long-distance
operators - and would
threaten the cartel while

now has run this business on a co-operative basis. BT's stated corporate goal is to become a leading interna-tional telecommunications group with operations in North America, Europe and the Far East. In addition to the stake in McCaw, the company also owns Tymnet, a leading US data communications group. A US telecommunications

businesses.

used in long-distance commu-Even so, BT would still be regarded as a "dominant" oper-ator by US regulatory as hori-ties, requiring it to file detailed accounts. Any long-distance operator with more than a 15 per cent foreign equity stake is considered dominant by the

Federal Communications Commission, the US regulator. "As of the moment, we are not going into the carrier business in association with McCaw," BT commented. But it refused to rule out the possibility that it might take this rout? in the long term.
Mr Iain Vallance, BT's chair-

man, indicated last month that he had plans to use the McCaw stake to expand into other

"McCaw is in those areas of the US which generate most telecommunications business whether mobile or otherwise. If you were to map the position-ing of US-based multinationals in the US against the McCaw network, then you'd find it interesting," he said.

US operators are forbidden to compete in the long distance market in the UK but this is expected to change as a result of the UK government's review of telecommunications policy. would have to consider any opportunities thrown up as a

result of the review.

Cable and Wireless, the UKbased international telecommunications group which owns Mercury Communications, already runs a long-distance service in the US. Because it does not use radio links it is able to own 100 per cent of this



FOR A HEALTHIER FUTURE, MOVE TO SWINDON.

Move to Swindon and it wan't just be your business that starts to look rosier.

We call it quality of life, a phrase that could easily have been invented with Swindon in mind.

Here you'll find everything you need to help you relax and recharge your batteries after a hard day's work: The tranquil beauty of the Wiltshire countryside, superb facilities for every conceivable leisure activity, with a rush hour that's

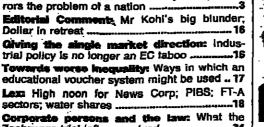
In Swindon you just can't help mixing business with

To find out more about one of Britain's healthiest living and working environments, call the Economic Development Team on Swindon (0793) 496924 now.

ECONOMIC DEVELOPMENT

DISCOVER OUR SECRET Thamesdown Borough Council has a range of sites available.

FT SURVEYS THIS WEEK



Lex: High noon for News Corp; PIBS; FT-A sectors; water shares Surveys: French Banking and Financial Centre; California Sections IILIV 30.31

European Finance and

of political negligence. WEDNESDAY:

la de la composition della com

modernised financial system.

#TODAY: California: problems of atfluence and diversity. Separate section. European Banking and etment France, See left. # TUESDAY: Italian Industry: facing the legacy

Portugal: cautious appraisal of the task of integration. R THURSDAY: Cayman Islands: British banks,

buildings. ESATURDAY:

CONTENTS THE MONDAY INTERVIEW



Ted Forstmann (left), the New York leveraged buy-out special-ist, finds it as hard to most New Yorkers say it about. The look does not bother him.

though he has a lot to gloomy economic out-Page 34 Management . Currencies Editorial Comment 16

India's caste tensions: A dusty village mir-

educational voucher system might be used .. 17

UK Glits 22 Money Markets ____ 28 US Bonds 16 15 Inti.Capital Markets 22,23 Stock Harkets Unit Trusts 25-28

Pierre Bérégovoy, the French finance minister.

Investment series: FRANCE given France a completely - see separate section

Canada: atypical intolerance. Aluminium: Improving prospects.

American holels and Jamaican Independent Education: a public

Portugal By Peter Wise in Lisbon

for 1991

agreed in

Social pact

PORTUGUESE trade unions and employers have reached agreement with the govern-ment on a social pact for 1991 that involves a voluntary wage ceiling, a commitment to labour peace, improvements in working conditions and wel-

The accord is a break-through for the centre-right government of Prime Minister Anibal Cavaco Silva, which has been trying to revive a national ways pact since a prenational wage pact since a pre-vious agreement collapsed in 1968. Wage restraint is seen as crucial to Portugal's efforts to reduce inflation and prepare the economy for European internation.

At the heart of the accord is a non-binding agreement to keep average wage increases below 13.5 per cent. A tripartite commission will be empowered to raise this ceiling if insufficient progress is made in reducing the latter from an reducing inflation from an expected 13.25 per cent this year to the government target of 10.75 per cent in 1991.

In return, the government has agreed to reduce the maximum working week from 48 hours to 44 hours and move progressively to 40 hours by 1995. The minimum monthly wage for industrial and farm workers will be raised 15 per cent to Esc40,100 (£154). Most other pension and social security payments will also go up

15 per cent.
Benefits for employers include a "social peace" clause under which unions commit themselves to try to resolve labour conflicts through nego-tiation rather than strikes.

Poland presses Germany on border treaty

By Christopher Bobinski in

POLAND is pressing Germany to sign a treaty guaranteeing their existing border on the Oder and Nelsse rivers. Mr Krzysztof Skubiszewski, the Polish foreign minister, reacted sharply at the weekend to a statement by Mr Helmut Kohl, the German Chancellor, that negotiations on a treaty could

last until next April.

Mr Skubiszewski said a treaty "could be agreed and signed within two days".

At unification talks in Paris in July the Germans commitfrontier treaty with Poland "as soon as possible after unifica-

Poland has had treaties guaranteeing its western frontier with both the former German states but a fresh treaty with a unified Germany is now

Mr Skubiszewski also answered Mr Kohl's charge that the delay had been caused by the Poles. The Polish minis-ter said that his country had presented its latest draft of a

treaty to the Germans in July and had had no reply. Mr Skubiszewski did admit though that longer talks were needed on another treaty regulating relations between the two countries and including provision for the disruption caused by the disappearance of East Germany as Poland's trad-ing partner and incorporation of its territory into the European Community.

Tokyo stands by plan to send troops abroad

By lan Rodger in Tokyo

JAPANESE government leaders emerged battered from their first week of defending a legislative plan enabling troops to be sent overseas. but appeared determined to go through with it.
"Unease about Japan's con-

tribution to the Gulf is rising in the US," Mr Ichiro Ozawa, secretary general of the ruling Liberal Democratic Party (LDP) said in Nagoya at the weekend. "If Japan were invaded, we would expect the United Nations and the US to help us. Yet when others ask us, we reciprocate only with money. It is not good enough." The government has run up against substantial opposition to its proposals from many in Japan and in neighbouring gence of Japanese militarism.
On Friday, Mr Choi Ho Joong, the South Korean foreign minister, said in Seoul that he was deeply worried by Japanese moves to send troops

to assist in the Gulf.

Also on Friday, a top legal
adviser to the government argued under questioning in the Diet that it would be unconstitutional for Japanese troops to join a United Nations organised military force. Both the question and the answer were hypothetical, as there is no UN force at the moment, but the answer caused a brief ation in political circles in

Tokyo.
There is now widespread doubt whether the legislation, in its present form, can win parliamentary approval. If the

bill fails, it could affect the standing of the government of Prime Minister Toshiki Kaifu as well as rousing fresh resent-ment about Japan's lack of action on the Gulf in the US

and other western countries.
In initial debates on the bill last week, the Government fared badly. On Friday, Mr Taro Nakayama, the foreign minister, amended answers he had given under tough ques-tioning from Mr Tsuruo Yamaguchi, secretary general of the Japan Socialist Party, about whether the legislation would allow Japanese forces to help US ground troops in Saudia

Arabia. It would.

The LDP itself has appeared divided over the bill. Mr Michio Watanabe, head of one of the party's larger factions, said that if the bill failed to pass the lower house of the Diet, the government might have to resign and call a gen-eral election. Mr Ozawa promptly retorted that the government would not be to blame if the bill failed and no one

Mr Kiichi Miyazawa, leader of another faction, said in a speech at the weekend that he was reserving comment on the issue unless and until it became crucial. This was widely interpreted as meaning he opposed it.

And Mr Ryutaro Hashimoto,

the finance minister, reiterated his determination not to resort to deficit financing for Japan's Gulf contributions. For all the noise, it is likely that the bill will pass without difficulty in the lower house of the Diet where the LDP has a

large majority.

Its fate probably depends on whether the party can round up enough support from independents and minor parties in the upper house of the Diet to

form a majority.
At the weekend, there were reports that the Komel (clean reports that the Komei (clean government) party, which has enough seats to give the LDP a majority, was moving towards making a deal with the ruling party. However, it is insisting that the bill's provisions have a very limited life. Another influential factor will be the result of an upper house by-election in Nagoya on Nov 4 in which the LDP is expected to win a seat now held by the Komei.

Senators take aim at Uruguay round

By Nancy Dunne in Washington

THE Uruguay round of world trade talks has run into fresh trouble in the US Congress, where at least 20 Senators have endorsed a resolution which could further hamper efforts to bring trade reforms.

The resolution would withdraw the Senate's 1988 agreement not to amend legislation implementing any accord reached next December under the General Agreement on Tar-iffs and Trade.

The round is already deep in

controversy over attempts to set new trade rules for agriculset new trace rules for agricul-ture, textiles, intellectual prop-erty rights, services and invest-ment. Senate revocation of the so-called "fast track" voting rule could be a final blow. The resolution, which criti-cises the Bush Administra-

cises the Bush Audithus da-tion's proposal to phase out trade-distorting farm pro-grammes, need not be approved by the House of Rep-resentatives or President Bush. As simply a rule change, it needs only the approval of a majority of the 100 senators. The 20 sponsors do not plan to bring the proposal to a vote in this term of Congress. But the measure is expected "to send a message" to Geneva

that a significant segment of

wins approval in Geneva. Farm organisations across the US are urging support for the resolution. In Texas, a hot-bed of anti-Gatt sentiment, Mr Jim Hightower, state agricul-ture commissioner, pressed senators to halt the fast track. He called for "a realistic alter-native" to the US farm proposal which would acknowl-

Congress does not like the course the negotiations are taking. These senators may

bring the measure to a vote next year if a final package of reforms unacceptable to them

edge the importance of food self-sufficiency and establish an international emergency food reserve. Senator Lloyd Bentsen, chairman of the Senate Finance Committee and a Texas Democrat, has expressed concern about the resolution and determination to fight it.

The looming resolution bat-tle reflects the long-running bipartisan deadlock between the Bush Administration and many members of Congress over trade policy. While Congress pays lip service to multi-lateralism, it is more commit-ted to bilateral actions to force open world markets.

Broadcasting authority to rule on La Cinq

By William Dawkins in Paris

FRANCE'S broadcasting authority will today call a final meeting of the main sharehold-ers of La Cinq, the loss-making private television channel, before deciding whether to allow a rescue, restrict the terms of La Cing's franchise, or order the station to close.

The Consell Supérieur de l'Audovisuel (CSA) is due to rule in the next 10 days on whether Mr Jean-Luc Lagar-dère, chairman of Hachette, the publishing and media group, can take control of La Cinq from Mr Robert Hersant, owner of the right-wing newspaper. Le Figaro.

La Cinq's plight is the latest sign of the troubles in the French broadcasting industry,

where patchy quality is causing the Government to rethink its broadcasting policy and a fall in advertising revenues has hit earnings. Only two of France's six main channels are

profitable.
La Cinq, frequently troubled by battles between its share-holders and management, has lost FF72.5bn since Mr Hersant took over in 1987. Mr Lagar-dère believes he can achieve break even by 1994. The Hach-ette chairman narrowly falled to gain control of TF1, France's biggest private television channel, on its privatisation in 1987. The CSA risks being accused of allowing a concentration of

power in broadcasting if it decides in favour of Hachette - also owner of the Europe 1 radio station. Yet the body, which is in theory independent, also risks appearing to be under the government's influence if it decides against Mr Lagardère. Some observers believe a compromise is likely; to relaunch La Cinq as a small specialist channel.

The Financial Times (Europe) Ltd.
Published by the Financial Times (Europe) Ltd., Frankfurt Branch. (Guiolitettarsse 54, 6000 Frankfurt-ammain I: Telephone 069-75980; Fas. 069-722677; Telex 416193 represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Divectors, R.A.F. McClean, G.T.S. Damer, A.C. Müller, D.E.P. Palmer, London. Printer: Frankfurter Societacts-Druckerei-GmbH, Frankfurt/Main. Responsible editor: Sir Geoffrey Owen, Financial Times, Number One Southwark Bridge, London SEI 9HL. The Financial Times Ltd. 1990.

Registered office: Number One, Southwark Bridge, London SEI 9HL. Company incorporated under the laws of England and Wales. Chairman: D.E.P. Palmer. Main shareholders: The Financial Times Limited, The Financial News Limited Publishing director: B. Hughes, 168 Rue de Rivoli, 75044 Paris Celex Ol. 15th (10), 4220 (10), 4 108 Kuse de Kivoli, 73044 Feris Cedex 01, Tel: (01) 4297 0621; Fax: (01) 4297 0629. Editor: Sir Geoffrey Owen, Printer: SA Nord Echair, 15/21 Rue de Caire, 59100 Roubaix Cedex I. ISSN: ISSN 1148-2753. Commission Paritaire

Financial Times (Scandinavia) Oster-gade 44, DK-1100 Copenhagen-K, Denmark, Telephone (33) 13 44 41, Fax (33) 935335.

Democrats stress role of Congress in Gulf decision

By Peter Riddell, US Editor, in Washington

countries who fear a resur-

THE US Congress must authorise any decision by Pres-ident George Bush to commit forces to war in the Gulf, Sena-tor George Mitchell, the Democratic majority leader, insisted yesterday. This conflicts with the administration view that it does not have to seek Congress's permission to take military action, though it will con-

The issue could become politically significant since Congress is due to go into recess in a week until early January. Senator Mitchell said yesterday that Mr Tom Foley, the House Speaker, and he had considered reconvening Congress if necessary. He said: "It is important to

remember that, under the

American constitution, the president has no legal authority to commit the US to war. Only the Congress can make that grave decision."

His comments were made as polls showed continuing majority support, although reduced, for President Bush's handling of the crisis and as marches and rallies against the military commitment were held in 19 cities. Protesters, taking their inspiration from the anti-Viet-nam war demonstrations of 20 years ago, chanted slogans such as "Hell no, we won't go; we won't fight for Texaco." Organisers said the New York crowd was between 15,000 and 25,000, while the police estimated between 4,000 and



War veterans were among nearly 10,000 demonstrators who marched to Times Square, New York, on Saturday to protest US military involvement in the Gulf crisis

Palestinian labourer stabs three Jews to death in Jerusalem

THREE Jews were stabbed to death yesterday morning in Jerusalem by a Palestinian labourer, apparently to avenge the police killing of 21 Arabs on Temple Mount two weeks ago, writes Judy Maltz in Jeru-

salem. Jewish mobs reacted by stoning Arab cars and attackof police were called in to holster the city's forces. The victims of the stabbings were an 18-year-old unarmed female soldier, a 43-year-old male civilian and a policeman, who had tried to halt the

The 19-year-old Palestinian a resident of a West Bank vil-lage near Bethlehem, cried out one of West Jerusalem's most established neighbourhoods, where he was employed as a construction worker.

This morning's incident proves that we should immediately open fire on anyone try-ing to attack Israeli security forces and civilians," said Mr Roni Milo, the police minister. Since the killings on October

the Rock mosque in Jerusa-lem, leaders of the Palestinian uprising have called on residents of the occupied territo-ries to attack and kill Jewish civilians and soldiers.

Two Palestinian organisa-tions claimed responsibility for the stabbings - Force 17 of Fatah and a group affiliated with the Islamic Jihad movement - saying it was in

revenge for the Temple Mount killings. But police said they were still investigating whether the attacker had acted on his own accord. Mr Rafael Eitan, the agriculture minister, and member of a small right-wing party, said

spot checks should be made on Arabs entering Jerusalem to deter them from smuggling in

Brazilian rifts widen as oil chief quits

By Christina Lamb in Rio de Janeiro

Friday night of the president of Petrobras, Latin America's largest corporation, has high-lighted rifts in the government of President Fernando Collor. Mr Luiz Octavia da Motta Veiga's announcement that he was quitting his powerful posi-tion as head of the state-owned oil concern came after a week of public differences between

him and Ms Zelia Cardoso, the economy minister. Accusing the government of ruining the company's finances, Mr Motta Velga said that the Collor administration was forcing Petrobras to run at a loss to keep petrol prices and thus inflation down. He told a press conference: "My resigna-tion was motivated by the unreality of the government's tariff negotiations and the way these were conducted."

A fall in the value of the cruzeiro has meant that despite three price rises since

Petrobras is effectively subsidising petrol prices by 50 per cent. The latest 20 per cent rise brings the price to \$2.39 a gallon, compared to \$3.29 in

But on Wednesday Ms Cardoso publicly accused Mr Motta Velga of "excessive cor-poratism" and poor management, citing his decision last month to grant pay rises of 98 per cent to end a strike.

Mr Motta Velga, who is to be replaced by Mr Eduardo do Teixeira, the chief economy secretary, is the second key Collor appointee to quit within a week Last weekend Mr Bernardo Cabral, the powerful justice minister, resigned over press reports that he was hav-ing an affair with Ms Cardoso. Attacks by the two men on the government's way of doing business have fuelled specula-tion over the future of Ms Car-

Budget 'wiggling' taxes Congress

The right balance for a deal is proving elusive, writes Peter Riddell

over the weekend about the joint Senate and House of Representatives conference which has been attempting to end the US

budget crisis.
"If you move too far in one direction," he warned, "you lose 10 Republicans, and the bill is dead. If you move too far in the other direction, you lose 10 Democrats, and the bill is dead."

This balancing act reflects the very different packages produced by the two houses and the rapid approach of the mid-term elections two weeks tomorrow on November 6.

The House version was largely a statement of Democratic beliefs, raising taxes on the better off, leaving federal petrol taxes unchanged and scaling back savings on Medicare health provision for the elderly. The final package passed by 227 votes to 203, with only 10 Republicans in

support.

By contrast, the Senate version was a bipartisan leadership effort backed by the White House. It avoids increases in tax rates (though limits deductions by the better-off), proposes a doubling of petrol taxes to 19.5 cents a gallon and larger savings on

E HAVE very little wiggle Medicare. It was approved by 54 votes to will almost certainly oppose any package room," Senator Robert Dole, the 46 with the backing of 31 (out of 55) Demo-involving substantial indirect as well as

The House version would raise \$149bn in taxes over five years, with 68 per cent coming from taxpayers with annual incomes above \$100,000, while the Senate package would raise \$146bn over the period, with 42 per cent coming from that

group.

While the conference in theory includes 104 members of both houses, it is has in practice been a re-creation of the summit of Congressional leaders and White House officials which produced the original package defeated by the House on October 5.

et the failure of that agreement shows how politically sensitive the current exercise has to be. Congressman Dan Rostenkowski, the Democratic chairman of the House Ways and Means committee, said: "I think the people in that room could have settled in three or four hours. But there are things we can't pass in the House and there are things we can't pass in the Senate. We can't deliver the way we used to."
Strong support from House Democrats is

necessary since most House Republicans, led by minority whip Mr Newt Gingrich,

To avoid significant defections among House Democrats the better-off will have to be seen to make a sizeable contribution and there will have to be some concessions on the petrol tax and Medicare.

However, on the Senate side, many Democrats seeking re-election will proba-bly oppose any likely package and sub-stantial Republican support will be needed. That, and the White House's opposition to anything like the House package, limits the room for manoeuvre.

The need to secure the backing of around half the Senate Republicans and a large majority of House Democrats will probably produce a strange hybrid. There will be some savings on Medicare, though less than in the Senate plan, the petrol tax will rise by less than 9.5 cents a gallon, and the increases in tayes on the weekly and the increases in taxes on the wealthy

will go beyond the Senate version.

The way to a deal has been opened by White House acceptance of a flattening of the tax "bubble" - under which the wealthiest taxpayers pay a marginal 28 per cent rate, while those on \$78,000 to \$180,000 face a rate of 33 per cent. Much depends on other changes affecting the wealthlest.

MALAYSIA, THE MOST FASCINATING GATEWAY TO THE FAR EAST We fly you daily, non-stop on Tuesdays, Wednesdays, Fridays, Saturdays and Sundays, to Kuala Lumpur in foscinating Malaysia. A country of many charms, Malaysia is located in the heart of southeast Asia. So it's also a most convenient gateway to the Far East, Australia and New Zealand. With our vost network, we can offer you convenient connections to the Far East, and 14 flights a week to the 6 major Australian cities of Sydney, Melbourne, Perth, Adelaide, Darwin and Brisbane. Twice a week we're off to Auckland. No matter where you fly, to over 80 destinations, you'll always enjoy the genuine warmth and charm that only Malaysians can offer. Non-stop flights from 26 October, and services to Britisane, Adelaide and Darwin from 31 October. les, London Tel: 081-882 0800

INTERNATIONAL NEWS

Delhi faces backlash from Moslems over mosque

THE Indian government yesterday faced growing resentment from Mos-lems after announcing that the state would compulsorily acquire the site of the disputed mosque at Ayodhya where

the disputed mosque at Ayothya where Hindu fundamentalists plan to construct a temple, writes David Housego. The mosque, in northern India, and the surrounding land were acquired by the government at the weekend as part of complicated moves intended to defuse the explosive Hindu Moslem conflict over the site and save Mr VP. flict over the site and save Mr V.P. Singh's government from threatened

Mr L.K. Advani, the leader of the

radical Hindu BJP party, yesterday described the government's acquisition of the mosque site as a "victory" for militant Hindus planning to start con-struction of the temple in eight days time. The BJP warned last week that it would withdraw its support from Mr Singh's administration if the government attempted to halt construction.

Moslem religious leaders, who had earlier met government representatives, yesterday described the acquisition as "a sheer mockery of the promises" of the government and said that the state could not take over Waqf (Moslem religious) arguments

sque) defence committee protested to the Prime Minister last night. Mos-lems until now have seen Mr Singh's administration as a protector of their

The accuisition of the mosque, and the 70 acres surrounding it, was part of a package announced unilaterally by the government. The land is to be handed over to a Hindu foundation as part of the grounds for the new temple. But in an effort to shelve controversy over the mosque itself - which Hindus claim is the birthplace of Lord Ram, the Hindu deity - the government said

government's job reservation, the gujars are considered in much of northern india as being among the "backward castes". It

is the increasingly vociferous

lobby of the backward castes that Mr Singh set out to woo with his job reservation pro-

But in Khedla (as in much of Haryana), the gujars are considered part of the "forward castes"

and thus, in theory, ineligible for the job reservation programme. They are none the less an increasingly depressed community within the village — mable to species on their are

unable to survive on their agri-cultural income and unable to

inadequate education and influence. Rishipel, 27, a young gular on leave from the army, said that of his age group only two

Supreme Court. The compromise has privately been welcomed by some politi-cians. Hindu fundamentalists have said, however, that they will not be satisfied until they have full control over Ram's reported birthplace.

Mr Singh held negotiations with political leaders over the weekend. The fear is that if the situation is allowed to drift, there could be violent Hindu-Moslem clashes as the Hindu deadline for starting construction of the temple on October 30 draws closer. Mr Advani is now in Bihar on the way to Ayodyha at the head of a mass procession.

gujars had found jobs. The rest were unemployed. Forced to look outside the vil-

lage for jobs, the rajputs feel their opportunities have been squeezed by reservations for harijans, the lower level of village education and by competition from the jats.

The jats are the main farmer

caste in Haryana from which the

last three ministers of the state

have been drawn and, as a con-sequence, alleges Mr Raghuraj

Singh, they are getting all the jobs because of their political

Peking in trade pact with Seoul

By John Ridding in Secul

SOUTH KOREA and China have signed an agreement to open trade offices in each other's capitals, the Korea Trade Promotion Corporation announced on Saturday.

The move is expected to boost bilateral trade and is seen as a first step towards establishing diplomatic relations between Seoul and Peking. Chinese troops fought on the side of North Korea during the 1950-53 Korean war and Peking has remained one of Pyongyang's principal supporters.

The offices, which are expec ted to be set up next month, will perform limited consular functions such as the issuing of visas and represent the first permanent missions to be exchanged by the two coun-tries. Although China and South Korea have no formal ties, economic and other contacts bave nevertheless increased. Two-way trade amounted to more than \$3bn (£1.5bu) last year and is expec-ted to reach about \$3.2bn this

year and \$3.5bn in 1991. Mr Singh's two graduate sons are unemployed. He claims that to get them into the army would The establishment of diplomatic relations with China remains the last big challenge require a bribe of Rs15,000 (\$430) to Rs16,000 which he does not have. "Only those with clout get jobs," he adds bitterly. for South Korea's policy of normalising ties with socialist countries. Over the last two years South Korea has estab-



Members of the North Korea women's soccer team cross the Korean border yesterday to play friendly matches in the south

lished diplomatic relations with all eastern European countries except Albania. Last month, Seoul concluded diplomatic ties with the Soviet Union which, along with China, has been a main supporter of Pyongyang.

 Mr Kim Dae Jung, leader of South Korea's largest oppo-sition party, ended a 13-day long hunger strike at the weekend, claiming success in extracting concessions from the ruling party. However, Mr

Democracy said it would continue its boycott of the country's national assembly.

Mr Kim's decision to end his hunger strike followed com-ments by Mr Kim Young Sam, executive chairman of the ruling Democratic Liberal Party. Mr Kim Young Sam said the government would not change the constitution from a presi-dential to a cabinet system if the opposition and the people did not want it.

Village India, where higher castes feel the squeeze

David Housego and

K.K.Sharma visit

Khedla, where the

jobs reservation programme are evident

tensions aroused by the

family," says Mr Raghuraj Singh, a rajput now retired from

The largest caste groups in Khedla are the gujars and the raiputs. The gujars were originally cowherds who acquired land from the raiputs at the time of land reform. Their holdings remain smaller but they have

remain smaller, but they have more buffaloes and goats.

that has been opened up by the

HEDLA is a a dusty village west of New Delm, a mirror of the caste tensions engulfing northern India. (unfouchables, or harrians) who sions enguifing northern India. Large houses built of rough hewn stone, with spacious courtyards suggest this must have once been a prosperous village in which high and land-owning castes lived well under a hierarchic social structure that left the menial tasks to those of less for-

But walls have crumbled and some houses are in disrepair. Pigs scavenge in rubbish that has been tossed into back alleys. Open drains with black sews arve a channel in the middle of the unpaved streets.

The most striking aspect of the village of about 4,000 people, in Haryana state, is that it is the higher castes, particularly the dominant raiputs – the warrior sub-caste of which Prime Minister V.P.Singh is a member who have suffered most over the past 10 to 15 years of rising prices and unemployment.

According to ancient Hindu traditions, there were four castes

- Brahmins (priests), Kshatriyas
(warriors), Vaishyas (traders)
and Sudras (other castes).

"Untouchables" - those born to
do work like sweeping or leather
making - were excluded from
the caste system as polluting
true Hindus Subsequently thoutrue Hindus. Subsequently thou-sands of sub-castes (jati) have emerged in a system that has allowed more change than its hierarchic structure first sug-

The raiputs in Khedla lost nuch of their land as a result of land reform 30 years ago and holdings have been further sub-divided within families. They— like other upper castes in north-ern India opposed to Mr Singh's programme to extend job reservations for the lower castes insist that finding jobs for their

get lower marks but have jobs (in central government or state service) reserved for them."

In sharp contrast to the sense of declining fortunes among the the warrior caste, the harijans of Khedla seem on the upward path. Their quarter of the village is the cleanest - with walks repaired and painted, and in some alleys drains channelled through open stone ducts. Unde-texted by social stature from taking any job and helped by job reservations for harijans since

independence, unemployment weighs less heavily. Mr Pirthi Singh, an elder of the harijan quarter, says three of his sons have university degrees and jobs in government service and a fourth is now studying for

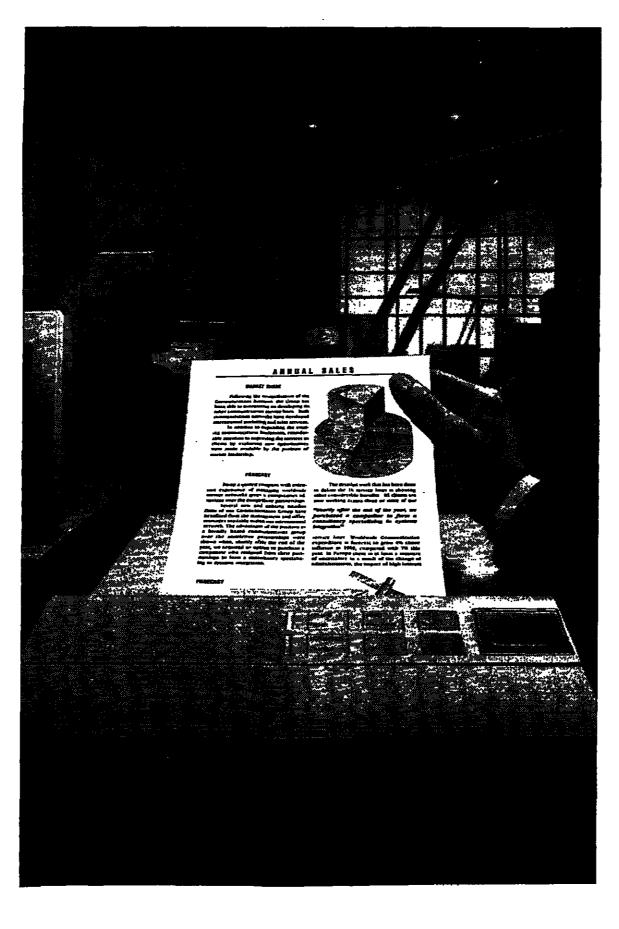
Caste differences remain strong with villagers marrying within their caste. "A harljan has never married a caste above him," says Lakhan Singh, "and it is very doubtful that it will

ever happen".
Different castes concentrate in different areas. There is a recog-nisable raiput quarter in Khedia - as there are quarters for the gujars (the other main landown-ing caste) and the harijans. There are about 15 Brahmin families, mostly poor, who earn their living from small holdings of land, performing religious cere-monies, and working outside the village in clerical jobs. Other smaller castes include the nais (barbers) and kumars (potters). The harijans complain that in

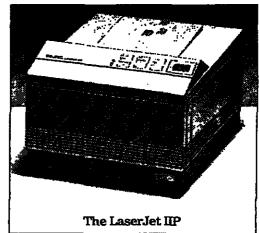
Khedla they are still sometimes treated as untouchables by from them. But some distinct tions have become blurred in that members of a caste are not restricted to jobs associated with their caste. Rajputs complain children has become increasingly difficult.

Mr Baljif Singh, says the problem for rajpuis is that they have to compete against those with a

Now you can go it alone for less.



The Hewlett-Packard guide to quality output.



Freedom is your own laser printer.

Imagine having your own laser printer right on your desk. Professional looking letters, presentations and documents emerging with just the barest whisper right in front of you.

But what price freedom? Until now the cost of individual laser printing has been prohibitive.

HP have now reduced the price even further on the LaserJet IIP.

With a footprint no bigger than your intray and a price tag no bigger than \$1,199 exc. VAT the revolutionary new offering from Hewlett-Packard puts laser print quality within everyone's reach.

Fully compatible with most popular software and other HP LaserJet printers, the HP LaserJet IIP has superior text, graphics and outstanding reliability.

Add to that 14 internal fonts, simple push-button control, multi-paper size-capability, optional second input tray, and upgradable 512K memory and you have a printer that can handle anything from a business letter to full DTP. And of course, it comes with our one year on-site warranty.

Call our enquiry section now on (0344) 369369 and we'll show you how the HP LaserJet IIP can set you free.



THE POSSIBILITY MADE REALITY.

Burma to round up dissident priests

By Chit Tun in Rangoon

علامت دام

THE Burmese government, in a further move to suppress the "excommunication move-ment" of dissident Buddhist ment" of dissident Buddhist priests, yesterday empowered all regional military commanders to round up and prosecute under martial law all members of "unlawful" priests' organisations which had refused to dissolve themselves by midnight on Saturday

day.
The organisations have been formed by some priests out-side the hierarchy of Buddhist bodies set up 10 years ago under the aegis of the then government of the Burma Socialist Programme Party (BSSP) in accordance with the rules laid down by clerical leaders of the country's nine eaders of the country's nine Buddhist sects. How many of these "unlawful" organisa-tions exist and how many of Burma's more than 300,000 Buddhist priests have joined them are details not disclosed

by the government.
The excommunication movement, by which the priests refrain from accepting alms from military personnel or performing Buddhist rites for them, was started by some of these organisations in Manda-lay, the national centre of the sations.

Buddhist faith, following clashes between military troops and priests on August 8, the second anniversary of the countrywide pro-democracy movement of 1988.
It spread to neighbouring

towns and recently reached Rangoon. In its order pro-Rangoon. In 113 order pro-claimed yesterday, the govern-ment maintains that priests belonging to undissolved "unlawful" organisations have lost their status as priests and must face legal action under martial law. The implication is that they will be derobed, sent up before military courts, and punished with sentences ranging from three years rig-

The order said a priest recently arrested in Mandalayhad confessed that he had been asked by a political par-tyto foment trouble among the priesthood as part of a plotto overthrow the government. The names of this priest and the political party concerned

were, however, not disclosed.
An official report broadcast
on the radio last night saidthat 125 priests from "unlawful" organisations had given signed statements of their withdrawal from these organi-

INVITATION TO FINANCING INSTITUTIONS FOR THE SALE OF EQUITY SHARES OF METBA S.A.



VENTURER OF THE YEAR 1990 Successful risk-takers

MICHAEL GREEN Cartton's captain speaks

MY MATE, CPC Marmite's new owner

CITY ANALYSTS Who do they think they are?

BUSINESS DRESSING When locking good counts

PLUS... INSIDE BUSINESS, MAKINSON ON THE CITY, HEALEY ON ECONOMICS, PERSONAL FINANCE... AND THE BUSINESS DIARY.

BUSINESS. THE MAGAZINE FOR THE 1990s' GENERATION OF BUSINESS LEADERS... FROM THE **FINANCIAL TIMES**

OCTOBER ISSUE ON SALE NOW

Place a regular order now, with your newsagent or Fax 071-351 2794 for subscription details BUSINESS, 234 King's Road, London SW3 5UA

Tel: 071-351 7351 BUSINESS IS AN ASSOCIATE COMPANY OF THE FINANCIAL TIMES AND THE CONDENAST PUBLICATIONS

NOTICE OF REDEMPTION

Northeast Savings, F.A. U.S. \$125,000,000 Colleteralized Floating Rate

INTERNATIONAL NEWS

Sweden's climate becomes more austere

Stockholm may have to give up cherished goals to defend its credibility abroad, writes Robert Taylor

SWEDEN'S beleaguered Social Democratic government strug-gied at the weekend to cobble together an emergency package of austerity measures, designed to convince sceptical business opinion at home and abroad that the country's currency will not be devalued as a

way of alleviating its worsening economic troubles.

A disastrous week of foreign
speculation against the krona
forced the country's central
bank last Thursday to raise
interest rates for bank hyproxy. interest rates for bank borrow-ing to 17 per cent. This followed a record currency out-flow of SKr12bn in the previous week and a slide in currency reserves.

Mr Ingvar Carlsson, prime minister and Mr Allan Larsson, his finance minister, are due to unveil their plan to stabilise the economy within the next few days with what they hope will be broad crossparty support in parliament.

The measures are expected to include swingeing cuts in cherished social welfare programmes through a pruning of departmental budgets and pos-sibly a real fall in the value of benefits. Savings of around

SKr25bn are being sought.
Wage and price controls for 1991 cannot be ruled out either but it is more likely ministers employers to accept a restrictive national agreement aimed at breaking Sweden's wage/ price spiral.

The crisis has been building for some time, many would say for years. Last spring's spat that led to the brief departure of the Social Democratic government and the abrupt resig-nation of finance minister

Kiell-Olof Feldt after Parlia ment refused to accept the government's plan for a wage, price and dividend freeze was perhaps the first public awareness of how serious Sweden's underlying economic problems had become. However, the resulting austerity package agreed between the Social Democrats and the opposition Liberals has done little to

improve the outlook. Mr Carlsson – by nature a man of compromise rather than an innovator – is now being criticised for not acting more decisively and much sooner. However, his room for manoeuvre has been restricted through lack of a parliamen-tary majority, the unrealistic expectations of his own party that the government could simply go on spending, and the refusal of the unions to show

restraint in wage bargaining.
Only ten days ago in his autumn statement to parliament Mr Larsson acknowledged the rapid deterioration in the Swedish economy with official projections for 1991 of an almost zero growth rate, a balance of payments deficit amounting to around 3.7 per cent of the gross domestic product, and wage and price increases of around 9 to 11 per cent, far above most of the country's competitors.

Mr Larsson explained the writing was on the wall at his party's congress last month in a blunt speech but now he began to spell out in general terms what had to be done to remedy the troubles.

His bleak message suggests many of the cherished achievements of Sweden's post-war social market economy are now in jeopardy.

The official commitment to full employment seems likely to be dropped. Already forecasts suggest the registered jobless total will double to around 3 per cent next year, but it could go much higher. In the 1960s and 1970s Sweden solved its labour market problems through public service job

the public sector. But with an estimated 58 per cent of its gross domestic product already devoted to public expenditure, this escape route is now closed. Mr Larsson insists that the proportion of national resources devoted to the public sector must be reduced. He is keen to see greater productive efficiency in the welfare state through the introduction of

private alternatives in child

expansion, and more than one in three workers now work for

and health care and actual cuts in Sweden's generous sickness insurance system.

The government also wants to stimulate a more competitive climate for business through measures to improve sluggish productivity, increase savings, and stimulate domestic private investment as well as push through supply side measures designed to make the private labour market more flexible

The Swedish economy internationalised rapidly in the late 1980s — many big companies moved operations overseas to avoid high domestic production costs, and the deregulating of the country's financial system culminated in the abolition of the country's financial system culminated in the abolition of the country's financial system culminated in the abolition of the country is financial system culminated in the abolition of the country is financial system. tion of exchange controls. Sweden has thus become much more vulnerable to outside

AT&T seeks big cut in international call charges

By Hugo Dixon

AMERICAN Telephone & Telegraph, the largest US tele-communications company, has proposed radical measures to cut international telephone

In a submission to the Federal Communications Commission this month, AT&T proposed that accounting rates between the US and foreign countries should be more than halved within three years. Accounting rates are a type of wholesale price which determines how much US telecom-munications companies pay their foreign counterparts for delivering international calls to their final destinations and

vice versa.

AT&T and other phone comnies have blamed artificially high accounting rates for the high level of international prices charged to customers.

AT&T proposed that reduc-tions in accounting rates should initially be negotiated bilaterally between US and for-sign phone companies. If however such negotiations had been unsuccessful after three years, US phone companies should be able to ask the commission to intervene on their

The commission should then require all US phone companies to terminate their agree-

Racal to study rail plan

WORLD ECONOMIC INDICATORS

INDUSTRIAL PRODUCTION (1985 = 100)

July.'90 116.8

June.'90 113,4

124.8

Aug. '90 116.9

127.0 118.1 114.3

June. 90 118.4

A CONSORTIUM led by Racal Electronics of the UK has been chosen by Europe's railways to study the feasibility of build-ing a pan-European telecommunications network alongside their tracks to compete with the system run by Europe's telephone companies, writes Hugo Dixon. The plan is opposed by the

Sept.'90 117.3 Aug.'90 109.0 127.4

talephone companies, most of which retain monopolies over basic phone services, but ha

some support among officials at the European Commission. The scheme could become practicable after 1993 when the Commission is due to review whether member states should open up basic phone services to competition.

Sept.'89 114.6

Aug.'89 111.0

120.7 112.8 111.6

July.'89 118.5

year +2.4%

+5.6% +4.3% +2.4%

ments with the foreign company which refused to cut accounting rates. After that, the commission would either direct US companies to stop paying the foreign company until a new deal had been negotiated, or it would set a new rate itself.

This proposal is likely to be controversial among foreign telephone companies which collectively receive \$2.5bn a year from the US under the accounting rate system. It is unlikely to affect the UK, how-ever, since both British Telecom and Mercury Communications recently agreed to cut accounting rates with AT&T

AT&T was responding to proposals from the Commission which are designed to drive down international call charges and accounting rates.

The FT revealed earlier this year that customers across the world were being overcharged more than \$10bn annually as a result of excessively high call charges which are underpin-ned by the accounting rate sys-

Germans in

Atlantic

By Hugo Dixon

cable plan

A PRIVATE German electricity

company is lobbying the Ger-man government to be allowed to build a transatlantic tele-

communications cable in a

move which could threaten the

monopoly over basic voice

communications held by Bun-despost Telekom.

Preussen Elektra, a large power-generating company based in Hamburg, wants to lay a submarine fibre-optic

cable between Germany and the US in a project which could cost \$500m. Not only would

this introduce more competi-

tion into the German market, but it would also make the

international telecommunica-

tions market more competitive. Currently, there are no transatlantic cables landing in

Germany. All transatiantic cables end in the UK, France or Spain, meaning that tele-

phone calls have to be routed via these countries rather than going direct to Germany, so

adding to costs.

TPUBATIONTIPE

As economic conditions worsen, demonstrators in Leningrad yesterday held up hanners saying 'No to the dictatorship of shopkeepers' and 'Private owners get out of the party'

Soviet statisticians issue gloomy catalogue of economic failure

By Quentin Peel in Moscow

THE Soviet government has published a string of economic statistics underlining the accel-erating decline of the Soviet

economy over the first nine months of the year.

The figures show an absolute drop in industrial production as a whole, oil industry produc-tion, capital investment, housing starts, and in many items of food production.

At the same time, they reveal that money incomes have been growing at double the planned rate for the year, nearly twice as much money was issued as the previous year, and the inflation rate is now admitted to be

9 per cent. Warning of "a further increase of crisis phenomena," the state statistics committee warned of "the loss of capacity to manage the national economy, broken economic ties, agreements and contracts not observed, and waning labour discipling."

The only ray of light from the nine-month figures came from output of consumer goods, with relatively rapid growth in production of items such as colour televisions, tape recorders, washing machines, and video recorders - although all from very low bases. The other piece of good news

for the government at the weekend was the postponement of industrial action in the key West Siberian oilfields, where up to 40,000 engineers and technicians had been threatening mass resignation.

A top level meeting of government officials in Nizhnevar-

tovsk, the main town for the giant Samotlor oilfield, agreed to investigate breakdowns in technical supplies, according to Reuters news agency.
Official Soviet statistics must

be treated with caution, because they are based on a tradition of falsification from the individual enterprises and

state farms to the very top, and because they fail to reflect the importance of the black market economy.

In foreign trade, the statis-tics show a sharp contraction in Soviet exports. Imports rose fractionally.

John Lloyd adds: A promi-

nent Soviet economist has forecast unemployment in the Soviet Union rising to 15 per cent, with a drop in output of next two years.

Dr Vladimir Popov, who attracted attention for his advocacy of heavy foreign borrowing to maintain consump-tion during the transition to the market economy, told a conference in Cardiff at the weekend: "I doubt if there is now a government, or any possible team of people, available in the Soviet Union who could persuade the people to accept the coming sacrifices without

Notice to Debenture Holders

6%% Convertible Subordinated Debentures Due 2002

ENSERCH Corporation

NOTICE OF ADJUSTMENT OF CONVERSION PRICE

Effective October 11, 1990, the conversion price under the above Debentures was reduced to \$26.88 from \$27.375, the rate previously in effect. Accordingly, the number of shares of ENSERCH Common Stock issuable upon conversion of said Debentures may be calculated by dividing the principal amount of the Debentures, or portion thereof to be converted, by the new conversion rate of \$26.88.

This adjustment gives effect to the previously announced distribution of 2,000,000 shares of Pool Energy Services Co. Common Stock by ENSERCH Corporation to its Common Stock

shareholders which is payable on or about November 15, 1990.

This notice is being given for the sole purpose of satisfying the requirements of Section 14(e)(vi) of the Fiscal Agency Agreement pursuant to which the captioned Debentures were issued. ENSERCH Corporation

Dated October 17, 1990

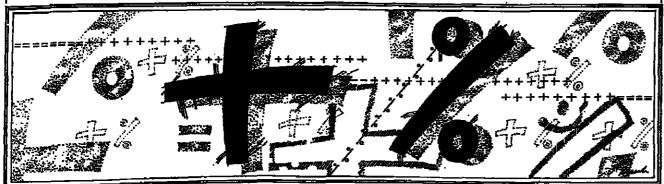
Duncan Lawrie Security Holdings Limited (the "Issaer"

CDC wants to raise your interest. The interest that comes with a good return on long term commitments in developing countries. And an interest in the management of a

wide range of exciting new projects. Last year our skills in financing and co-investing produced total new investments of £150m, around 4,500 new permanent jobs and foreign exchange for host countries.

If you want an interest in development overseas, we would like you to contact

BRITAIN INVESTING IN DEVELOPMENT CONTACT MADALENE WHITSON, COMMONWEALTH DEVELOPMENT CORPORATION, ONE BESSBORDUGH GARDENS, LONDON SW1 2JQ.
T01.EPHONE: 071 (+4471) 828 4488. TELEX: (+51) 21431. FACSIMILE: 071 (+4471) 828 6505.



NOTICE TO THE HOLDERS

or NEW YORK, as Principal Paying Agent Dated: 22nd October, 1990

US\$15,000,000 Zero Coupan Bonds Due 15th Octobez, 1990 Exchangeable for Common Stock of Slectronic Mail Corparation of Americ

In accordance with Clause 4(E)(ii) of In accordance with Clause 4(E)(ii) of the Paying Agency Agreement relating to the Bonds, notice is hereby given that, funds not having been made available by the Issuer on the due date, the Security for such Bonds has been enforced by The Law Debenture Trust Corporation p.l.c. as Trustee pursuant to Clause 5(E) of the Trust Deed. Accordingly, funds have been made Accordingly, funds have been made available from 16th October, 1990 for the repayment of the Bonds. MORGAN GUARANTY TRUST COMPANY

Preussen Elektra intends that the cable would serve not only the German market, but would also help Germany become a telecommunications hub for much of Europe. Following the unification of West and East Germany and the opening up of eastern Europe, it believes that Germany could act as a gateway to the east and also route traffic to Scan-

> parts of Europe. Under a new telecommunications law which came into effect last year, the Bundespost has retained a monopoly on basic voice communications. However, Mr Christian Schwarz-Schilling, the German Telecommunications Minister, has the right to make exemp-tions to the monopoly in cer-tain cases. The German government's policy towards telecommunications has become significantly more lib-eral in recent years.

dinavia, Benelux and other

Preussen Elektra would also need approval from the US reg-ulatory authorities to land the

cable in North America. It is understood to be negotiating with Submarine Light Wave Cable Company, a group registered in New York which has already been granted a licence to land a transatiantic cable in the US.

TeleColumbus, a Swiss telecommunications group, owns 20 per cent of this cable company but the other owners are

PIAGÉ The PLAGE Teacher The latest "Dancers" and all other models AVAILABLE DIRECT FROM

The PIAGET solon

14a NEW BOND ST. LONDON W1 071-409 2925

gloom. ailue





WE WON'T WASTE YOUR TIME.

By Robert Taylor in Stockholm

NORWAY today links its currency to the European Cur-rency Unit. The move stops short of associating the krone with the exchange rate mechanism of the European Monetary System but will be seen in Brussels and Oslo as an impor-tant step in the country's links with the EC.
The value of the krone is to

be set at NKr7.9940 per Ecu and it will be allowed to fluctu-ate above and below that fig-ure by 2.25 per cent, between NKr7.8141 and NKr8.1739.

Mr Arne Skauge, finance minister, said the decision reflected the government's pri-ority to maintain a low level of inflation, which is running at just under 4 per cent a year at the moment.

In recent months the Norwe-gian krone has been stable underlying strength of the country's economy. Over the past ten months the Ministry of Finance in Oslo has

been making inquiries with the European Commission in Brussels on the possibility of linking the krone to the EMS but this is not really possible unless Norway becomes a full



Jan Syse: coalition divided

member of the EC. However, the centre-right coalition of prime minister Jan Syse is divided over the European issue with an open split between the anti-EC Centre party and the Conservatives over the current EC-European Free Trade Association talks on the creation of a European Economic area.

EC urged to adopt liberal trade policy

By Guy de Jonquières, International Business Editor

THE European Community will realise the full economic benefits of the single market only if it combines removal of internal barriers with a liberal international trade policy, according to a study by a senior economic adviser to the

The study to be published shortly by the Centre for Economic Policy Research, finds import competition from outside the EC provides a much more powerful stimulus to industrial efficiency and adjustment than does increased intra-Community

The study is based on an analysis of the impact of different types of imports on the prices and profit margins of a range of European industries. It finds that only imports from outside the EC exert any disciplinary effect on margins. It forecasts that the removal of internal trade barriers will only affect sectors currently cted by exceptionally high non-tariff barriers, where it expects a reduction of about 15

The study is by Professor Alexis Jacquemin, an economic adviser to Mr Jacques Delors, president of the Commission, and by Mr André Sapir of the Free University of Brussels. Working Paper No. 474, CEPR, 6 Duke of York Street, London SW1. Tel: 071-930 2963.

per cent in margins.

Emu would bring stability and lower costs

THE EUROPEAN Commission sees these advantages in economic and monetary union: **EC** currency

Growth and Efficiency 1. Emu would completely eliminate nominal exchange rate variability, which in recent years has averaged 0.7 per cent a month for Exchange Rate Mechanism currencles and 1.9 per cent for non-ERM currencles (in terms of each currency against all other RC currencies). It would also eliminate uncertainty, which interest rate premiums show to be considerable even where

been stable.
2. Only a single currency completely eliminates the transaction costs of exchanging currencles. These costs are not trivial for businesses, and can be sizeable for small transactions between persons and for tourists. They add up to at least 0.5 per cent of Gross Domestic Product a year (between Ecul3bn and Ecul9bn

actual exchange rates have

or £9bn-£13bn) for the EC as a whole, and up to 1 per cent for smaller member states.

3. Going beyond the single market measures of the 1985 White Paper, additional economic advantages can be secured by further measures in such fields as energy, trans-port, competition, research and development, environmental and taxation policies.
4. The combination of the

1992 programme and Emu could well translate into not only considerable once-and-forall gains, but also dynamic gains (a higher sustainable rate of economic growth). Estimates show that a moderate reduction in the risks of investment (such as exchange rate uncertainty) could have a substantial long-term growth effect. Reduced uncertainty would permit a reduction in the rate of return on invest-ment demanded by shareholders, leaving more funds for reinvestment and growth; reduction of only 0.5 per cent in this rate of return could, over the long term, lead to a real output gain accumulating to 5 per cent of GDP.

Price stability

The most information-intense region of America

is pulled together by Ameritech.

5. Price stability is itself advantageous for efficient resource allocation. Low infla

Cost savings of a single

(Ecu bn) Bank Transfers Bank notes, travel cheques. credit cards Сомрапу in-house costs Cross-border payments costs

tion is associated with low variability of inflation, and therefore of relative prices. A 1 per cent decrease in relative price variance could increase real output by 0.3 per

6. The EuroFed (the planned European federal central bank) will be most likely to secure price stability if its statutes establish this as its priority duty and grant it political inde-pendence to fulfil this duty. The actual price stability of independent central banks is

The Brussels commission argues the case for European economic and monetary union

clearly positive.
7. The reduction of inflation to a common very low rate could be achieved at minimal transitional cost through clear political commitment to a EuroFed of this design, to become fully operational at a

Public finance

8. The role of national budgetary policies will be substan-tially revised, with new needs for autonomy to permit flexi-bility combined with enhanced discipline over excessive deficits and co-ordination to ensure an appropriate policy mix for the Community. 9. Lower inflation will mean

lower "inflation tax" revenue (or seigniorage, coming from

the issue of currency) for high inflation countries. This would mean a yearly loss, say during a period of five years, of some I per cent of GDP for Greece and Portugal and less than 0.5 per

cent for Spain and Italy. But gains for interest payments on the public debt and the allocation of capital could come from the equalisation of real interest rates. Imperfect credibility of exchange rate commitments implied a real interest rate differential of I to 2.5 per cent for EMS countries relative to Germany on average over the period 1985-39. So equalisation of real interest rates could compensate "inflainflation countries through gains, during the transition to Emu, on interest payments of between 2 and 5 per cent of

10. Competitive pressures of public expenditure and taxaCommunity may have to estab-lish minimum tax rates and co-operate in the provision of public goods to avoid ineffi-

Adjustment without exchange rate changes

11. The main cost of Emu is the loss of the national mone-tary and exchange rate instru-

This cost should not be exaggerated, since use of this instrument has already largely been renounced within the ERM, while changes will remain possible for the Community as a whole in relation to the rest of the world.

12. Changes in real exchange rates (competitiveness) remain possible and desirable within an Emu, and examples from federations show that this is not just a theoretical possibil-

backward countries. Greece and Portuga

stem their budget deficits.

and that the requirement that this EC aid

be "matched" by local expenditure should be relaxed if Athens and Lisbon are to

• Labour market regulation. The report warns that regional differences in labour

costs must not close faster than those in labour productivity. Otherwise, regional

pockets of unemployment will get worse. "It is of paramount importance that regional labour costs remain in line with

In the early days of planning its Social Charter and social action programme, the Commission had talked of regulating pay

shelved and the report shows why they

"optimal currency areas", the European Community is ill-suited as a geographic

unit to have a single money because labour is not sufficiently mobile within it.

The Commission report acknowledges

According to standard theories about

productivity differentials," it says.

EC-wide. Such ideas have since

should remain so.

flexibility is a necessary condition of success

13. Emu will reduce the incidence of country-specific shocks that warrant real exchange rate changes, as a result of changes in industrial

structure and wage bargaining. In addition, shocks resulting from exchange rate instability and unco-ordinated monetary policy will be eliminated, and so the variability of output and inflation reduced

14. Emu would lower the cost of absorbing economic shocks. For example, simulation of the past two decades (which were a turbulent period) under alternative exchange rate regimes suggests that Emu with a single currency might, compared to the EMS of the mid-1980s, witness a reduction in inflation fluctuations of one-fourth (0.5 to 1.5 per-centage points less variation) and of output growth fluctua-tions by one-fifth (0.3 to 0.7 percentage points less

International system 15. As the Community's sin-

There will be a saving on transaction costs in international trade amounting GDP, more Ecu-dominated financial issues managed by European banks, a saving of about Ecu160bn in the Community's foreign currency flows would all be in Ecus),

16. Emu should facilitate international co-ordination, and give more weight to the Community in encouraging developments of the world policy mix favourable to its interest. It should also facilitate establishment of a balanced tri-

that Europeans move around less within the EC than Americans within the US. But polar regime.

Drawn from "One Market,
One Money", European Economy No 44, October 1990, European Community Publication
Office, 2 rue Mercier, L-2985

Smaller member states stand to gain from move towards single currency By David Buchan in Brussels

TWO SETS of European Community countries stand to benefit particularly from economic and monetary union (Emu) - those with small, open economies and with currencies little traded internationallly, and those with unsophisticated financial markets.

This is one of the main conclusions from the European Commission's 350-page economic analysis of Emu which the 12 EC states are starting to negotiate.
Into the first group of particular beneficiaries fall Belgium-Luxembourg

(already in a bilateral monetary union), Ireland, Denmark and to a lesser extent the Netherlands. They would gain from having their national currencies replaced by the Ecu, which would be used far more widely in international payments, though the gain to Denmark from the removal of exchange rate uncertainty and costs might be slightly less, because it does rather more trade with non-EC (Nordic) countries.

The second group - Greece, Portugal and to some extent Spain - have "larger transitional costs to overcome, but bigger gains on offer" from Emu, says the report. Emu would greatly help unify Europe's financial market, lowering the price and increasing the volume of potential credit to borrowers in the lagging regions. "By contrast, the reduction

transaction costs and uncertainty would not be so important for Germany, a sizeable proportion of whose trade is already invoiced in D-Marks," the report says. But Germans investing in the rest of the EC should be happy to see exchange rate risk disappear, while any eventual replacement of the D-Mark by the Ecu would relieve the German authorities of pressures of running an important reserve currency which, otherwise, will be in particularly strong demand as a parallel currency in Eastern Europe.

For other large EC states, the report says Emu would help them impose and maintain wage and price discipline, while for the UK it sees gains in "the elimination of concerns about financing external deficits" and in "an expansion of activity in financial services" in a fully integrated Emu.

Apart from establishing &C states' varying self-interest in Emu, the Commission report throws up controversial implications for EC policy

 Structural economic assistance to the poorer countries. The report urges "more active Community structural policies" to accompany Emu. But it suggests that in future more of the available money should be skewed to the two most

it claims that expectations from Emu, such as achieving new price stability and changes in governments' behaviour, make an EC monetary union "strongly

CONTRACTS & TENDERS

INVITATION FOR PREQUALIFICATION CONSULTANCY AND TECHNICAL ASSISTANCE

Appraisal and Development of Marmara North Gas Field, Offshore Turkey

Türkiye Petrolleri A.O. (TPAO) plans to solicit proposals from the prequalified companies for the purpose of engineeing consultancy and technical assistance required on "Development concepts and economical evaluation, engineering design, material selection, procurement assistance, installation and commissioning of the total system" of the newly discovered gas field; offshore, in the sea of Marmara some 2.5 Miles off the beach in app. 50 m. water depth.

To accomplish above task, TPAO is looking for the experienced engineering companies in the area of offshore well design and completion technology, gas production technology, transportation and handling. Companies should present their background, experiences, references with contact persons, key personnel resumés, last two years financial status for prequalification, to the attention of

Mr. Lätif VRANA **Production Manger** Müdafaa Cad.No.22 Bakanlıklar/ANKARA-TURKEY Tel: 90-4-1187265 Tlx: 42426 TPAO-TR, 42426 TPAO-TR Fax: 90-4-1181551-1181970

not later than November 12, 1990. Prequalified companies will be invited to bid for the project outlined above.

Extension of Closing date for Bid Submission

The Ethiopian Transport Construction Authority announces that the closing date for submission of bids for its tender No. T - 01/83 is extended to November 15 /1990 at 10:00 hours local time.

All bidders are requested to note the change and submit their bids accordingly.

ETHIOPIAN TRANSPORT CONSTRUCTION AUTHORITY

RENTALS ART GALLERIES

KENWOODS RENTAL

FLATS AND HOUSES Short and Lary Lets Fee: (071) 242 3750

CONTEMPORARY PAINTINGS in an elegant town-house setting CRANE GALLERY 17In Sloane Street, London SW1 Tel: 071-235 2464 Daily 10-6 Set 10-4

appears every **Wednesday Thursday** & Friday

(in the International Edition only)

LEGAL NOTICE

0.7 percentage points less variation).

gle currency, the Ecu will develop into a major international currency, resulting in several kinds of financial advantage for the Community's economy.

to 0.05 per cent of Community reserves (because intra-Community trade and financia and seignlorage gains on foreign holdings of Ecu

polar regime.

LEGAL NOTICE

IN THE MATTER OF MONTEVERDI ONYX LIMITED

IN THE MATTER OF THE INSOLVENCY ACT 1986

SPEEDWORDS LIMITED

COMPANY NOTICES

US\$200,000,000 FLOATING RATE NOTES DUE 1997

AGENT BANK
SARCLAYS BANK PLC
STOCK EXCHANGE
SERVICES DEPARTMENT
168 PENCHURCH STREET
LONDON ECSP 3HP

One region of the country is home to the top three automakers. The top two retailers. Over 6,000 financial institutions.

The nation's busiest airport. And 15 million voice and data lines.

One region has more newspapers, more computer sites and more Fortune 500 companies.

One company moves the information for the most information-intense region of the country. Ameritech.

A force in communications. A leader in the Midwest. And a solid financial performer.

Since Ameritech stock began trading, it has generated a total return to shareowners that has outperformed the market by two to one. A compound annual growth rate of nearty 28 percent.

During its first six years, Ameritech led all other regional holding companies in return-to-equity, recording 15.8% last year. Growth in earnings per share

and dividends has averaged 6.3% over a six year period.

To find our why Ameritech continues its healthy financial performs all Brussels, Belgium (322) 512-0040 for our Annual Report. Or write Director-Investor Relation Ameritech, 30 S. Wacker Dr., R3500, Chicago, IL 60606, U.S.A., or call U.S.A. 312/750-5353.

23 Spring St., Leaden W2 11A Tel: 971-402 2271 Teles 25271

APPOINTMENTS ADVERTISING

NEWS IN BRIEF

Anti-poll tax marchers charged

NINETY-ONE people have been charged and 30 of them will appear in court today in connection with the violent anti-poll tax demonstrations outside Brixton Prison, south London, on Saturday night.
There were 120 arrests, three
petrol bombs were thrown and
five shops damaged. Mr David

Waddington, the home secretary, has demanded a full report from Sir Peter Imbert, the Metropolitan Police commissioner, on the disorder.

Business rates owing LOCAL councils in England are owed more than fibn in unpaid business rates, according to a survey of 32 councils by the Local Government information Unit, a body supported by trade unions.

The survey found that

nearly 25 per cent of the bus-iness rates that local authorities had expected to collect by the end of August had not been

Opera sponsorship

ध्यांच्यांच्यां शेक्ष

Committee Committee

- 118

on the says

Carrie gan.

10 mg 35 No.

LEGAL NOT

A 1. 25

THE MET

3M. the US-owned industrial group, is to sponsor the Welsh National Opera Company over the next three years, enabling it to stage three Verdi revivals La Traviata, Ernani and Un-Ballo in Maschera. The spon-sorship will also permit week-long residencies at the com-pany's Cardiff base for student singers and repetiteurs from the Neticand Operations. the National Opera Studio.

BBC appointment

MR Robin Walsh, 50, is to be the controller, BBC Northern Ireland, following the retire-ment of Dr Colin Morris. Mr Walsh, an Ulsterman from Londonderry, is at present the assistant controller, regional broadcasting.

Visa favourites

AUSTRALIA is the most popular destination for visa requests from business travellers, followed by India, Nigeria and the Soviet Union, Thomas Cook, the travel agency group, says. Until the relaxation of visa restrictions at the begin-ning of this month, Hungary and Czechoslovakia were also top destinations.

Smith urges end to off-shore trust

tax 'loophole'

THERE WAS mounting pressure on the government yesterday to change the law on off-shore trusts, in order to close a "loophole" which allows people to avoid capital

By Alison Smith and Sara Webb

Mr John Smith, the shadow chancellor, called at the week-end for ministers to bring for-ward legislation to close the loophole at the start of the new parliamentary session early

next month. Senior Tory backbenchers agree that this part of the Finance Act 1981 could legitimately be tightened, although they are more cautious about how the law should be amended without creating new loopholes or absurdities.

The pressure follows an article yesterday in The Sunday Times, which said that up to fibn a year in tax revenue was lost through the transference of assets into off-shore trusts in order to avoid 40 per cent capital gains tax.

A SHARP increase in exports

enabled the UK motor industry

to boost car production by 8.6 per cent last month, although

commercial vehicle production

fell by 20.1 per cent.

The latest figures from the Central Statistical Office show that 110,548 cars were produced

in the UK in September, com-pared with 101,817 in the same month last year.

exports and was supported by rising output at Nissan and

General Motors (Vauxhall) for

export to continental Europe. Production of cars for export

jumped 73.1 per cent in September to 36,765.

By contrast, output for the

domestic market, at 73,783, was

8.4 per cent lower and followed the fall in UK new car sales, which have declined by 11.5

per cent in the first nine

This increase was due to

By Kevin Done, Motor Industry Correspondent

If an investor puts his assets, such as shares in the family business, into a trust based in an off-shore centre such as the Channel Islands, Gibraltar, Bermuda, or the British Virgin Islands, any gains made as a result of selling the shares remain free of capital gains tax as long as the proceeds are not remitted to the UK.

The tax liability can be deferred until the capital is paid to a UK resident benefi-ciary, and can sometimes be avoided altogether if, for example, the investor retires overseas and becomes non-resident for UK tax purposes before tak-ing the proceeds. and becomes non-resident In a letter to Mr John Major.

the chancellor. Mr Smith said: "I hope you appreciate the sense of outrage which is felt by millions of taxpayers in this country, who pay the full amount of taxes due by them, at the fact that others - who are much better placed finan-cially - are able so easily and

months of this year. UK car

production in the first nine

months, at 936,059, was 5.3 per cent lower than the same

period a year ago. A seven-week closure of Ford's Hale-wood assembly plant at Mer-seyside by industrial action restricted output in the early

On a seasonally adjusted basis, car output in the last six

months was was 9 per cent higher than the previous six months but was unchanged on

per cent lower than the same

months of the year.



UK NEWS

John Smith: "One person's tax dodge is another's tax burden"

so effectively to reduce their tax liability by huge amounts."
"One person's tax dodge is another person's tax burden," he added Tightening of this area has

been considered for inclusion in previous budgets. There was a surge in off-shore trust busia surge in on-shore trust outsiness before the Budgets this year and last, at fears that the loophole would be closed.

The inland Revenue said yes-

reviewed, although the point

was made that it was not the case that the legislation had been intended to do something which people had then found a way of circumventing.

There is no prospect of an immediate bill on the matter. The issue will be raised in next year's finance bill, when the government faces an opposition or backbench amendment if ministers decide not to

Sharp rise in exports | Venture capital plan boosts car production by Birmingham

By Paul Cheeseright, Midlands Correspondent

BIRMINGHAM'S financial and professional service companies have banded together to attract more venture capital groups, merchant banks and foreign banks to the city.

The initiative springs from the realisation that, although Birmingham is second only to London in the range of financial services it can provide, the city is not yet perceived in national business circles as being strong in the provision of

specific services.

A survey conducted by KPMG Peat Marwick McLinthe same period last year. Commercial vehicle output in September fell to 21,718 and tock found that Manchester in the first nine months output was perceived to be strong in fell 14 per cent on the same the merchant banking and venture capital business; Leeds in the provision of legal services; and Edinburgh in fund man-agement activities. Birmingham - City 2000 period a year ago. On a seasonally adjusted basis, commercial vehicle out-put in the last six months was

was formed last year by more

than 150 professional and financial service companies. It aims to establish Birmingham as a natural alternative to London's financial centre.

The private sector initiative which becomes an established organisation this week - complements the work of Birmingham City Council. Since the early 1980s the council has sought to strengthen the service sector to reduce Birmingham's dependence on manufacturing.

While manufacturing jobs have been lost in the area, service sector employment has increased and seems set to rise further. In its latest economic survey, published today, Bir-mingham Chamber of Commerce found that more than 80 per cent of service companies in the area plan to increase or maintain investment.

Shell may face charge over alleged oil leakage

By John Hunt, Environment Correspondent

SHELL UK is likely to be prosecuted for the second time in a year by the National Rivers Authority, the pollution watchdog, for allegedly leaking

oil into the River Mersey. In February Shell was fined £1m, the highest fine ever recorded in a UK pollution case, after 30,000 gallons of heavy Venezuelan crude oil was discharged into the Mersey in the previous year from a factured pipeline. The new incident, which occured last month, again concerns the Stanlow refinery in Cheshire. On this occasion 500 gallons of light fuel oil were allegedly dis-

charged into the Mersey.
Mr Eric Barker, north-west
regional pollution officer for the NRA, yesterday confirmed that he had recommended Shell should be prosecuted over the latest incident.

He said the oil came from an outfall pipe where Shell had permission - known as a con-sent in the trade - to dis-charge up to a given level. The NRA was claiming that the discharge on this occasion was over the permissible limit.

A new prosecution would be a great embarrassment to Shell at this time. The environmental pressure group, Green-peace, has targeted the com-pany as part of its campaign to clean up the Mersey. Greenpeace mounted demon-

strations in the area last week and claimed that the Mersey is still being heavily polluted despite the existence of a co-ordinated campaign by local industrialists to improve the

water quality in the river. Government plans to circulate to all schools free copies of the summary of the environ-ment white paper have been condemned by Labour as showing a "cavalier disregard for impartiality", writes Alison

Mr Bryan Gould, the shadow environment secretary, has written to Mr Chris Patten, the environment secretary, demanding either that the Conservative party pays for the document's circulation, or that the government sends out free copies of publications from other parties as well.

Call for curbs on **British Gas prices**

ability of British Gas to raise prices should be tightened considerably, according to a paper published today by the Gas Consumers' Council.

The paper is the council's

submission to the review of the British Gas price control for mula which is being carried out by the Office of Gas Supply, the industry's regulator. At present, British Gas has to peg annual price rises to most customers to two percentage points below inflation after allowing for gas purchase costs. The council argues that this formula is too lax and allows British Gas to make

unnecessarily high profits, "Compared with other utilities and industries with similar levels of risk and capital inten-

THE RULES governing the sity, British Gas shows a very ability of British Gas to raise healthy rate of return which has increased significantly since privatisation," the council says. It suggests the formula should be automatically adjusted if inflation increases. since the existing formula becomes less exacting for Brit-ish Gas when inflation rises.

The council challenges the ability of British Gas to passon all its gas purchase costs to customers, arguing that this provides no incentive for the company to seek out theaper sources of supply. It also demands fixed rates of compen-sation if British Gas fails to meet standards of service.
"British Gas Tariff Review Formula"; from the Gas Consumers
Council, Abford House, 15 Wilton Road, London SWIV 1LT.

tract supplies, they could afford to cut their prices in the

wholesale market to around

not have the protection of attractively-priced contracts,

cannot stay in business at these artificially low prices.

regional electricity boards pass on the higher cost of contract

electricity to their customers,

they are forcing consumers to subsidise National Power and

Pool Price: A Fair Price for Electricity?: available from Her-odsfoot, Liskeard, Cornwall PL14 4QX; £100.

The report says that as

Smaller producers, which do

2.2p per unit.

Small generators threatened by privatisation says report

By Juliet Sychrava

THE PRIVATISATION of the electricity market will make life more difficult for the independent generating companies, according to a report from the

Association of Independent Electricity Producers. The association, a critic of government claims that the electricity reforms will encourage competition, argues that the restructuring of the elec-tricity market will give an unfair advantage to National

Power and PowerGen. The report said that because National Power and PowerGen

charged the regional electricity boards an inflated price of around 2.8p per unit for con-**British Coal pays rebates**

BRITISH COAL has had to pay rebates to the electricity industry because it failed to predict the upsurge in value of the pound, writes David Thomas.

> to the exchange rate are contained in confidential clauses of the three-year coal supply contract between state-owned British Coal and the soon to be privatised electricity industry. British Coal has had to pay a relatively modest rebate for the

first six monthly period cov-

Provisions for rebates linked

ered by the contract - April to September - since the pound has been trading above the \$1.75 trigger point only since

June 27. However, the Gulf crisis and Britain's entry into the exchange rate mechanism of the European Monetary Sys-tem seem likely to keep the pound above \$1.75 for the whole of the second period -October to December - triggering rebates from British Coal of millions of pounds.



Chances are, a Boeing jetliner is touching down at New York right now

The same could be said about Tokyo, Chicago. London. Frankfurt. Los Angeles. Atlanta.

landing right this second at any of those cities, wait a minute. Because more than likely, it'll happen by then.

An exaggeration? Hardly.

down every four and a half seconds of every day.

In the last 24 hours alone, Boeing airplanes landed about 20,000 times. And they carried

to almost every imaginable destination.

Boeing. We don't just deliver a lot of airplanes. We deliver a lot of people.

BOEING

See See Committee of the Assessment of the Asses

By Norma Cohen, Education Correspondent

THE Headmasters' Conference, a group of influential indepen-dent schools, has decided to oppose plans by the govern-ment's own advisers for a wide-ranging reform of A level studies, arguing that the plans will undermine the rigour of

The HMC, whose members include some of the nation's most prestigious public schools including Eton and Winchester, has developed its own plan for A level reform which is far more modest than that proposed by the government's

ceased to accrue.

Mr John MacGregor, the education secretary, has said he favours only the mildest changes to A level studies and has endorsed the views of the

Mr MacGregor had asked the independent Schools Examinations and Assessment Council to make recommendations on how to broaden post-16 studies mostly with a view towards increasing the number of those who stay in school beyond the

age of 16.

The HMC said its members believe the proposals "contribute little if anything to further

The serial numbers of the Bonds drawn for redemption are as follows:

the objective of substantially increasing the number of pupils in the 16-19 age group staying on in full-time educa-

That objective, it said, cannot be met by a unitary system of A level standard.

Instead, a new intermediate exam between GCSE and A level should be developed. Among SEAC's main proposals, announced last month, are plans to integrate so-called core skills into each A level

Also, coursework would be given a significant role in

Notice of Mandatory Partial Redemption

Aktiebolaget Svensk Exportkredit

(Swedish Export Credit Corporation)

(Incorporated in the Kingdom of Sweden with limited liability) U.S. \$100,000,000 94% Bonds due 10th October, 1993

NOTICE IS HEREBY GIVEN that pursuant to the provisions of Condition 6 of the Bonds, U.S. \$16,665,000.00 principal amount has been drawn

for redemption at their principal amount, through the operation of the mandatory sinking fund, on 10th October, 1990 when interest on the Bonds

determining each student's

It also proposed that the narrower - but equally rigorous - AS level exam be the first step towards completion of A

The HMC argues that the latter proposal will lead to the eventual phasing out of A levels completely.

The HMC is also firmly opposed to the integration of core skills, arguing that to

introduce these could distort A It also expressed concern that the substantial use of coursework as the basis for rades will reduce the objective

HMC furthermore said it opposes some of the philosophical assumptions in the SEAC report, particularly its view that curriculum should be rooted in the immediate interests of young people.
Instead, HMC argues, curric

ulum should contain that which is "perennial, difficult and remote from their immediate experience".

It also opposes the view that

attitudes should be culture-



Employing 16,000 in its heyday: Cammell Laird, nationalised in 1977, had barely 1,200 workers by 1985

Warship yard steels itself for a tempestuous future

David White considers Cammell Laird's prospects

EADLINE for Cammell Laird, which has been building ships on Mer-seyside since they were first made of metal, is no more than

a few months away.
VSEL, owner of the Birken-head yard, has given itself until early next year to find a buyer among the 60 British, European and overseas companies it has identified as "poten-tial" bidders. But it will not wait much longer before clos-

ing the yard.
If Cammell Laird does survive, it will not be as a builder for the Royal Navy, which today has 11 of its warships and submarines in service.

VSEL, which took the former Vickers shipyards at Barrow-in-Furness and Cammell Laird into the private sector in 1986, would need the government's agreement to sell the Merseyside operation to a foreign company. However, the remaining navy work at Birkenhead could be transferred to VSEL's Barrow site. This involves three diesel-electric patrol submarines: Unseen, now being fitted out, Ursula, and Unicorn, the last due for

completion in 1992. In the last year, Cammell Laird has been holed, first above and then below the waterline. Since it was yards five years ago, before privatisation, it has been devoted to navy work. But it has been excluded from the new frigate programme, the Type 23, and its hopes of making more patrol submarines have been

dashed.

The navy got off relatively lightly in the government's Options for Change defence review outlined in July. The shipbuilding industry has nonetheless been the biggest victim so far. Overcapacity is such that any setback has life

threatening consequences. Even if Cammell Laird is sold, redundancies are considered inevitable among its 2,100-strong workforce. The five UK yards still making warships and submarines have counted on strategic interests to keep them in being: the requirement for national capacity both to build and to refit ships in the

event of war.

Warships are a bastion of protectionism, not just in Britain but wherever ships are built. The UK has played a pioneering role in Europe in trying to open up cross-border trade in most other kinds of weapons, but shipyards have been kept apart. As for interna-tional collaboration, the only major warship project involving the UK, an eight-nation Nato frigate, was scuppered last year by Mrs Margaret Thatcher, the prime minister, after the Treasury found fault

with the programme planning.

The threat of closure comes as no surprise to employees at Cammell Laird. The company formed in 1903 when Laird Brothers of Birkenhead merged with the Sheffield steel com pany Charles Cammell - had already been through ups and arready been through ups and downs. In its heyday, it employed more than 16,000 people. After the Second World War, during which it built 106 fighting ships, various activities were separated. Nationalised in 1977 with other shipyards, it found itself in 1985 with barely 1,200 employees. It virtually completed the aburgh, a Type 42 Edinburgh, a Type 42 destroyer, and had only one surface ship, the Type 22 frig-ate Campbeltown, entered ser-

nder VSEL, privatised by an employee-led buyout, the workforce was built back up to 2,500 at one stage. The new owner, which was building the first of the new Upholder class of die-sel-electric submarines, brought Cammell Laird back into the submarine business and gave it work building steel sections for nuclear-powered

submarines at Barrow.
In the 1960s, Cammell Laird had been involved in nuclearpowered submarines, building two of the UK's four Polaris ballistic missile boats and HMS Conqueror (which sank the Argentinian cruiser General Belgrano in the 1982 Falklands

conflict). VSEL now has a monopoly in the UK on nucle-ar-propelled submarines. Under pressure to reduce costs, it has also announced cuts involving 550 of its 14,000 jobs at Barrow. Cammell Laird competed to join the Type 23 programme, but the 10 orders placed so far have been split between Yar-

row, the Glasgow subsidiary of GEC, and Swan Hunter of Tyneside. In July, the Ministry of Defence dropped its long-standing pledge to main-tain a fleet of "about 50" destroyers and frigates. It will now be "about 40" — not the most drastic of cuts, but no boost to the prospects of another yard joining the pro-

Apart from the strategic mis-sile fleet, to remain at four sub-marines, submarine numbers are to drop from 27 to 16, of which 12 will be nuclear-pow-ered. This implies that plans to replace the navy's 10 Oberon class boats with Upholder class vessels will stop at the four vessels already ordered. mell Laird's future hinged on winning more. In surface war-ships, the question as to whether the business could sustain up to four yards has

long been in the air.

Vosper Thornycroft of Southampton, enjoying a special glass-reinforced plastic and patrol boats, decided against competing for the last Type 23 order. The MoD wants to maintain competition to keep prices coming down in real terms. Since foreign competition has never been contemplated, this implies at least two UK yards. It is true, however, that many

would question that there is in fact room for two.

Stung by the Ministry of Defence's decision last Decem-ber to build the next three Type 23s at Swan Hunter, Yarrow is now threatening to cut 550 of its 3,500 jobs on the Clyde if more navy orders do

not come quickly. There, too, the future after 1992 is a big question-mark. These days, the warnings from the builders of fighting ships and days and days are days.

are dark, and come in volleys.

Accrued interest due 10th October, 1990 will be paid in the normal manner against presentation of Coupon No. 5 on or after 10th October, 1990. In view of the late publication of this notice by Bankers Trust Company, upon presentation of any of the Bonds so drawn on or prior to 12th November, 1990, additional interest at London inter-bank offered rates for overnight dollar deposits will be paid on the principal amount of such Bond for the period from 10th October, 1990 to the date of presentation.

Bankers Trust Company, London

Agent Bank

SAILING SMOOTHLY AND EFFICIENTLY INTO THE



ng (040) 237260 Landen (071) 8333232 Les Angeles (213) 5196800 ark (201) 9153200 Taipei (02) 5057756 Tokyo (03) 5466601

22nd October, 1990

This week Mr Peter Brooke, Northern Ireland secretary, will be trying at a meeting of the Anglo-Irish conference to give renewed momentum to what has been the most determined ministerial effort in many years to break the political deadlock in the province. He has involved the main parties in the north with the exception of Sinn Fein - and the Irish Government in discussions which he hopes will

F ONE looks down at the Bogside from the city walls of Londonderry, where the first civil rights march in 1968 sparked off the Northern ireland "troubles", the steeple of Bishop Daly's St Eugene's Cathedral now towers above any other building.

The nine-storey Rossville flats, where the fighting took place on Bloody Sunday, have long since been torn down. At

long since been torn down. At the street intersection known as "aggro corner", once the scene of barricades and burned-out cars, there is now a community centre and parking lot. Beyond, rows of renovated semi-detached houses fronted by trim hedges rise up the hill. There is not a ruin in sight.
It could almost be somewhere in northern England were it not for the military observation posts, the rolls of barbed wire along the city walls, the army patrols, and an

IRA mural.

The Catholics of Derry – as they call Northern Ireland's second largest town - still do not trust the army or the police, and there remains an underlying if somewhat poorlydefined sense of Irish nationalism. But the community is no longer as cemented as it once was in its hatred of the British and its resolve to have nothing to do with the Protestant com-

munity.

Incidents of sectarian violence are rare nowadays and it is many years since the army had to confront a whole comthe city walls, redevelopment, backed by a mixture of private

subsidy, is transforming Londonderry. The wounds are healing visibly, although perhaps not as quickly or as widely as Mr Peter Brooke, the Northen Ireland secretary, would like.

Change is personified by the

ould like.
Change is personified by the figure of Mr Paddy "Bogside" Doherty, a former civil rights leader who now heads the Inner City Trust, a community-based development board which channels resources into regeneration. The trust, which has Protestants on its governhas frotestants on us govern-ing board and within its work-force, has provided funds for houses, workshops, and research centres, many built on the site of buildings destroyed by hombs destroyed by bombs.

"I remember as a young man, the feeling of being repressed, of being a second-class citizen," Mr Doherty says. "This was a city that was virtually dying because of the inability of Protestant officials to apply themselves to any development process. As a Catholic, I no longer feel pow-

MRS THATCHER remains the primary target of the IRA "because of what hap-pened during the hunger strike," accord-ing to Mr Martin McGuinness, a member

of the executive of Sinn Feln, the political

formal talks on new political structures for the province. But the success of the initiative will ultimately depend upon its acceptance within the nationalist and loyalist communities.

Jimmy Burns has visited both communities to assess whether, after more than 20 years of the "troubles", their mood and willingness to make compromises has changed. In the first of two articles, he talks to the Catholic community in

British policy in Ireland at all but will be a member of the British establishment who can influence the thinking of Brits

with regard to Northern Ireland," he

erless. I feel I can influence the exiess. I feel I can immerce the situation in some way."

The trust and other develop-ment initiatives backed by the government have generated a degree of self-confidence among members of the Catho-lic community. But few Catho-lics are sure how this can be

Mr Doherty's daughter Doreen runs a fabric shop within the craft village the trust has opened. She sees the availability of government money not in terms of newly forged political loyalties but as a window of financial opportunity: "The Thatcher years have been good to us in terms of getting us grants. The community has made the most of it. We've learnt to milk the

translated into a lasting politi-

Anyone who believes that Catholic involvement in government-backed projects inevi-tably translates into a lessening of republican sympathies should pay a visit to the local offices of the mainly Catholic Social Democratic and Labour Party, which has a majority on the local council.

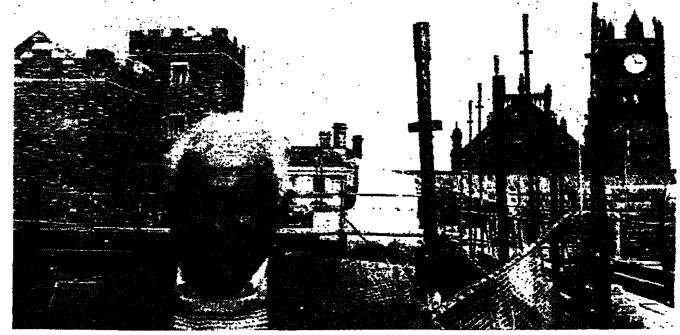
Mr Mark Durkan, an a tant to the SDLP MP John Hume, remembers his school days, in the early 1970s, spent spitting on the backs of English soldiers. "Among young people at the time there was always a buzz around violence. It gave us something to talk about," he said.

Now a slogm on the wall states: "Bad politicians are elected by good citizens who don't vote." "Responsible politics", including dialogue under the Brooke initiative, are now the huse words. the buzz words.
Nevertheless, party workers

like Mr Durkan insist that local Catholics have more in common with the Republic of Ireland than with Belfast, and that any political solution emanating from Westminster will need to address this "cross-border identity of interest" within the wider context

of Europe.

The belief that Dublin must



Paddy Doherty: "I remember as a young man the feeling of being repressed, of being a second-class citizen"

be allowed to have a right of involvement in the affairs of Northern Ireland, however limited, remains about the most moderate position one can find in Catholic Derry. More worrying for Mr Brooke must be the belief among the SDLP grassroots that any eventual politi-cal solution will have to take into account the more hardcore Republican loyalties centred on Sinn Fein, the political

wing of the IRA.
"No-one should kid them-"No-one should kid them-selves that we've got to a situa-tion where Sinn Fein or people of that outlook are going to slide into oblivion," Mr Durkan

Thatcher first target of IRA, says McGuinness

is confident that Britain will withdraw from Northern Ireland and accept reunifi-

cation as the only viable political

held by some Sinn Fein members that the republican cause has been damaged by its links with the IRA.

Mr McGuinness disagrees with the view

On the contrary, he believes that Sinn

Fein owes "a large element of its support" to the "armed struggle taking place between the IRA and the British forces of

says.
The traditional recruiting ground for the hardliners is in the Bogside and the working class estates. At the commu nity centre, on the edge of the Bogside, people are not so much milking the system as struggling against it.

For the past six years the centre has been engaged in a battle with the government for funding. In the past, the gov-ernment has accused the centre of having been infiltrated by the IRA. Those who work there answer that their priority concern is the high male unem-ployment rate (80 per cent) and the 500 jobs that will be cre-ated with the construction of a spinning mill built by Fruit of the Loom, the US clothing

For Mr Mike English, one of the centre's workers, the gov-ernment's failure to create more jobs is one source of complaint. But a deeper one is the presence of British troops, whom he holds responsible for the death of one of his sons during a demonstration.

"I was politicised like 95 per cent of the population here by Bloody Sunday... I still think

there must be an alternative to

proved to me yet that Britain can deliver justice to the

What is unclear is the depth of support the IRA can count on within the Catholic commu-nity. According to Father Bamon Graham, curate of St Mary's, in the Creggan Estate, "most people here now find the IRA more of a problem than

the army". He added: "There are conditions here for a political solu-tion. If politicians only talked to the people, they would realise that a united Ireland is not on people's minds...the border is only an hour away, but a lot see that the Republic of Ireland is not the utopia it is made out to be. The struggle here has been not over a united Ireland, but over peo-ple's rights and sense of iden-

The fate of one Bogsider, Mr Mickey Williams, illustrates the difficulties of translating views into practice. Mr Williams contacted the police on March 1 after he heard a woman neighbour screaming. The woman's house had in fact been taken over temporarily by

As a result, Mr Williams was declared by the IRA to have acted against the "interests of the community" and was sen-tenced to death. A father of 12, he had to abandon his family and go into hiding outside Ireland.

Fear of reprisal is one aspec of the community's attitude towards the IRA, but it is not the only one. Even among those Catholics who disagree with the IRA's methods, there are many who respond in out-raged terms to tough policing tactics or raids by the army. Such incidents provide the IRA with a propaganda tool and reinforces reinforce the

community's overall convic-tion as a whole that there is no

British justice when it comes to dealing with Catholics.

To this, the security forces reply that the methods they adopt are necessary ones in the fight against terrorism. Although in the words of one member of the security forces in Londonderry: "It is not a war that can be won by security forces alone. The politicians must sort it out. The best we can do is hold out." Mr Brooke would not dis-

Committed to a withdrawal of British troops and a united Ireland, he believes that the "armed struggle by IRA freedom fighters" is morally justified. He shares the view of IRA members that their campaign has been successful in disturbing the government and forcing egy. "Who is to say who the IRA will try to kill next in England? Maybe the target British public opinion to think about Automatic payments urged for

victims of medical negligence By Robert Rice, Legal Correspondent

VICTIMS of medical negligence "lottery of litigation". ous consideration to setting a should be entitled to automatic compensation, according to lawyers to embrace the "cards Advocacy was an enjoyable of the table" arranged to litigation.

judges.
Lord Griffiths, the Law Lord chosen last week by the Lord Chancellor to head the new Advisory Committee on Legal Education and Conduct, called for the introduction of an automatic compensation system at the weekend's Law Society Conference in Glasgow. He said the price of introduc-

ing such a system would probably be lower levels of compen-sation, but he believed the public would be "prepared to pay for the certainty of recovery" rather than risk the

To: Ernesto Jaconelli, Kodak Limited,

I would like to know more about the

P.O. Box 66; Station Road. Hemel Hempstead, Hens. HP1 11U.

gation recommended by the Lord Chancellor's three-year Review of Civil Justice which

was completed in 1988.

More informative pleadings, early discovery of documents and mutual exchange of wit-ness statements would lead to "more and fairer settlements", he said. This change would accelerate the shift from oral entation of trial material, thereby necessitating

ices of judges. Lord Griffiths also believed the time had come to give seripainful for those who had to pick up the bill and who had to wait so long for their appeals

He suggested that, as Britain became increasingly closer both commercially and politi-cally to Europe, the time had come to see whether a common procedure could be worked out for use by all European law-yers in civil cases. The answer, said Lord Griffiths, might lie in a mixture of the adversarial procedure favoured in Britain and inquisitorial approach

Less size, less weight, but with no less features. In fact, the 150 Plus has a range of printing modes and speeds to suit all the needs of you and your

There's also an M150 Plus, compatible with Macintosh computers. Both have the quality you'd expect from a Kodak product.

Ring Emesto Jaconelli on 0442 61122 for more information on the printer that gives you less. Need we

"Shorter lines of communication than most financial institutions." —Credit Management, Dusseldorf Branch



All banks have money.

But how that money gets from the bank and into your business makes a big difference in your choice of a banking parmer

At Sanwa Bank, we're confident our clients have smoother access to funds than most.

Over the last 30 years, we've staffed our 20 offices in Europe with specialists in every field, from credit analysis to international project finance.

We know our clients' needs.

And we've created a highly integrated company

structure that streamlines communication inside, and speeds up financing services outside.

This flexible response to client needs helped make Sanwa a major public lender in Europe and the preferred bank of many of Europe's largest automotive and aerospace multinationals.

Just one more reason why we're the world's 5th largest bank.*

For credit and other financial services, see your Sanwa banker

Tokyo Headquarters: 1-1, Otemachi 1-chome, Chiyoda-ku, Tokyo ion: 44,71-283-5252 assels: 32-2-507-12-11 asseldorf: 49-211-160000 ich: 49-89-296205~6 Paris: 33-1-42-60-3000

The Sanwa Bank European Network Manchesser: 44-61-835-3088 Subsid Edinburgh: 44-31-220-6660 Sirmingham: 44-21-200-1000 m: 31-20-753111 rankfart: 49-69-172555 – 6

X Sanwa Bank

Sanwa bankers are working for you everywhere.

ries: Sanwa International pic: 44-71-220-7220 Financial Services Limited: 44-71-623-799] Business Credit (UK) Limited: 44-71-489-9977 International (Ireland) PLC: 353-1-751995 Bank (Deutschland) AG: 49-69-7241295 Leasing (Deutschland) GmbH: 49-211-16000-03 Bank (Schweiz) AG: 41-1-361-6686

UK NEWS

Treasury chief predicts easier cure for inflation in the 1990s

By Rachel Johnson, Economics Staff

SIR TERENCE Burns, the chief economic adviser to the Treasury, has predicted that inflation in the 1990s will be easier to cure because of its increased sensitivity to demand pres-

sures in the economy. He said it was now clear that the financial deregulation of the 1980s had the effect of heightening market competitiveness. This meant demand pres-

sures translated quickly into price increases, and inflation responded less keenly to the responded less keenly to the traditional impetus of labour

costs.
The current weakness of UK corporate profits and the fall in consumer spending is, therefore, helping to squeeze infla-tion out of the economy faster than originally expected. Sir Terence presents his

analysis of the Treasury's fore-casting performance in the sec-ond edition of its Bulletin, published today.

In it, the Government opens an inquest into its failure to predict the demand growth of 1987-1988. This failure led to underforecasts of inflation, the current account deficit and the

Budget surplus. In the 1980s, the Government was caught out by the rapidity with which prices rose in reaction to "excess demand". This enabled companies to widen

profit margins by passing on rising prices to the consumer.
Demand was largely
unleashed by the liberalisation
of financial markets and the house price boom. The tax-cutting Budgets of the late 1980s, which unreliable statistics misled the Treasury into framing. then fuelled this demand

growth. Poor statistics compounded policy mistakes. The national accounts series persistently underestimated the strength of the economy with the result that economists had no idea how fast the economy was growing, the Bulletin said. Sir Terence holds out the prospect that improved fore-casting techniques, and a programme of improvements to official statistics, would prevent a recurrence of past policy errors based on poor fore-

casting.
In the analysis of its poor forecasting performance, the Treasury apportioned blame broadly throughout the fore-

casting fraternity.
But it admitted its own errors had been larger in recent years, as had those of "most other forecasters".

 The world economy is bet-ter equipped now to withstand the impact of higher oil prices than it was in 1978-74 and 1979-80 oil crises, claims the

to urge pay restraint

By Lisa Wood, Labour Staff

be clearly understood that

there are cash limited bud-

call to employees in the pri-vate sector to take account of

lower inflation next year.

The minister renewed his

THE BRITISH government will Patrick Harverson. be pushing for wage restraint in public sector annual pay rounds, Mr Michael Howard, Oil is less important today to Employment Secretary, indi-

way out of the system

within three years.

Among the world's industrialised economies, the UK should
cope better than most with higher oil prices because it is a producer and net exporter of

oil, says the Treasury.

However, the report warns that some developing countries could be "hard hit" by the rise in oil prices because their dependence on oil has grown at a time when it has declined among richer industrialised

the global economy, world inflation is under better con-trol and leading industrialised nations are pursuing tighter monetary policies than during

Treasury in the Bulletin, writes

the 1970s, says the report.

These factors should ensure that rises in the oil price due to the current crisis in the Gulf will not unduly harm the world economy in the long-run. The Treasury believes the short-term effects of higher oil prices will be a modest slow-down in economic growth and a slight rise in worldwide inflation, but expects these nega-tive factors to have worked

mations.

Treasury Bulletin, Autumn 1990. Available from HMSO, 49, High Holborn, London WC1.

Tel: 071 211 5656.

'fails on shop floor'

By John Gapper

THERE is no reliable evidence that employees are working harder than before the government came to power in 1979 amid the widespread view that British workers were lazy and overprotected by unions, according to a study.

The study concludes that

Employment Secretary, indicated yesterday.

Mr Howard, speaking on BBC Television's On the Record programme about how entry into the Exchange Rate Mechanism (ERM) would affect pay negotiations, would not put a figure on the pay increases government would be urging on employers.

He said such a move would fall into the mistake of there suggested links between the rise in manufacturing produc-tivity in the mid-1980s and increased effort on the part of workers, are flimsy. It says employees are working more effectively with the same degree of effort. "We cannot conclude that increased worker effort is a sig-

fall into the mistake of there being a "going rate". Each negotiation, he said, had to comply with the individual circumstances of each firm or increased worker enor is a sig-nificant component explaining the increases in productivity. It would appear that on the shop floor, this element of the Thatcherite revolution has However, he did not contrafailed", it says.

The study says conventional dict a suggestion that govern-ment had highlighted in its evidence to pay review bodies in the public sector, that the underlying rate of inflation

The study says conventional measures of worker effort based on plant throughput may have become increasingly unreliable during the 1980s because of changes in operatives' jobs giving them more responsibility for work quality. It suggests a leap in measured work effort in factories between 1982 and 1983 may have been caused by the shake was 7 per cent.

Mr Howard said: "I am not going to anticipate wage negotiations that will take place in the public sector, but it has to

worked harder.

have been caused by the shake out of older and less competent workers in the aftermath of the 1979-82 recession, leaving behind those who already

Mr David Guest, the author, criticises as unreliable an index of effort based on work measurement at 171 factories employing 131,500 operatives. This Percentage Utilisation of Labour (PUL) index was started in 1971.

The view that workers worked harder in the past decade is based on a rise in the level of the PUL index from an average of 97 in the 1970s, to an average of above 103 in the 1980s. The 1988 score was estimated at 105.

Mr Guest says changes in industrial relations practices, reflected in quality-improvement programmes, increased flexibility and new management of recruitment and retention may be a specified the tion may have affected the index.

He argues that subjective measures of how hard workers believe they are working, are more reliable because increased throughput on plant lines may be achieved with less effort if workers are given more control of production.

**Have British Workers Been Markov British workers been Working Harder in Thatcher's Britain? A Reconsideration of the Concept of Effort; by David Guest, British Journal of Industrial Relations November 1990 (forthcoming); Basil Blackwell Limited, 108 Cowley Road, Oxford OX4 1JF; by subscrip-

Government | Thatcherite revolution | Unions welcome guidelines on RSI



Office: a workplace designed for the person or the job?

EMPLOYERS will, in future, have to carry out checks on the design of furniture, tools and work systems across a range of industries if they are to avoid liability for employees' hand, arm, and shoulder compliants.

Long-delayed guidance from the Health and Safety Execusuch as tenosynovitis and car-pal tunnel syndrome. tive (HSE) on a group of condi-tions commonly called Repetitive Strain Injury (RSI) is due to be published on Thursday. The report has been in preparation for three years and delays in its publication have

angered trade unions. Ms Eve Horwood, health and safety adviser to the print union, Sogat, and a member of the report's editorial panel, claimed the guidance "had been put on the back burner, and it had suited a lot of peo-

She wrote a strong letter to the HSE in the summer alleg-ing that the delay in publish-ing was "benefitting no-one with the possible exception of the insurance companies".

ple to leave it there".

While the document will have no legal status, employers who ignore its recommenda-tions could find themselves in a weak position in court if they have to face union-backed compensation claims. The main emphasis of the

guidance will be on designing tools, equipment and the workjob fits the person, rather than the other way round. Ergonomics experts are

expecting a rush of inquiries

The largest groups of workers affected are those doing manual jobs, particularly those which involve a large element

from both employers and

unions following the report's

RSL or work-related upper limb disorder, as the HSE pre-fers to call it, covers a group of

disorders affecting the hand,

arm and shoulder. It includes

tennis elbow and conditions

publication.

of repetition forcing bad posture or awkward movements. One of the reasons for the delay in publication of the guidance has been the difficulty in reconciling the views of members of the editorial panel consulted during the drafting of the report.

The panel represented employer, trade union and medical interests.

Controversy centred on wording about the extent to which occupation could be blamed for upper limb disor-

The report will reflect the mainly industrial nature of the complaint, although the HSE will say that the guidance should apply as much to the typing pool as to the factory

The final version will make no specific reference to visual display unit work — an omis-sion that could leave its authors open to accusations of having side-stepped a particu-larly controversial aspect of

FINANCIAL TIMES CONFERENCES

CITY REGULATION REAPPRAISED

Regulation of the financial services industry continues to be a controversial subject four years after the passing of the FSA. Sensible solutions to the problems involved are of the greatest importance in securing the future of the City of London as a dominant centre in the worldwide investment business.

The main thrust of the conference is domestic, however, the European dimension will be given due emphasis and the sponsors believe the agenda reflects this. Since the programme was first announced, Mr Plet-Jochen Etzel, Member of the Board of Managing Directors at Dresdner Bank has agreed to speak on "London - Frankfurt: Competition or Cooperation?". He will join the distinguished panel of speakers which includes Sir Martin Jacomb, Chairman of Barclays de Zoete Wedd Holdings, Brian Quinn, Executive Director of The Bank of England, David Walker, Chairman of The Securities and Investments Board and John Young, Chief Executive of The Securities Association.

This topical conference, which will be chalred by Charles Nunneley, Chairman of Robert Fleming Asset Management, is arranged in association with the investment Management Regulatory Organisation.

Madrid - 19 & 20 November

The Financial Times fifth Business with Spain forum to be arranged in association with Expansion will tocus on developing strategies for international competitiveness. A most distinguished panel of speakers international competitiveness. A most distinguished panel of speakers will review the economic climate in Europe, the changes taking place in Eastern Europe and analyse the impact of the slowing down of the Spanish economy. The challenges for industry in the run up to the introduction of the Single Market in Europe will be reviewed as well as what needs to be done to develop internationally competitive enterprises and finance investment for growth.

Senior ministers who have agreed in principle to address these questions and others include D. Carlos Solchaga Catalán, Minister for Economy and Finance, D Fernando Panizo Arcos. Secretary of State for Industry and Energy, and D. José Borrell Fontelles, Secretary of State for Finance as well as D Abel Matutes, Commissioner of the EEC. Leading figures from the international business community include Dr. Francisco, José Paraira Pinto Rateamao, Chairman of EEC. Leading ngures from the international business community include Dr Francisco José Pereira Pinto Balsamao, Chairman of Controljornal SA, D. José Maria Vizcalno Manterola, Chairman of Confebask, D. Arturo Romani Biescas, Managing Director, industrial Division of Banesto SA and Mr Timothy Davis, Senior Vice President & Country Manager at Chase Manhattan Bank NA.

WORLD TELECOMMUNICATIONS London - 3 & 4 December

This major FT annual event will bring together a most distinguished panel of speakers to look at the gathering pace of deregulation in the world's telecoms markets and the new opportunities for expansion. Dott. Oscar Mammi, Academician Professor Yuri Gulyaev, Mr Hideo Suetsugu, Mr Gyula Partos and Mr Kenneth Dadzie will be among the speakers who will be leading the debate. A major feature of the conference will be a forum reviewing how international telecommunications markets can be made more competitive with confributions from Ambassador Bradley P Holmes, Professor Henry Ergas, Mr Mark Fowler and Mr David Tudge.

REVIEW OF TELECOMMUNICATIONS POLICY IN THE UK

Six years after privatising its state-owned talephone company. Britain is gearing up for a far-reaching review of telecommunications policy. This FT conference is timed in the midst of the disopoly review, which begins in November. Mr Douglas Hogg QC, MP, Minister of State for Broadcasting will give the opening address to the meeting. Other speakers include Mr Gordon Owen, Mr Malcolm Argent, CSE and Mr Stanton F Andrews

All enquiries should be addressed to: Financial Times Conference Organisation, 126 Jermyn Street, London SW1Y 4UJ Tek: 071-925 2323 (24-hour answering service) Telex: 27347 FT CONF G Fax: 071-925 2125

386

486



The Intel 386,™ 386™SX and 486™ microprocessors are a powerful 32-bit family with one obvious characteristic in common. Invisibility.

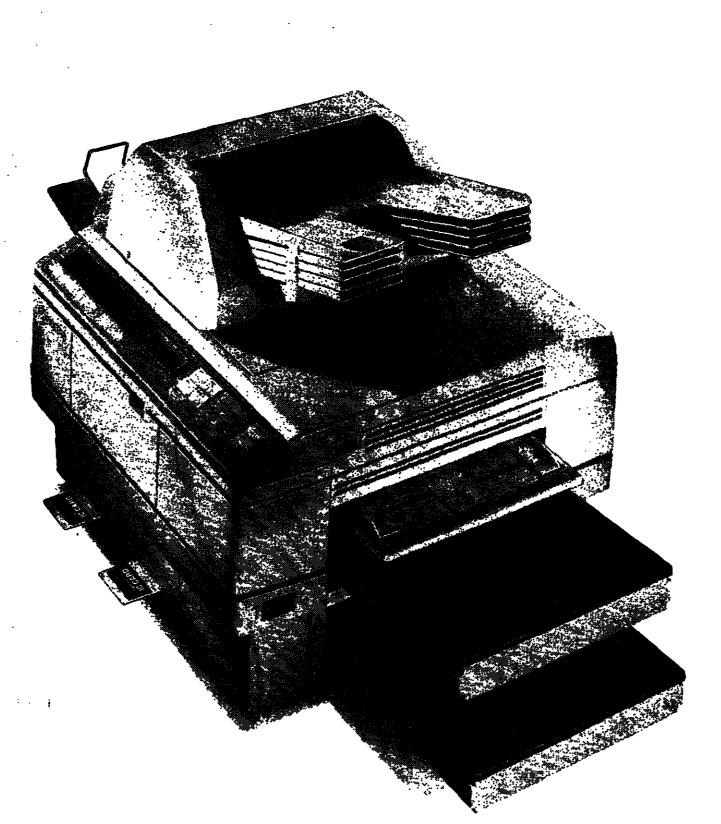
Although Intel microprocessors are the "brains" behind eighty per -cent of personal computers, hardly anyone has ever seen one. This grand tradition of anonymity goes back to the very first

microprocessor, which Intel invented in 1971.

And even the new 32-bit microprocessors, designed to work with today's and tomorrow's most sophisticated programs, can still handle every software program ever written for every IBM* and IBM Compatible computer ever made.

So, if you want guaranteed compatibility with the past, as well as way into the future, the thing to look for in a computer is the Intel microprocessor. But you'll need to look very hard.





It's Europe's best seller. And it could be your best salesman.

To any company, all situations are sales opportunities. And a company's written communications are almost certainly its most common point of contact with its market.

From business letters to reports, proposals to parts lists, tenders to instruction manuals ... each needs to reflect the quality of the company which produced them.

So is your documentation carrying out a really thorough selling job?

At Kyocera, we've made it our business to help companies present themselves at their very best.

Take our F-3300 laser printer. Europe's best-seller in its class, it provides 18 pages of

crisp, black printing per minute. Its powerful

32-bit processor, collator and twin paper trays
handle high-volume work, year in, year out. It
can communicate with everything from a
mainframe to a PC—and uniquely, both at the
same time. And when you want to build
graphics, logos or even signatures into your
document, you need only plug in a Kyocera
IC card.

For high-quality printing in large volumes, no other printer can do so good a selling job for your company. And all at a price that comes as a pleasant surprise.

And for lesser volumes? There's the rest of the Kyocera range – the widest in existence.

All come with 79 fonts, 39 bar code formats and seven printer emulations as standard. Between them, they'll handle just about any printing job you can imagine. And do it in a style which makes sure that every statement you issue is a statement that sells.

For all the facts, contact us for your free copy of 'Why Change To A Kyocera Laser Printer?'. Just use the coupon, or telephone.

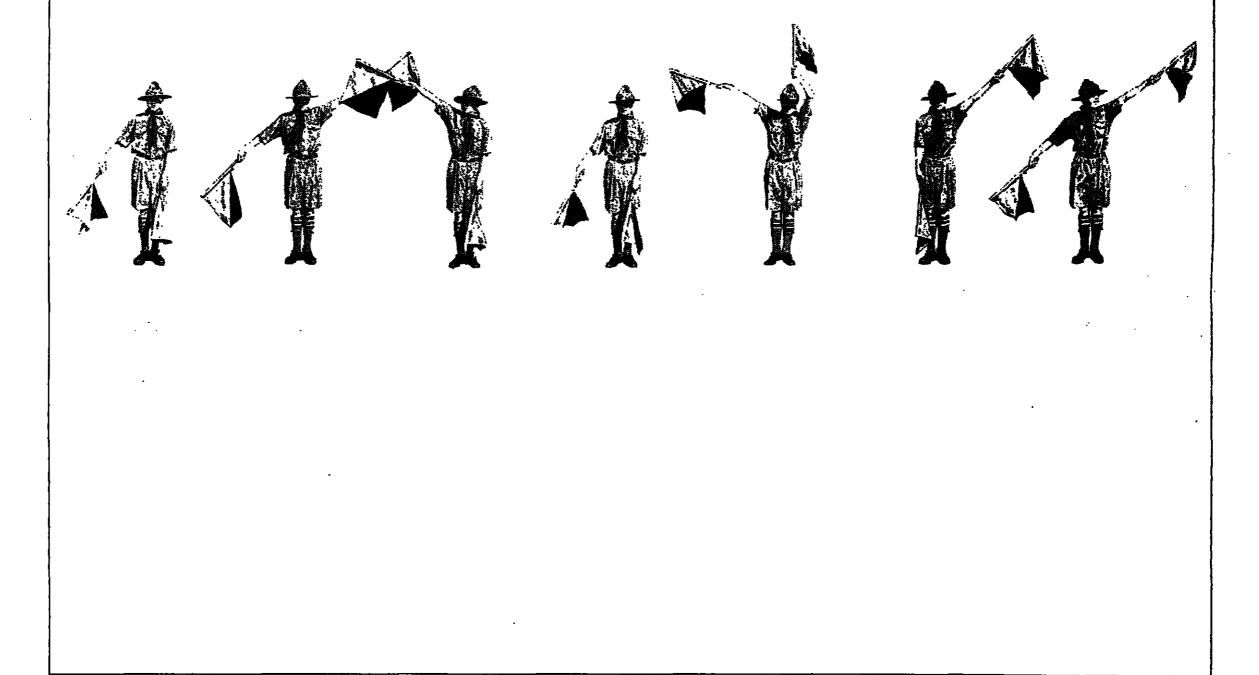


The manufacturing makes the difference.

Kyocera Electronics (UK) Ltd	
8 Beacontree Plaza, Gillette V Telephone (0734) 31 1500.	Vay, Reading, RG2 0BI
• • •	
Please send me your full-infor	
Why Change To A Kyocera L	aser Printer?".
Name	
Title	

Сотрапу	
Address	
ostcode	
Cel	
	FT22/10/90

The answer to all your communication problems.



Whatever country you're in, we speak your language. Whatever business you're in, we have an understanding of it. And whatever communications system you utilise, we already deal in it.

In fact, you'll never find us wanting or lacking. Not today nor in the future. (Over \$1-5 billion invested every year in research and development sees to that.)

Our field of expertise includes: Network Systems, Business

Systems, Cables, Radiocommunications – Space and Defense, and Network Engineering and Installation. Operating in 110 countries throughout the world.

Global we may be, but our advice is always local and tailored to your individual needs; that's exactly what Alcatel's 120,000 worldwide experts are there for.

That leaves us with just one thing to add. Whatever your communication problem is, we most definitely have the solution.

ALCATEL

Alcatel n.v., World Trade Center, Strawinskylaan 341, NL 1077 XX Amsterdam, The Netherlands.

MANAGEMENT

The future for Skoda

Charged with getting into better shape

John Lloyd continues the series on potential in eastern Europe

koda used prisoners to work in its paint and press shops before the November revolution. Zdenek Vlasek, my guide, shouted over the din of the presses that this was a large reason why it had not been modernised sooner. "Now the new unions insist that conditions are improved."
His point is easy to acknowl-

edge. There are some Czechoslovaks there, but many of the people sitting or standing by the old Erfurt (East German) hand-fed presses are Victnam-ese; young, grim-looking, and wary, they insert the metal sheets and take them out every few seconds, as the presses

The 2,000 Vietnamese and Cuban guestworkers, living - isolated and disliked - in squalid dormitories or apartments nearby, will go home over the next three years in anticipation of the slimmingdown process to come.

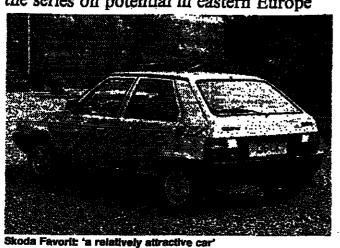
The liberation of the prison-

ers, one of President Vaciav Havel's first decrees, is forcing Skoda to put in modern presses; by doing so, it is in better shape to talk to Western car companies about co-opera-

At the moment that co-operation looks likely to be with either Germany's Volkswagen or a recently-formed alliance between Renault of France and Sweden's Volvo. Both are competing to acquire a substantial holding in Skoda and a final decision will be made by Skoda and the Czechoslovak government by

Meanwhile, Skoda finds itself liberated - though there is a certain apprehension about the place. It has been told to be a "capitalist company" which means that, from September, it became a shareholding enterprise, with all shares initially held by the state. Later, some will be sold to the

In the interim period, it remains in a kind of sub-social-ist limbo – the state still takes all but 700 crowns of the difference between the manufactur-ing price (50,000 crowns - about



shown it had the capacity to

design and produce - on a modern line using over 100

West German Kuka robots – a

hatchback called the Favorit, a

relatively attractive car, com-

fortable to drive and be driven

in, rather like many other west European hatchbacks but

much cheaper, even after the

By the end of the year, an estate car version called the

Forma should be ready. Only

Skoda has retained the skills and will to do this - though it

was not easy. Zdenek Novotny, head of the Projekta design

company which planned the new robotised line, says: "Under the conditions here

then, it was a wonder, a mira-

cle that the new design was achieved and that it worked."

The Polish Fiats and Polo-

nez, the Romanian Dacias, the east German Wartburgs and awful Trabants, are still being

banged out – obsolete produc-

banged out — obsolete produc-tion technology making obso-lete cars — although output of Trabants and Wartburgs is fall-ing fast as customers start to buy western cars, used or new. In the Soviet Union the Lada Sputnik hatchback — sold as the Samara in western man

the Samara in western mar-kets, now more than a third of

Lada production and growing

- provides competition to the

massed ranks of the conven-tional three-box Ladas and the comfortable, floppy, unreliable old Volgas.

slave labour has gone.

£1,200) and the domestic selling price (85,000 crowns), and then

gives investment capital back to the company. It also takes almost all the \$100m hard currency it earns from the export of one third of its annual output of nearly 200,000 units.

In order to sweeten its sale to a foreign customer its loans are to be wiped off its books. Renault, which divulged its plans last week, wants a 40 per cent stake, and has put for-ward an investment plan for the joint venture in the 1990s involving some FFr 13bn (£1.3bn).

Renault and VW have both offered to modernise the big, part-neglected site in the company's town of Mlada Boleslay. 60 kms north east of Prague. Both have adopted an ambitious approach which appears to chime with what Skoda executives believe they need.
Why should this car com-

pany be attracting so much more interest than others in east central Europe? In spite of the jokes and in spite of the debasement of its quality since the war, Skoda has retained a certain efficiency in production, a design capacity and a production culture which meant that its cars were generally a little better than the other East European low-end-of-the-market jobs rather more reliable and solid.

In the past two years, it has

Skoda's Favorit may, as motoring writers have written ad nauseam, be no Skoda joke. But the engine which powers the Favorit is a modified version of a 25-year-old unit; the presses are aged, the paint-shop dates from the early 1960s, the (Russian) steel is often defective, the mainly Czechoslovak components are often inferior quality end the plant's delivery system a long way from just-in-time.

The UK accounting firm

Price Waterhouse, retained by Skoda since February to advise on foreign partnerships, says that its client wants to retain not just the famous name but also the engineering skills and capacity - but emphasises, too, that a foreign partner must bring technology, large investment, managerial and marketing skills - which are largely absent, even in this most internationally-minded of companies. "The main difference with a western company is that you must look as much at the non-money part of the package the western company brings as the money itself," says Richard Gledhill, the PW partner in charge of the opera-

There is also uncertainty over the legal framework. The new federal government is committed to a free market, but there has been and continues to be a prolonged debate about speed and depth; laws on taxation and privatisation will not appear until the latter part of the year. Says Gledhill: "Skoda is not just the flagship company; it will also to some extent set the rules."

The Czechoslovak industrial culture is a proud one. Most industrialists do not want to lose control of their companies to foreign buyers; they are looking for co-operation rather than buy-outs. Skoda's management has

shared that view, but now realises that investment is needed further down the line. The trick will be how to retain a Czechoslovak input which is more than the winged arrow badge; that, as Skoda's managers readily assent, will require a lot of hard work.

24 24.

Business/education links Insurance

businesses not currently involved in educational pro-

iects that it is in their interest

to be so. And while British

Telecom is prepared to make a

substantial investment in state education in Britain – it

donated £1.7m this year in

cash and an equivalent

amount in payments-in-kind -

Sir Iain concedes that many of his counterparts fail to see the

From British Telecom's point of view, educational

involvement has several long-term goals, the most cru-cial of which has to do with

shaping attitudes towards

business. Sir lain says he fears

that the education establish-

ment has an anti-business bias

that is communicated to stu-

dents and becomes ingrained

when they become adults.

Clearly, involvement with schools is one way of counter-

Similarly, Sir Jeremy Morse,

chairman of Lloyds Bank and an FEBP board member, also

expects benefits to accrue from

the bank's educational involvement. For one thing.

the bank is able to obtain a

more highly-skilled group of trainees, particularly through

work experience projects

offered to GCSE students. Sec-

ond, involvement at local level

reinforces LLoyds Bank's

image as a community organi-

acting that bias.

Preaching to the unconverted

Norma Cohen explains the aims of a newly-formed foundation

BY THE year 2000 the chief executives of European insur-ance companies are likely to hen captains of industry gather to have radically different employment histories from V discuss whether there is any value in industry their counterparts today. This is the conclusion of a study sponsored by Arthur Andersen getting involved in education, it is generally a case of preaching to the converted. The same old faces are usually there. and Andersen Consulting, "Insurance in a Changing Europe"*, based on the opin-ions of 420 insurance execuadmits Sir Iain Vallance, chairman of British Telecom and chairman of the newlyformed Foundation for Educa-tion Business Partnerships.

tives in 15 countries.
Whereas four out of five of today's insurance leaders have worked for the same company all their lives, in future many Indeed, the board of FEBP is composed of representatives more are likely to come from another insurer or from out-side the industry altogether, from companies known for educational giving; British Gas, Marks and Spencer, WH Smith and the Wellcome Founsays the study. The insurance dation are among the 19 memexecutive of the future will have accounting and informabers. The foundation's aim is tion technology experience and to encourage more companies to establish some form of partbe multi-lingual; respondents thought it "fairly likely" that chief executives would be nership with the educational world and to create links with filuent in French, German and all schools, from primary level upwards. The problem facing Sir Iain and his organisation is how to persuade the bulk of British

careers alter

By Richard Lapper

Above all, industry leaders will need greater management skills in order to handle the structural changes which are likely to affect the industry in the 1990s as European market barriers gradually disappear cross-border trade becomes more common and competition among European insurers intensifies.

Survey respondents believed that the biggest challenge for leaders of the life and pensions industry will be to find ways of improving control of distributions. improving control of distribution channels. Future industry eaders will have relatively less expertise in insurance tech-

iques. Unless they specialise in niche areas, companies will need to provide superior ser-vice and build more into their products, control distribution channels, control costs through improved productivity, use technology more effec-tively and minimise exposure to acquisition. They will also be under pressure to exploit affordable opportunities in foreign markets.

If the study's conclusions are

right, some of the biggest changes could be in the UK. Most British insurers have been run by managers who have worked with the same company all their lives, often progressing up the career ladder according to "Buggin's

* Published by Economist Publications on November 13.

sation and customer loyalty. However, both men say they are also passionately interested in education for personal reasons, and that their com-mitment goes beyond promo-

ting their own businesses. But like-minded business people are not sufficiently thick on the ground, concedes Suzanne Reeve, director of FEBP, which has total funding of £420,000. In general, schools and colleges have been more willing to embrace industry's objectives than industry has those of the education estab-lishment, she says.

Schools themselves may be to blame. "They tend to go to business, rattling a bowl and looking for money." Indeed, she says, businesses are frequently put off because of the plethora of schools seeking support and the absence of any coherent plan to direct giving to areas where they think it is needed most.

Furthermore, because business may be pursuing its own goals in giving to education, contributions are frequently made to areas where help is

Opposing points of view

have chosen to direct their educational giving into areas that most blatantly reflect their own business interests. For instance, the London Regeneration Consortium, con-trolled by a group of companies overseeing the King's Cross Redevelopment project in central London, has put together a King's Cross Resource Pack for schools. The pack, targeted at GCSE-

level geography students, examines the issues surrounding the development and takes into account opposing points of view. However, while the material may not be intended to sway public opinion, it is clear that the donors have targeted their resources in a manner designed to promote their interests.

Similarly, the Pulp and Paper Information Centre has produced an information pack on forestry, designed to dispel what it says are popular mis-conceptions among teachers that the paper industry is

Such materials can be beneficial in that they raise the profile of science studies. But they serve a dual purpose in that they promote the image of the industries concerned. Businesses may be much less will-ing to spend money on education when the benefits to

donors are less clear. When the FEBP commissioned a poli of 100 companies. it discovered that 22 per cent are fairly or very dissatisfied with the standard of potential employee being produced by local secondary schools. Another 13 per cent said they were neither satisfied nor dis-satisfied.

Meanwhile, businessmen such as Sir Iain believe that the educational establishment remains suspicious of indus-

But teachers dispute that: they say that those notions are rapidly being dispelled. Kevin Mahon, head of the upper age division of Bishop Ramsey School in Ruislip, in the Lon-don Borough of Hillingdon, says that his school is more eager for better links than are some big local employers. "There are some individuals and some departments in some schools who still feel that way. but teachers generally realise that links with industry are beneficial," says Mahon. While Bishop Ramsey has

been successful in finding work experience for its entire 180-pupil fourth form, and establishing a business-spon-sored enterprise award for students, it has failed to find work experience for its 60 teachers. Mahon says that five local multinational corpora-tions have recently rebuffed efforts on that score, and he is looking to the FEBP for help. Such links are exactly what FEBP has been formed to promote. Its goals have been whole-heartedly embraced by both the government and the Confederation of British Industry. It inherited the education/industry portfolio from Business in the Community, the social services-oriented task force set up by Prince Charles which, among other things, established the nation's first so-called Compact scheme between a busi-ness school and a school in

HOOSE AN F'T DIA TO SUIT YOUR POCKET.

It's hardly surprising that the FT Diaries have a worldwide reputation for the highest standards in both quality of mistion and content. No other diary draws on such an authoritative source as the Financial Times. Our prestigious range of pocket discles continues to set the standards others follow, exemplified by the quality of the aterials used - luxurious thick paper, heavy gilt edges, non-fraying marker ribbons, personalisation of your name in rich

The PT Pocket Diary. 34 information-packed pages detail 26 international business centres including local business hours, currencies, stock exchanges and public holidays plus hotels, restaurants and airports. Comprehensive UK coverage ranges from airports and car hire to theatres and chemas. The week to view diary runs from 3rd December 1990 to 5th January 1992 giving you an extra month.

The PT Pocket Diary comes in three bindings to match the FT Desk Diary - rich black leather, burgundy bonded her and black leathereloth The FT Pink Pocket Diary with its unique lan-

format, week to view diary and FI plak pages is bound in black The improved PT Wallet. New alimine, single-fold design in black or burgandy leather with matching silk lining. The wallet section holds bank notes and credit cards. Gilt corners ensure-

Available in two sizes to take either the FT Pocket Disry or FT Pink Pocket Diary.

The FT Similine Pocket Diary. Covered in black simulated leather with FT-pink paper and matching ribbon, the FT Simfine Pocket Diary's fortnight to view format allows you to check your comings and goings at a glance - ideal for the executive on the

The FT Wallet Diary. Peatures the FT Pocket Diary bound into a beautiful gitt-cornered black leather wallet, lined in black moiré silk. It also comes with a jotter pad and a pocket for bank notes - you can't get more useful than that.

FT COLLECTION - A QUALITY PROPOSITION. What we've shown here is but a small sample of the wide range in the FT Collection, so why not send for the FT Collection colour brochure and see for yourself - it is packed with many invaluable business essentials from diaries to document cases. Contact us now on 071-799 2002, or write to FT Collection FT Business Information Ltd., 50-64 Broadway, London SWIH

ODB, or send your business card. FIRST IMPRESSIONS THAT LAST. All items will be doubly welcome if they are personalised with initials and/or suruame in high quality, long-lasting, gold blocking. It's this kind of personal touch that enhances the

* 1

er in the

ure and worth to the user. THE WORLD'S MOST APPRECIATED BUSINESS GIFTS.

Our business gift services include • Gold blocking of your logo • Up to eight publicity pages in the diaries and personal organiser • Direct despatch of your gifts to the recipients together with your compliments slips or greetings

We will even reserve your choice of FT Collection gifts if you are unable to finalise your gift list early in the year. LARGE ORDER DISCOUNTS.

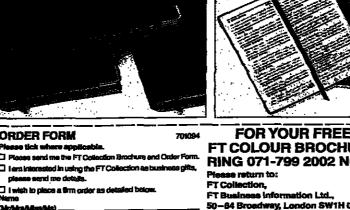
Furthermore - order 25 items or more from the FT Coffection and you will qualify for discounts of up to 25%.

DISTINCTIVE GIFTS THAT MAKE GREAT COMMERCIAL SENSE. Contact us now on 071-789 2002 for more details on our business gift services, or write to FT Collection, FT Business Information Ltd., 50-54 Broadway, London SW1H 0DB.









	Please tick where applicable. Please send me the FT Collection Brachure and Order Form I are interested in using the FT Collection as business gifts, please send me details. I wish to place a firm order as detailed below. Name						OLO G 071 return to lection, siness in	UF -79 o: form	BRC 9 200)Cl)2 l	- NO
ľ	Position.			P. SA	PROGET TO	1: 07	Broedwa 1-799 200 71-799 22	2. To			
1	Compan Address	<u> </u>			1, re	indic quire		Jenes	ty and ty	pe of	•
ŀ	Telephor	Postcode			ha		cets how old block is.				
11		PRODUCT	UK	_	EUROPE	1			WORLD		SUBT
	CODE		Ē		\$	OTY	SURFACE	ON.	A)BEAUL	arv	2
il		1991 DIAPRES				Ľ.		<u> </u>			
ł f	7451 G4E7	Pocket Diary, black legiter	11.15		11.81		11.60	<u>_</u>	14.19	\vdash	<u> </u>
ı i	7049 G481	Postet Diary, burgundy bonded leather	10.29		10.95	Ĺ	10.73	\vdash	13.33	\Box	
1 1	7200 0001	Pochel Diery, black leathersloth	<u>9,29</u>	<u> </u>	9.61		940	<u></u>	10.79		L

						50-64 Broadway, London SW1H 0DB.				
(Approximately	MaaMs)		الأبلاج					ondon S lex: 927		
Position.				-		1-799 200 71-799 22		96X: 92/	60£ F	-D4 1100 G
Compan	·							our order		
•	<u> </u>						•			
Address								ty and typ	XB CE	clary yo
					uire.					
	Postcode							ny items vith your		
					man man		BU T	MUL YOUR	o sinte	
Telephor	<u> </u>		-	~	LUSUI					
CODE	PRODUCT	UK	OTY	EUROPE	l			WORLD		SUBTOR
QUE.	rindoor	E		٤	OTY	SURFACE	lau.	WHAL	aiv	ء ا
	1991 DIAFRES		1		Ι.					<u> </u>
7981 OGE7	Pocinal Diary, black legither	11.15	1	11.51		11,50		14.19		
	Poolest Diary, burgundy bonded leather	10.29		10.95		10.73		13.33		
	Pocket Diery, black leatherstoth	9,29	\Box	9.61		940	L^{-}	10,79		
7254 2141	FT Pink Podiat Diary	10.68		11.20	┕	10.99	<u> </u>	12.98	_	
7290 TES	Wallata: Black (to it PL + PC)	19.79	╙.	20.08	ш	19.87	└ ─	21.25		Ļ
7304 2530	Burgundy(to ft PB)	19.76	└	20.08	L-	19.57		21.26	Щ	
73M 23P	Black (Is/® PP)	21.78	Щ	22.30		22.09	<u> </u>	24,08	<u> </u>	
	Wallet Disry	17.00	<u> </u>	17.54		17.33	<u> </u>	19.32	\vdash	
	Slimite Pocket Clary	9.05	<u> </u>	941	1	9.20	 	10.59	\vdash	├
	PERSONALISATION	├	⊢		├		⊢–		\vdash	
	initials only	1.95	╙	1.95	\vdash	1.95	⊢–	1.35	₩.	<u> </u>
	Initials and Sumame	345		3.45		3.45	Ц_	345		
4 prices s	Proven are inclusive of postage and peci and any initials anglist gurname details (leging.	ato ata	-					Total	
HOWTO							Page 1	5% VAT (LIK		
BY PHO	NE. You can pay by credit card by	y placing	your	grder on g	ar Cre	dil .			Total	Ę
Carri On	der Line (171-700 9974.									
BY FAX.	if you wish to pay by credit card	you can i	lax thi	sorder 10 (15 ON (wr Desp	atich i	No:		
Credit C	ard Fax Order Line 071-799 2255	l. 		the article	ee ak					
BY MAIL. Return this order form with your payment to the address given Date Received:										
Pervene	it must accompany your order,	andche	quee:	should be a	1:0.12	<u>ه اس</u>	_	OPERENT FOR U		
B ÜK bes	nk account made payable to "FT"	Business	infor	metion Ltd	7					
Tick Me	thed of Payment					- 2	07	71-79	9:	2274
Chaque	Order Access		April	722'	rwex [_ I _		your credit s		
-			•		-		# T	Name (Block	Capita	=
Card No	<u>, , , , , , , , , , , , , , , , , , , </u>	Emp	ire Di	ete:	1 1	71				
	g address differs from the above, plants	مراجعيا ال محمولات	comd	MR. 49 170-F	arder #	ᢏ╚				
	Activities reserve Effect Sub-Strikes bettern			andre rieda los		<u> </u>	-	A		

orders please ring 071-799 2002

LEGAL COLUMN

Time to unravel the myths of information technology

By Richard Susskind

WHY DO many solicitors in this country wrap their use of information technology (IT) in a veil of secrecy? Cynical com-mentators on the world of computers and law argue, (or per-haps hope), that this secrecy is no more than a ploy to conceal either an embarrassing lack of success with technology or, indeed, a complete absence of

But this rather uncharitable explanation will not do. Some law firms in the UK have invested heavily in IT and yet remain reluctant, unlike US attorneys, to discuss their uses of information technology beyond the confines of their practices. Why should this be? The arguments marshalled in defence of this covert use of IT invariably have one unity-

ing theme; namely that any public knowledge of a law firm's usage of computers will inevitably result in some loss of competitive advantage. This belief can be challenged on two counts: it is a view frequently rooted in muddled

thinking, and it is a conviction that could cause difficulties for the legal profession, both domestically and internationally. Not only is there doubt over

what this overworked concept of competitive advantage is all about, there is also some considerable ambivalence over whether it can be realised by anyone at all through the use In the legal profession how-

ever, it does seem that most senior managers believe they can gain some competitive advantage from the use of IT. Management theory speaks of two basic strategies for achieving and sustaining competitive advantage: maintaining lower costs over rivals; or differentiating oneself from competi-

tors.
The first strategy is not common among the larger users of IT in the legal field.

Those law firms that have invested heavily in IT are not renowned for cut-price services. It could be said that their use of IT is intended to enhance the quality of service to their clients.

The second strategy, differentiation, can surely succeed only if all points are made unambiguously clear to clients and potential clients alike. But how can this happen if lawyers are too secretive Beyond failing to promote

and exploit sources of differentiation, there is a further weakness in the view that public knowledge prejudices competi-tive advantage. The weakness is to think that it is but a short step from learning about a useful application of IT to implementing it.
In fact, it is a vast chasm. To

translate an idea for an application into an operational sys-tem requires initial assessment of technical feasibility; commercial viability and organisa-tional suitability; approval of

If lawyers' use of IT is to be successful, it will need to be fairly widespread

the project by the partnership or some IT committee; followed by design, development, train-ing and implementation. While management tends to

complain about the time consumed by software develop-ment, by the time competitors catch up on innovators, they will be too late to regain any advantage.

The lesson in all of this is to

remain circumspect about applications under development, but to talk more freely about working systems (remembering too that excessive secrecy can inhibit appreciation of what others are doing). The second general concern

about secret usage of IT is that until there is a significant number of advanced and nonsecretive lawyers using IT, the UK legal profession will fail, domestically, to achieve many potential benefits; and worse. it may prejudice its competitiveness internationally. On the domestic front, if law-

yers' use of IT is to be successful, it will need to be fairly widespread. Progress will depend on most lawyers using similar or compatible systems. For example, if lawyers use litigation support databases in discovery or in listing documents or if they use computers to draft contracts, then these activities can be greatly enhanced if the other side also makes use of IT. Photocopying, retyping, faxing and other time-consuming and costly tasks can be avoided.

Moreover, clients will benefit by receiving a quicker and higher quality of service which is also better value for money and they will soon expect such use of IT from their legal advis-

This expectation will more than any other factor, accelerate lawyers' uptake of IT.

The quality of supply and suppliers of IT products and services will also improve the more lawyers embrace the

technology.
There is, in short, a minimal level of IT use below which it is in no lawyer's interests for his colleagues in the UK to fall. For technology to succeed throughout the legal profession in this country, today's advanced users should share their experience with the less knowledgeable so as to achieve the mass of advanced users necessary for full exploitation of IT in the future.

If the UK law firms most effectively using IT are not sen from abroad to be promo-ting and discussing their usage, then the profession in the UK could be regarded as neither equipped nor sufficiently forward-looking to manage the challenges of the international business world.

For example, in relation to the resolution of international disputes ("forum shopping"), unless the UK is seen to have a legal profession that uses IT in support of litigation (in case preparation and the courts), then the UK may well not be looked on as a cost-effective forum for litigation and arbitration. For example, in the

US, litigators who do not use IT are often regarded as unsuitable advisers on important disputes.

The latest research on man-agement and international competition suggests that the most outstanding commercial organisations in the international arena are those which are based in highly competitive domestic markets with demanding customers and formidable competitors.

It is reasonable to suppose that the best law firms internationally will have similar domestic profiles. In that event, law firms seeking to be the best in the world market should want to have very

strong local competitors.
Outstanding firms that use IT heavily, and regard it as central to their success, will surely then be serving their own best interests by urging their competitors to use technology; for IT will strengthen these competitors, reinforce the domestic market and thereby encourage the best firms to flourish internation-

ally.
There are, therefore, significant dangers in lawyers remaining too secretive about their use of IT.

This does not mean that firms should be explicit in all details about their applications of technology but it will benefit both the profession and individual practices if leading users help encourage the use of technology within the UK and promote internationally the profession's success with infor-

mation technology. The writer is adviser on law and information technology to City solicitors Masons. He is chairman of the Society for Computers and Law and a visiting professor at Strathclyde University.

TO ADVERTISE IN THE **HOLIDAYS AND** TRAVEL SECTION

PLEASE CALL

Helen Day 071-407 5751

Sara Gabe 071-407 5753

Emma Stevenson 071-407 5763

ECONOMICS

ANTO SANDER OF THE A STATE OF A S

Tel: 071 236 4080

CommEd Tel (+44) 071 274 8725. Pax: 071 733 0266 LONDON

NOVEMBER 2 CONTINGENCY PLANNING - A Effective Customer Account 1990 UPDATE A one day computer security seminar Look after existing business by learning Portman Inter Continental Hotel Contact Amanda Stuart **IBC Technical Services Ltd** Tel: 071 236 4080

Fax: 071 489 0849 LONDON

NOVEMBER 5 City Regulation Reappraised Hole! Intercontinental, London Enquiries: Financial Times Conference Organisation. Tel: 071-925 2323 Fax: 071-925 2125

NOVEMBER 12-13 World Electricity Hotel Intercontinental, London Enquiries: Financial Times Conference Organisation. Tel: 071-925 2323 Fax: 071-925 2125

LONDON

Focus moves to US budget-making

AN inevitably painful US budget-making process should be the focus of the financial today's UK trade figures are

Today, the Treasury Budget for September is released and is expected to show a surplus of \$15bn to complete the 1989-90 fiscal vear, leading to a deficit probably totalling around \$230bn. The dollar has weakened markedly on the foreign exchanges as the inves-tors' disillusionment with the solve the Budget conundrum

Bad as this sounds, it is the budget for the fiscal year which began in October, that is causing the US crisis of goveris widely forecast to be as high as \$300bn unless the Bush administration manages to make some sharp spending cuts. If the economy goes into recession, tax revenues will drop and the deficit could be as

high as \$350bn. Indicators of sluggish growth have also depressed the dollar, as they have raised the pros-pect of further interest rate cuts. September durable goods orders on Wednesday and money supply figures for the week ended October 15 on Thursday should provide some

UK trade Current account balance (Sbn)

clues about the extent of the

1990

1989

In the UK, the impact of an economic slowdown both at home and overseas will show up in today's trade figures for September. Slack demand is keeping import penetration down, but is also making export growth more difficult as demand is also weakening abroad. Membership of the exchange rate mechanism (ERM) is likely to impair the UK's future trade performance, as an export-led slowdown in growth is an important part of the anti-inflationary ERM-dis-Overall, however, the pre-dicted £1.3bn deficit for Sep-

improvement in the balance of trade continuing, although the final deficit for the year is pre-dicted to be around £4bn-£5bn above the Treasury's forecast

Money supply figures due out in Germany this week are not expected to reveal much about the inflationary consequences of unification. Information about monetary growth in eastern Germany has not been made available by the Bundesbank.

Other events and statistics, with median market forecasts by MMS International, the include

foday: US, Federal Chairman

Alan Greenspan addresses the

American Bankers Association, Treasury Budget for September. Canada, retail sales for August (down 0.7 per cent). Australia, August housing finance (flat). UK, September current account (minus £1.3bn) and trade balance (minus £1.3bn). Japan, early October wholesale price index. Tomorrow: Japan, Bank of Japan branch managers meeting. UK, September building society new commitments (£3.5bn); debate on the exchange rate mechanism in

the House of Commons. France, trade balance for Sep-

by the Bundespost. Wednesday: US, September durable goods orders (down 0.2 per cent), durable shipments:

auto sales for October 11-20. Denmark, consumer price Thursday: US, existing home sales for September, mid Octo-ber money supply data, initial

claims for week ended October

13. Japan, governor of Bank

of Japan gives press confer Friday: US. September export and import price indices, tember bank credit. Japan, September consumer price index, October Tokyo CPI (up annual 3 per cent), September retail sales (up 7.9 per cent, year-on-year), September industrial production (down 1.1 per cent seasonally adjusted). Saturday: New Zealand general

election. During the week: Germany. September import prices (up 1.5 per cent on August, down annual 1.7 per cent), M3 money supply (up 4.5 per cent from base, 0.7 per cent on month), October preliminary cost of living (up annual 3.1 per cent, monthly 0.4 per cent). The Netherlands, July trade balance. Italy, preliminary retail prices index for October.

Rachel Johnson

UK COMPANIES

LUCAS INDUSTRIES. the automotive, aerospace and industrial group, will report full year figures for the year to end-July on Monday. Forecasts centre around £195m pre-tax against £187.1m, suggesting almost unchanged second half profits after an 11 per cent rise to £80.1m at the midway point. Lucas is particularly sensitive to exchange rates with high exports, overseas operations and the aerospace industry's

habit of pricing in dollars. Shares in Smith Industries have declined steeply this year

COMPANY MEETINGS: GT Japan Inv. Trust 8 Murray Income Trust, 7 West Nile St., Glasgo 10.30 Bishopsgate E.C., 12.00 BOARD MEETINGS Allied London Props. Lucas Inds. Prestwick Hidgs

laterims: Darby Hammerson Property TDS Circuits BM Group, BM House,

10 Little Portland St., W., 10.00 Precious Metals Trust, 15 St James, S.W., 3.00 Primadona, 197 Knightsbridge, S.W., 12.00 BOARD MEETINGS British Assets Trust

Investors Capital Trust McKechnie Shandwick olseley terims: First Charlotte Assets Trust Le Creuset S.A.

WEDNESDA OCTOBER 24

systems and industrial group. Analysts are expecting annual profits of about £115m when the group reports on Wednesday, only marginally ahead of last year's £111.7m. The stock market shook when Imperial Chemical Indus-

as the market has worried

about the impact of cuts in defence spending on the UK-

based aerospace, medical

tries announced worse than expected interim results in July. Figures for the third quarter, due on Thursday will

paint no more cheerful a pic-

ture and analysts' expectations are in the range £170m to £180m pre-tax against £396m last time.

The higher figure would give a nine-month total of £913m, against £1.23bn last time. Features will be weak demand for chemicals and plastics, rising raw materials costs, and the strength of sterling which is likely to have been eroding

ICI's competitiveness. Wolseley, the world's largest plumbing and heating merchant, is finally feeling the effect of the slowdown in the

UK housing market despite being one of the strongest and most tightly managed companies in the sector.

Pre-tax profits for the year to end July, due out on Tuesday, are likely to show an 8.8 per cent fall to £115m giving earnings per share of 34.8p, down from 36.9p. Analysis expect the total dividend to increase by Ip to 12p. Results for the current financial year are likely to be adversely affected by the impact of the downturn in the US, which accounts for nearly 40 per cent of group turnover.

Securities Trust of

OCTOBER 26 COMPANY MEETINGS:

Optical & Medical, 1-11

Hay Hill, Berkeley Square,

UK COMPANIES

onshire Square, E.C., Richmond Oil & Gas, 135

Scottish Metropolitan Prop.

CALA, 80 High St., The Royal Mile, Edinburgh, 10.00 Davles (D.Y.), 30-32 St Mary Axe, E.C., 11.00 Goodhead, Chaucer Inti. Bicester, Oxon, 12.00 Triton Europe, Stationer Hall, Ave Maria Lane, E.C., 11.30 BOARD MEETINGS

Birnec Inds

30cts.

Plastiseal Value & Income Trust

Humber Rd., N.W., 4.00 Haynes Publishing, Haynes Sparkford Motor Museum, Somerset, 1.00 London Mercha Securities, 33 Robert llaire, 30 Thread BOARD MEETINGS Finals: Overseas inv. Trust

Brown (N.) Smiths Inds. Sunleigh
THURSDAY COMPANY MEETINGS Allied Leisure, 142/144 Streatham Hill, Streatha Ferguson Intl. Hidgs. S.W., 11.00 Fieming Univ.Inv. Trust

Adam St., W., 12.00 Sirdar, Cedar Court Hotel Finals: Benson Group Govett Strategic Inv. Trust New Frontiers Dev. Trust Remar Textiles UDO Hldgs. Airflow Streamlines

W. 12.00 minster & Country Props., Apollo House, 56 New Bond St., W., 12.00 **BOARD MEETINGS** interims: Aberloyle Hidgs. CPU Comou Cinyton, Son Conrad Continental Delyn Packaging New Throgmorton Trust RIT Capital Partners

Company meetings are ual general meeting:

PARLIAMENTARY DIARY

amendments to the Employment Bill and the Landlord and Tenant (Licensed Premises) Bill. European company statute. Opposed private business Lords: Broadcasting Bill, Third Reading.

■ TOMORROW Commons: Debate on the Exchange Rate Mechanism. Motion on the British Nationality (Hong Kong) Lords: Environmental

■ WEDNESDAY Commons: Motions relating to European Community

とり ひしてひおだれ ユタタリ

International Affairs.

Tel 07 I 930 2233:

Fax 071 839 3593

The Gulf Crisis: the legal Issues.

McKenzie and the Royal Institute of

LONDON

LONDON

Chatham House, 10 St James' So.

London SW1, Enquiries: RIIA

29-30 OCTOBER 1990

Jointly organised by Baker &

Protection Bill, Third Reading.

legislation. Debate on EC document on the extension of European aid to central and eastern Europe. Opposed private business from 7 pm.

Lords: Courts and Legal Services Bill, consideration of Commons amendments. Select Committees: Environment - subject, indoor pollution. Witness: Chartered Institute of Building Services Engineers. (Room 21, 10.30 am.)

Foreign Affairs - subject, Gulf crisis. Witness: Association for Free Kuwait. (Room 6, 10,30 am.) Welsh Affairs - subject. expenditure plans for Wales. Witness: Welsh Secretary.

Energy — subject, energy

TRADE FAIRS, EXHIBITIONS & CONFERENCES

CONFERENCES

DECEMBER 5

and LSE, £175+VAT.

Public Finance Foundat

(071-895 8823 Ext. 239/255)

DECEMBER 6-7

Digital versus IBM - a two day

independent guidance for senior

Contact: Lucinda Tosh, IBC

Technical Services Ltd.

Tel: 071-236 4080.

DECEMBER 11

Piccadilly. London W1 A

managers. Kensington Park Hotel,

Acquiring In Italy. Le Meridien Hotel,

M&A scene. Sponsored by Financiere

Indosuez. Coopers & Lybrand Europe

and Manufacturers Hanover. Contact;

comprehensive guide to the (talian

LONDON

LONDON

Tutorial followed by two-day conference business opportunities, National

in co-operation with the Commission of Palace, Sofia. £450 incl. 3 nights

Acquiring In Germany, has on the Park Marketplace - A series of workshops

conference. New perspectives and

Conference.

London.

FIBEX

Tel: 071-489 9944

Fax: 071-236 6140

DECEMBER 12-14

Intersputnik, USSR.

Contact: FIBEX

Tel: 071-489 9944

JANUARY 24 1991

Hotel. Park lane, London W1

scene in the unified Germany.

The 7th European Satellite

nications Conference

the European Communities. Opening

address: Lord Hesketh, DTL Keynote

Contact: Beverley Ross, Blenbeim Online

Tel: +44 (0)81 868 4466 LONDON

A comprehensive guide to the M&A

Furone and The Lecham Partnership.

Sponsored by Coopers & Lybrand

Fax: 071-236 6140 LONDON

OVERSEAS

Telecomms Approvals for the

Commission's and Standard

4960 9003. Fax: 4671 3634.

Institue's and the commercial

Single Market. The latest on the

Pax: 071 733 0266 Attis: Tel (+33) 1

CommEd Tel: (+44) 071 274 8725. Tel: 071-236 4080.

NOVEMBER 8-9

presentation: Boris Chirkov, DG

International Pay Policies

Gloucester Hotel, SW7. Speakers

from: CBI, TUC, NEDO, ILO, PW

(Room 8, 10.30 am.)

efficiency. Witnesses:

Nu y eiyidek 4

The UK Economy into the 1990's.

The Henley Centre's Annual

London W1 £275+VAT

NOVEMBER 22

Institute of Petroleum.

Contact: Caroline little.

Institute of Petroleum.

NOVEMBER 19-22

COLF INTERNATIONAL 2000

Exhibitions, Seminar & Workshoos

19. Royal Garden Hotel, London.

Exhibition, Workshoos - Nov 20-22,

Sandown Park, Esher Surrey. Tel: 081

For all concerned with developing golf

courses in UK and Europe, November

LONDON

ESHER/LONDON

LONDON

LONDON

London W1.

071-636 1004

681 1242

Fax: 081 681 0012

NOVEMBER 21-23

how to manage major accoun

Infomatics Resource Centre

NOVEMBER 26-27

Tel: (USA) (212) 754-2115

Fax: (USA) (212) 754-0082

DECEMBER 3-4

The Future of the Gulf:

Risks and Opportunities.

Hyde Park Hotel, London

Contact: Kate Williamson.

Conference Connections

Tel: 0767 600662.

Investing in North America in the

1990's. Featuring Sir Alan Walters and

Professor Jim Rogers, The Grosvenor

Contact: Wendy Anderson, Capital

Resourses International Group Inc.,

Norfolk Hotel, London

Contact. Hugh Osborne

Tel: 081-871 2546

Fax: 081-871 3866

House, London.

New York.

SW1.

(UK) Ltd

North Sea Diving Support

Vessel (DSV) Conference

Conference examining economic

prospects and their implications.

The Cavendish Conference Centre,

Contact: Jacqui Gotts, The Henley

Tel: 071-353 9961. LONDON

Consumers' Association: **Energy Management Services** Technology and Resources. (Room 18, 11 am.)

Trade and Industry bject, British Shipbuilders; NESL. Witnesses: Christopher Campbell, chairman, British Shipbuilders; Douglas Hogg MP. Minister for Industry. (Room 15, 11.15 am.) Education - subject, prison

Officers' Association. (Room 18, 4 pm.) Foreign Affairs - subject, Gulf crisis. Witness: Douglas Hurd MP, Foreign Secretary. (Room 6, 4 pm.) Home Affairs - subject,

education, Witness: Prison

annual report of the Data Protection Register, Witness: Eric Howe, Data. (Room 15, 4.15 pm.) Transport - subject urban nublic transport: the light rail

option. Witnesses: British Rail and London Transport. (Room 8, 4.15 pm.)

Treasury and Civil Service subject, official economic statistics. Witness: Sir Jack Hibbert, director of the Central Statistical Office. (Room 17, 4.30 pm.)

■ THURSDAY Commons: Lords amendments to the Broadcasting Bill. L**ords:** Law reform (Miscellaneous Provisions) (Scotland) Bill, Commons amendments.

Commons: Courts and Legal Services Bill, Lords amendments. Broadcasting Bill, consideration of remaining Lords

NOVEMBER 13-14

Intercontinental Hotel

Contact: Helen Coury,

Tel: (44-712241876)

Environmental Matters Ltd.

NOVEMBER 12-16

MIDEST (Subcontracting);

PRONIC (Electronic Production);

For details of any of there exhibitions,

ELEC (Electrical Equipment).

contact Promosalons (UK) Ltd:

NOVEMBER 19-20

iness with Spain

Strategies for Developing

Conference Organisation,

NOVEMBER 29-30

Contact: Gati Al-Jebouri

0272 730 984

EC Commission.

DECEMBER 5

Parkhotel, Frankfurt.

"Building Bridges" 2 days on

understanding Eastern European

NOVEMBER 29-30 The New European Financial

on competition and regulation in

markets, with papers presented by

leading experts. Dinner speaker: Mr

G Fitchew, Director General of the

Contact: Rose Deterville, CEPS, +32

M & A Transactions in Germany

major tax and legal implications:

Chairman - Dr Gerhard Wegan, Glais

Stuttgart. Contact: Amanda Wright,

PRANKFIRT

Lutz, Hootz, Hirsch & Partners,

Legal Studies and Services Ltd.

SAS HOTEL BRUSSELS.

banking, finance and securities

Tel: 071-925 2323

Fax: 071-925 2125

Competitiveness, Palace Hotel,

Madrid, Enquiries: Financial Times

MADRID

SOFIA, BULGARIA

Tel: 071 221 3660.

Fax 071 792 3525

GENEVA

Environment.

International Conference on the

Automotive Industry and the

DIVIDEND & INTEREST PAYMENTS

TODAY ATA Selection 1p Black (Peter) 2.07p Brandon Hire 2.22p Church 3p English & Scot. Investors 1p Forwell 0.375p Life Sciences Intl. 1p Scot. Eastern Inv. Tst. 0.43p Wilson (Connolly) 1.21p **TOMORROW**

Bank of China Fitg. Rate Nts. 1992 \$447.97 1992 5447.97
Camellia Invs. 10p
Die Erste Osterreich
Spar-Casse Sub. Fitg. Rate
Nts. 1992 5457.50
El du Pont de Nemours 9%
Ntm. 1992 4 5 pc Nts. 1992 4.5pc. Mezzanine Capital 22.6cts.

BV Gtd. Fitg. Rate Cap. Nts. 2005 \$447.97 Osprey Communications 3p Sheldon Jones 3.77p Woolwich Bidg. Society Fitg. Rate Nts. 1995 £189.83 WEDNESDAY OCTOBER 24

m WEDNESDAY OCTOBER 24
Adscene 2p
Brissol & West Bidg, Society
Fig. Rate Nts. 1992 190.62
Britannia Bidg, Society Fig.
Rate Nts. 1996 1380.60
Candover Invs. 3p
Co-operative Bank Sub. Fitg.
Rate Nts. 2000 190.62
Daniels (S.) 125p
Lloyds Bank Sers. "A" Var.
Rate Sub. Nts. 1998 1381.66
MTM 1.7p
Precious Metals Tst. 2p

Nts, 1995 3.5pc. Tops Estates 1.6p Tweetontein Utd Collieries Bankers Tst. New York 58.25cts. CPC Intl. 50cts

4.75pc. English & Caledonian Inv. 2p Gartmore Value Invs. 0.9p Gartmore Value INVS. 0.9p General Electric 47cts. Hartons 0.1p Home Counties News. 2.75p Lambert Howarth 3.6p Manchester (City of) 11½% Red. Stc. 2007 5.75pc. Manufacturers Hanover B2cts. More O'Ferrall 3.2p More O'Ferrall 3.2p Needler Group 3.23cts. Orix Ireland Finance 7% Gtd.

Psion 1p Tibbett & Britten 2.9p Tressury 10% Cnv. Stc. 1990

E FRIDAY OCTOBER 26 Abbott Mead Victors 2.7p Aspen Communications 2. Beatrix Mines 48cts. Bearix Mines 4008.
Breedon 1,75p
British Mohair 1,4p
British Mohair 1,4p
British Mohair 1,4p
Canadian Imperial 8
Cargo Control 0,5p
Close Bros. 5,4p
Cooper Clarke 3p
Davies (D.Y.) 3,9p
Epwin 2,1p
Holt (Lloseon) 8p Inti. Inv. Tst. Co. of Jersey 8p Intrum Justitia NV 0.8p Italy (Republic of) 8¹2 % Nts. 1984 4.25pc. Jacobs (John I.) 1,5p Kleinwort Benson 5.3p News Intl. 9% Gtd. Eds. 1990 4.5pc Pickwick 1.65p RPS 1.4p nd Alliance Tst. 22: Do. 41₂ % Cum. Prf. 1.57 Sedgwick 4p Sunset & Vine 2p Trinity Intl. 2.6p Usher (Frank) 4p

Wysvale Gdn. Centres 2.25p

Shirley

housing

project

Egerton Homes

TRENTHAM, the construction

Infrastructure works have

already begun on the site in

Shirley, near Croydon, which

requires extensive drainage

before construction of the 55

The 86-week construction and landscaping contract is

due for completion in the spring of 1992 and is Tren-tham's second major contract

for sister housebuilding com-

LAING NORTHERN, part of

John Laing Construction, has been awarded a contract,

worth more than £500,000, by

the Robinson Group for a single-storey bottling factory in

The factory will cover 1,500

sq metres, comprising a steel frame with concrete block cav-

family homes can begin.

pany Egerton Homes.

Penrith, Cumbria.

CONSTRUCTION CONTRACTS

Hong Kong typhoon shelter

GAMMON CONSTRUCTION, the Hong Kong-based company owned jointly by Trafalgar House and Jardine Matheson, has been awarded contracts with a combined value of over

£15.3m, is for phase 1 of the Yau Ma Tei replacement of the west Kowloon recl tion scheme, which is an important step towards the construction of the new air-

The client is the Hong Kong government and the replacement typhoon shelter will cover an area of 70 hectares. The contract comprises the construction of 1,325 metres of breakwater. 252 metres of vertical sand wall and 25 marine dolphins as well as five hect-ares of reclaimed land. Work is expected to be completed in

mid 1992 The second largest project is

Franki Kier. The £18m contract was also placed by the Hong Kong government.
Other contracts include civil

engineering works valued at £10.5m. They include a road and drains project and phase 2 of a marine pier structure tor Taing Yl Mobile Oil. arm of Egerton Trust, has won a £3m contract to build a joint housing development for Abbey National Homes and Foundations work, including

substructure, bored and driven piling, amounted to over £14.3m, while two fitting-out for the North West Kowloon contracts and repairs to the Sewerage Works and has been awarded in joint venture with worth nearly £6.5m.

Building Crown Courts in London

PSA Projects, acting on behalf of the Lord Chancellor's

The project is based on the develop and construct contract other court projects where ear-lier completion of the building

Based on the Crown and

will accommmodate nine courtrooms together with associated circulation and ancillary areas for judges, juries, defendants and the general public. A fea-ture of the contract will be the extensive demolition of the existing structure and the construction of a second floor to accommodate a plant room.

strategy which has been employed by PSA Projects on

Department, has awarded a £14.7m construction contract to KYLE STEWART to redevelop a former HMSO printing works at Pocock Street, the Borough, London, SE1, and provide nine new Crown Courts. Completion is scheduled for 1992.

is required.

County Court Design Guide, the 13,000 sq metre building

Refurbishing local authority housing

WIMPEY CONSTRUCTION SCOTLAND has been awarded the final two phases of Cun-ninghame District Council's 23.3m refurbishment scheme in

Androssan. The final two phases of the scheme involve the refurbish-

tained in 26 two-storey blocks

- will be painted and uPVC windows fitted. Extensive landscaping will

ment of 88 local authority
houses and the full modernisation of two blocks of flats.
Each of the 88 homes – conEach of the 88 homes – conpletely gutted and converted into 12 flatted dwellings, with the three-storey sections reduced to two storeys.

Upgrading Liverpool prison

MOWLEM NORTH WEST, a division of Mowlem Regional Construction, has won contracts worth £16m.
The Merseyside office has

secured orders valued at £8.5m. The largest, worth £3.2m, was placed by the Home Office for at Walton Prison, Liverpool.

A further contract has been awarded by the North West Water Authority for £1.5m at

Sandon Dock, Liverpool.
Other contracts include a new lube oil blending plant for Shell Research and an exten-sion to civic offices for Ellesmere Port and Neston Borough Council.
The Manchester office has

secured orders worth £7.5m. The largest, worth £3.2m, was received from McDonalds Restaurants. Work is already under way on the construction of a two-storey drive in restaurant, and work has also commenced on its new regional headquarters in Salford.

Other contract wins include a store for Iceland Frozen Foods in Stockport, the construction of a junior and infants school at Morecambe, a project for Manchester City Council and two contracts for the North West Regional Health Authority.

ity walling plus roads and paths leading from the build-ing. Completion is scheduled for spring 1991. Among a number of new awards received by the Merseyside-based TYSONS GROUP are: a control centre valued at £1.4m for Merseyrail at San-£1.4m for Merseyrall at Sandhills has been awarded to Tysons Contractors by the London Midland region of British Rail. It will control the signalling system throughout Merseyside's operational area. A £3.5m package for doorsets and glazed screens has been awarded to Tysons Joinery for

awarded to Tysons Joinery for the Westminster and Chelsea Hospital, Fulham Road. * * *

English Estates has selected EDMUND NUTTALL as main contractor to remove about 350,000 cu metres of contaminated ground material which was left after the naval dockyard was handed back to Chatham

Under a comprehensive monitoring and testing regime, including the use of an on-site laboratory, the material will be excavated, loaded into sealed

containers and then transported by rail for disposal.

Nuttail will then replace the material with clean dredged fill brought directly to the site by



A MISSING SLIDE CAN LEAVE IN YOUR PRESENTATION.

At The Presentation Company we count them all in. And we count them all out again.

properly focussed, perfectly coloured and match your requirements to a T.

So you get all the slides you want, looking the way you want. With nothing

Call us on 071-8313630 and we'll fill you in.



In between we make sure they're

PARIS To advertise in this section please telephone Mark Hall-Smith 071-873 3580



Graham Clark (left) as Mephistopheles and Alan Opie as Faust in Doctor Faust

Doctor Faust

Busoni's idea for an opera for in his lifetime it never got past that stage - was sensa-tionally realised for the English National Opera fourand-a-half years ago, by Ant-ony Beaumont, David Pountney and Stefanos Lazaridis. Beaumont completed the unfin-ished score, largely according to Busoni's indications about which of his separately com-posed pieces might serve as the basis for this or that scene. The staging by Pountney and Lazaridis, brilliantly visual and specific, cut suggestively deeper than any "faithful" rep-resentation of Busoni's lofty, rambling plan could have

As an intrepid rescue-operation for the intended magnum opus of an erstwhile composer-sage who has become harder and harder to place, it was a serious ENO triumph. It still is; in the revival on Saturday

the visual marvels still took one's breath away (it would be wrong to spoil the show for newcomers by describing too much), and the late-tonal strangeness of the music doesn't wane with further acquaintance.

Some tightening of the musi-cal focus is needed yet. This time Antony Beaumont conducts all the performances; be knows his own score very well, of course, but occasionally one missed Mark Elder's attack and his purposeful forward urging. Nor does Alan Opie's Faust, sturdy and creditably acted, match the romantic nobility that Thomas Allen (with greater experience of Mahler and of *Lieder*) brought to the longest vocal lines. Gra-ham Clark's scathing, gloating Mephistopheles is still superb - this is a memorably inspired creation - and Helen Field

invests the Duchess of Parma

with her own kind of passion ate distinction. Henry Newman repeats his

grimly imposing Brother (of the luckless Gretchen, whose story Busoni left off-stage but Pountney has preferred to reinstate in fantasy), and Clive Bayley – multiply parted, like everyone else except the lead-ing singers - is the excellent new Wagner. Their new colleagues are all effective; the satyr-play that Pountney has made out of Busoni's Cortege missed the final degree of lewd panache. But none of these small reservations about the first-night return matters much: Doctor Faust is still a fascinating, sometimes moving, frequently amazing experience - one of the highest achievements of the Pountney-Lazaridis team, and unlikely to

David Murray

Anne-Sophie Mutter

hirley

Sarasate said it all. There may be other violinists who can play scales as fast and harmon-Mutter; but it is unlikely that any of them could take an empty vessel of display and pour into it as much music as she did here. A serious musician had just trounced the vir-

tuosos at their own game. This week-long series of concerts at the Barbican is giving us a fine opportunity to get a feel for the range of Anne-Sophie Mutter's musical sympa-thies. From Lutoslawski last week it moved on at the weekend to a solo recital, accompanied by Phillip Moll, and a stan-dard Beethoven and Chaikovsky concert, the latter sold out months in advance. Both were being filmed by dis-

creetly placed video cameras. Throughout each of the events so far the impression has been of a performer wholly at ease with herself. You never have the feeling of a player being technically pushed or bringing off a performance in the heat of the moment; nor is there any of the risk-taking and excitement that might

The roar of applause after the entail. No matter how difficult

At her concerto appearances in London we have become familiar with the warm lyricism of her playing. To that I would only add that in recital the shades of colouring are even more numerous and subtle. Like a human voice, Mut-ter's violin speaks to you in such a way that every phrase has something new to commu-nicate: in her Beethoven sonata (Op.30 No.2) it was she who held the attention even when the pianist had the most

important material. In Friday's programme the main work was the Franck Sonata, richly varied, glow-ingly expressive. That after-noon I had played the live recording that David Oistrakh made with Richter and even that performance was rivalled. For while Moll's able account of the piano part could hardly bear comparison with the sublime Richter (what simplicity he distils from all those notes!) Mutter was the more imagina-tive by far in the violin part.

hard Peters, Joshua Bell, violin

(Wed). Ramo Filme-Chain Falls torium (42302308). Resemble Intercontemporala conducted by Peter Ectvos, Phyl-lis Bryn-Julson, soprano, Zoltan Kocsis, piano, King's Singers. Ectvos, Ligeti, Kurtag (Wed). Théâtre des Champs Elysées

(47203037). Orchestre de Paris conducted by Semyon Bychkov, Justus Frantz (piano). Mozart, Mahler (Thur) Salle Pleyel (45638873).

Frankfurt's Opera and Museum Orchestra under Ulf Schirmer with Gilsha Ham (violin) play Beethoven, Korngold and Bruck-

ner (Mon). Alte Oper.
Julia Varady Lieder recital with
pianist Elena Baschkirowa. With

(Mon). Mozartsaal. Boyal Philharmonic Orchestra under Vladimir Ashkenazy with

Vienna Philharmonic under Ric-cardo Muti with Mozart and Schubert (Wed). Mozartsaal.

songs by Mozart and Strauss

Shostakovitch, Debussy and Skriabin (Tues). Mozartsaal.

(47203637).

Frankfurt

The concert on Saturday opened with Moret's En Rène. a concerto in all but name, to which Mutter brought any though the piece itself does not amount to very much more. It certainly did not stay long in the mind once she had launched into Chaikovsky's Violin Concerto: a rivetting performance, on the lines of her well-known recording with

finale.

For that we must thank Colin Davis and the London Symphony Orchestra, who understood exactly when to accompany their soloist, when to take the lead. In Beethoven's Triple Concerto they were joined by the cellist Frans Helmerson and the pianist Andrey Gavrilov in what was, all round, a trenchant, stronglypropelled performance; but even here Anne-Sophie Mutter dominated. Musicianship at her level cannot help rising to the top.

Karajan, but now racing ahe

at a thrilling speed in the

Richard Fairman

ARCHITECTURE

More than window dressing Liberty

tectural practice to develop a personality -and indeed some never do. Sometimes it is merely fashion that adds a layer of styling to competence and sometimes there is no underly-ing theory and so the personality is little more than make-up. There is also a danger that a successful practice will become the victim of its own marketing, pushing styling at the expense of clients wishes.

To make a critical assess To make a critical assessment of a rising practice it is necessary to see a body of work that shows real development and progress. I have been watching the progress of Harper Mackay, which is now a medium-sized practice based in London. It was the recent opening of the Glasgow branch of Liberty that confirmed its opening of the Glasgow branch of Liberty that confirmed its standing as a practice with a distinctive personality. There is an interesting group of youngish firms now estab-lished in Britain which builds in a clear and elegant style that is well worth noting. The leading names are Stanton and leading names are Stanton and Williams; Ken Armstrong, Eric Parry; David Chipperfield; and now Harper Mackay. The hall mark of their work is a kind of enriched modernism that calmly accepts that utilitarianism is not enough.

In England during the last decade there has been a huge growth in the quantity of pri-vate enterprise building cou-pled with an awareness, almost universally shared, that mod-ernism has been tragically implemented in the decay of traditional skills and the loss of quality in the built environ-ment. Young modern archi-

tects have noticed this and their work shows a concern for restrained colour, texture and form that was beginning to be annihilated from architecture altogether. The development of this calm, cool, elegant school alongside the tours de force of British high-tech makes it additionally fascinating.

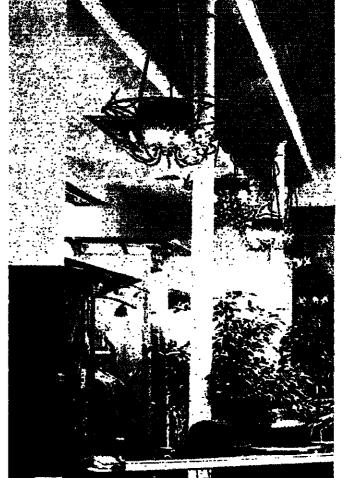
Liberty, London's Regent Street store, has a consistent record of commissioning for sale the work of leading designers. Architecturally it has not really had the opportunity to do more than maintain the eccentric character of its Tudorbethan headquarters in Regent Street. But it grasped the nettle in Glasgow's Buchanan Street and commissioned Harper Mackay to design its new store and advise the company about its architectural

Despite - or because of - its design awareness, Liberty brings with its name a look or image that could constrain any designer. It would be tempting for any architect to kit himself out in Liberty print sllk hoxer shorts, don the floral tie and sit at the drawing board musing on the arts and crafts. Harper Mackay had other ideas. Its work for Ted Baker's shirt shops, Clifton Nurseries, and Hobbs Limited fashion stores among other shops in London and Glasgow, had already given the firm considerable practical experience. It looked hard at Liberty's tradition and made something new

The Buchanan Street store had a low dark basement area which now gives a special focus to the shop. The architects have used it to create a large double height space at the centre of the building that takes light down below. It makes a good area for the display of oriental rugs and is reminiscent of the London shop. The removal of the old false ceilings exposed four cast iron columns and allowed for the installation of a coloured skylight. The other immediately striking thing is the high quality of the materials; marvellous oak panelled walls, solid shelves and specially designed lighting. On the main floor the shop fittings, shelf units and wall-hung shelves all manage to have the air of something new and yet they might have been designed by Voysey. In their tallness and slightly stretched appearance there is a hint, and mercifully only a hint, of Mackintosh.

Harper Mackay, as a firm, designs furniture, lighting and graphics, and much of the fur-niture is specially made. The oak tables and chests of drawers have their bases protected by beaten metal shoes. Each piece of furniture has a strong character but one consistent with the shop as a whole. The use of metal for the extraordinary wrought iron chandeliers on the main floor is highly original and successful. The whole interior is rampant with the flavour and indeed the ethos of Liberty's, but it is original, and powerfully designed in its own right. The practice, working with Doug Clellard, has recently

signed half an urban block in Stuttgart for a competition. Its solution managed to do so many of the things cities need and demonstrated that the



Harper Mackay's design for the interior of Liberty's new shop in Glasgow

town planning problems. It concealed the parking beneath landscape courts; insisted upon a greater mixture of uses instead of the dreaded, universal "shops 'n offices"; and man-aged a variety of scales of residential accommodation.

Future work includes more for Liberty, this time in Regent Street; a museum in Bayswater, London; and the practice has been interviewed for the terminal. How encouraging it would be if airports could be released from the tyranny of the bazaar of badly designed retail units.

The personality of this prac-tice lies in its careful and controlled simplicity of line and an enjoyment of the use of good, lasting solid materials. The result is an elegance that is both practical and lasting.

Colin Amery

The Prince Of The Pagodas

COVENT GARDEN

Has a major choreographer ever paid such grand tribute to a youthful talent as Sir Kenneth MacMillan does to Darcey Bussell in The Prince of the Pagodas? On Friday night, as the Royal Ballet season opened and Pagodas began its second repertory year, I was struck again by the resonances with Sleeping Beauty. In form, and even in choreographic device, MacMillan looks with knowledge and understanding (not ledge and understanding (not always the same thing in ballet) at Petipa's classic disciplines and makes his loving comment, and nowhere more beautifully than in the writing for Darcey Bussell as Princess Miss Bussell has been blessed in many ways. She has

youth, beauty, grace, great tal-ent; her studies have given her a glorious technique; her temperament - and her teachers - have shown her how to use it without vulgarity; and Mac-Millan has challenged her young artistry, given it pur-pose, an identity, and the blessing of a massive role lovingly and wisely fashioned for her. The result is something unique in the annals of the Royal Ballet by reason of Miss Bussell's tender years. The big Ashton/ Fonteyn, MacMillan/Seymour ollaborations came when the ballerina was already an assured artist. Darcey Bussell can still take the stage as a girl, with a girl's innocent radiance for Princess Rose, and touch our hearts. (But she can, as we saw last season in Sono of the Earth, dance with an essential womanliness that is not precocious but a further development of her dramatic



Darcy Bussell, Robert Hill

and technical skill). Her interpretation on Friday night seemed better than ever, the dancing and feeling sprung from the very heart of the choreography. In matter of movement, her arrowy jump, the quiet prodigies that are so seamlessly part of the dance text, are amazing. For all the

massive artifice and difficulty of classic style, Miss Bussell's actions look natural, easy, lyrically free, and in this lies her youthful genius. Her playing of the key scenes – her compas-sion for the Salamander, her moments of fear during the second act — is a touchingly direct, yet subtle, dramatic pro-cess marked by a rare clarity and simplicity of means. In its quiet tenderness as in its phys-ical lustre, Miss Bussell's read-

ing is a marvel.

The Prince of this peformance was Robert Hill, an attentive partner, able to give the role its proper dignity, and communicating every moment of the salamander's grief. Deborah Bull had a fine and cutting way with Epine's malevolent dances, and Tet-suya Kumakawa repeated his astonishing combination of bravura steps - the impossible made sunnily possible - with a cool Zen presence as the Fool. In the other roles, original performers now clearly feel at home; the variations for the Kings have strong physical flavour (William Trevitt a welcome new King of the West), and Anthony Dowell's Emperor looks increasingly like Lear on speed, amid flur-ries of impotence which lead to his final little jig of triumph.

Britten's score sounded richly sonorous under Richard Remas. Its shiding faults are of incidents over-extended, and Mr Bernas may have to drive the music rather harder in future to help mask this.

Clement Crisp

The Loneliness of the Long-Distance Runner **GROVE THEATRE, W.10**

It is 31 years since the publication of Alan Sillitoe's fable about a Borstal boy, The Loneliness of the Long-Distance Runner. But as this excellent dramatic adaptation, lasting just over an hour, proves, it does not seem at all out of date. Young offenders continue to offend and to receive custodial sentences, the effect of which is to make many of them offend again as soon as they are

Sillitoe's Colin, given a dazzling performance by Paul Brennen as a mature skin-head in a track-suit and training-shoes, is one of these habitual offenders, a born recidivist.

The original story enables us to understand the reasons for this in a series of flashbacks and these are skilfully preserved in the adaptation here by Brennen and Stephen Jameson. Col's father, a victim of industrial pollution, dies coughing blood before his eyes.

This horrific episode is vividly depicted by Ian Michie. He deploys a variety of voices. taking all the other roles in this lively two-man show, the first floor of a pub in Ladbroke Grove.

A stout deal table is the single all-purpose item of property, becoming shifted or up-ended to indicate whenever the scene changes. We see inside the boy's home where Col's Mum is more her fancy-men than provide

for her son. Left thus to his expert breaker and enterer, stashing his ill-gotten gains in the outside

dislodges the pound notes to the incredulous gaze of a police-inspector is another memorable incident in the tale which does not defeat the ingenuity of the show's

and Col finds himself in the nick being harangued by a telling him: "If you play ball with us, we'll play ball with YOU."

The remark has some point to it because Coi proves to have a hidden talent which awarded to Borstal inmates can get it for him. is Col's long monologue on his work-out at crack of dawn

 "Trot-trot-trot, communicates the joyons sense of release here just as convincingly as he conveys

expectations and throws the This is fringe work at its

Anthony Curtis

ARTS GUIDE

MUSIC: London

BBC Symphony Orchestra conducted by Andrew Davies

conducted by Andrew Lavies with Kyoko Takezawa (violin) performing works by Stravinsky, Prokofiev and Rachmaninov (Mon). Royal Festival Hall (071 008 8907) 928 8300). English Simfonia conducted by

singual simple condicted by Sir Charles Groves: a maritime extravagansa to celebrate the silver jubilee of a campaign to save the British coastine: Tchatkovsky, Mendelssohn, Elgar and these (Tray) Description I said others (Tue). Royal Festival Hall (071 928 8800). London Symphony Orchestra conducted by Colin Davis with conducted by Colm Davis with Anne-Sophie Mutter (violin) -playing Stravinsky; Frans Hel-merson (cello) playing Brahms (Tue). Barbkan (071 638 4141). Maurito Pollini (viano) plays Beethoven's 33 variations on a waltz by Diabelli and other

works (Wed). Royal Festival Hall (071 228 8800).

English Chamber Orchestra conducted by Jeffrey Tate with Mitsuko Uchida playing Beethoven's Piano Concerto No 2. Proceed by Symphony No 1 with Hans-Werner Henze (Wed). Barbican

Werner Henze. (Wed). Batter (071 638 4141). Hensmusik with quintets by Schubert (Trout) and Weber's Clarinet in B (Wed). Queen Elizabeth Hall (071 928 8800) Britten String Quartet perform Tippett and Beethoven (Thur). Royal Festival Hall (071 928 8800).

Nikita Magaloff, piano. Chopin (Mon). Salie Playel (45638878). Quatnor Borodine, Borodin, Stra-vinsky, Brahms (Tue). Theatre

des Champs Eiysées (47203637).
Orchestre Symphonique Fran-çais conducted by Laurent Petit-girard, Paul Tortelier, cello.
Roussel, Tchafkovsky, Beethoven (Tue). Salle Pleyel (45638673).
Orchestre Philharmonique de Radio France conducted by Rein-bert Peters. Joshus Bell, violin. Leipzig Gewandthausorchestra under Kurt Masur. Brahms (Mon) Schauspielhaus. (Wed, Thurs). Philharmonie. Mendelssohn, Mozart, Haydn (Wed). Radio France-Grand Audi-

Munich

The Vienna Philharmonic under Riccardo Muti. Beethoven, Brahms (Mon). Kongressaal des Deutschen Museums.

Christian Bor (violin) and Rian de Waal (piano). Franck, Res-pighi (Mon), Concertgebouw (718 345).

Theatre des Unamps Eiysées (47203637).
Dietrich Fischer-Dieskau recital.
Poems by Michelangelo, Goethe,
Mörike set to music by Wolf (Wed). Salle Pleyel (45638873).
Orchestre National de France conducted by Emmanuel Krivine,
Randolf Kelly, alto. Ives, Walton,
Berlioz, Mendelssohn (Thur).
Théâtre des Champs Rlysées (47205637). certgebouw (718 345). Melos Quartet, Hindemith, Mozart, Janacek (Wed). Concertgebouw (718 345).

Utrecht

Netherlands Chamber Orchestra and Choir with vocal soloists and Chorr with vocal solutions conducted by Hartmut Haenchen. Mozart, Webern, Schonberg (Wed). Vredenburg (31 45 44). Choir and Baroque Orchestra of the Netherlands Bach Society conducted by Jos van Veldhoven with the world promiser of

as reconstructed by Jos van Veld-hoven (Thur). Vredenburg (31 45 44).

Antwerp

Brussels

Madrid

Belgian Chamber Music Group conducted by Guido De Neve and Christel Kessels: works by D'Haene, Mortelmans, Swerts, Vellere, Ysaye (Tues). BRT Chorus and Mol Percussion Engemble conducted by Vic Nee

BRT Chorus and Moi Percussion Ensemble conducted by Vic Nees performs works of Bartok, Stravinsky and Van Hove (Thur). De Singel (03-248 38 00). Royal Planders Opera Symphony Orchestra conducted by Rudolf Werthen with the Flying Pickets and the Alan Parsons Project plays popular works of Bernstein, Bizet, Ravel, Rossini and Trhallowsky (Thur) Sportneleis

Tchaikovsky (Thur). Sportpaleis

Musica Antiqua of Cologne con-ducted by Remhard Goebel per-forms works of Pezel, Purcell

and von Biber (Thur). Palais des

Prague Chamber Orchestra. Dvo-rak, Martinu, Vivaldi, Haydn (Tues). Auditorio Nacional de Musica (337 01 00).

Reina Sofia Chamber Orchestra

conducted by Nicolas Chumach-enco (also violin). J.S. Bach, Bar-

tok (Thur). Auditorio Nacional de Musica (337 01 00).

USSR Symphony Orchestra con-

ducted by Yevgeny Svetlanov, with Andrei Jorsakov (violin).

Rimsky-Korsakov, Glazunov, Rachmaninov (Thur). Auditorio

Nacional de Musica (337 01 00).

Berlin Philharmonic Orchestra under Daniel Barenboim. Bee-thoven, Hoeller and Bruckner

Amsterdam

Amsterdam Bach Soloists with Paul Verhey (flute). Thomas Hen-gelbrock conducting (Tue). Con-

Royal Concertgebonw Orchestra with Royald Brautigam (plano), Riceardo Chailly conducting. Schönberg, Ligeti, van Keulen, Varese (Thur). Concertgebouw

with the world premiere of Bach's Kothener Trauer-Music

Bologna

Academy of St Martin in the Fields with conductor and solo violin Iona Brown playing Vivaldi, Handel and Mozart (Mon), also Jia Lu conduc Reethoven and Max Reger (Wed

Rome

Richard Stoltzman (clarinet), Lucy Stoltzman (violin) and Derek Han playing Milhaud, Poulenc, Faure, Mozart and Stravinsky. (Thur). Teatro Olimpico

(393304). Gonfalone Chamber Orchestra conducted by Silvano Corsi, with-Mauro Maur (baroque trumpet), playing Hummel, Neruda and Padrebei (Thur). Oratorio del Gonfalone Church of St Agnese in Agone, Piazza Navona

New York

Jessye Norman soprano recital.
Mixed programme (Mon).
Carnegie Hall (247 7400).
New York Philharmonic conducted by Leonard Statkin with
Glenn Dicterow (piano). Beethoven, Shostakovich (Tue): Erich Lainsdorf conducting, with Alicia De Larrocha (piano). Wag-ner, Mozart, Falla, Ravel (Thur). Avery Fisher Hall, Lincoln Cen-Avery Fisher Hall, Lincoln Cearter (874 6770).

Japan Philharmonic conducted by Ken-ichiro Kobayashi with Ikuyo Nakaminci (piano). Takemitsu, Beethoven, Tchaikovsky (Wed). Avery Fisher Hall, Lincoln Center (574 6770).

coln Center (874 6770). New York Philomusica conducted by Robert Johnson, Ham-

ilton, Harbison, Schubert (Thur). Merkin Hall (362 8719).

October 19-25

Japan Philharmonic conducted

Chicago

Chicago Symphony Orchestra conducted by Michael Morgan. Still, Strauss, Diamond, Dvorak (Tue); Lorin Maszel conducting with Fragnk Peter Zimmermann

Tokyo

Tokyo Metropolitan Symphony Orchestra, conducted by Yuzoh Toyama. Music by the contemp rary Japanese composer, Hikaru Hayashi. Suntory Hall. (Tues, 505 1010).

505 1010).
NHK Symphony Orchestra, conducted by Ferdinand Leitner, with Josef Suk (violin), Michaela Fukacova (cello). Brahms, Haydn, Mozart. NHK Hall. (Wed, Thurs, 465 1781).
Stuttgart Radio Symphony orchestra, conducted by Gian-lnigi Gelmetti, with Salvatore Accardo (violin). Mendelssohn, Beethoven. Suntory Hall. (Wed,

by Ken-ichiro Kobayashi with Ruyo Nakaminci (piano). Takem-itsu, Gray, Tchaikovsky (Tue). Concert Hall, Kennedy Center (467 4600). Leningrad Philharmonic con-ducted by Yuri Temiricanov with ducted by Yuri Temirkanov with Dmitri Alexeen (piano). Proko-fiev, Tchaikovsky (Thur). Con-cert Hall, Kennedy Center (467

with Fraque Peter Zimber main (violin) and the women of the Chicgo Symphony Chorus. Holst, Prokofiev, Shchedrin (Thur). Orchestra Hall (435 3322).

drain-pipe.
The rainstorm which

director, Martin Clunes. After that it is a fair cop

the Governor wants to exploit. He covets the national trophy for long-distance running. Col As in the book, the best part

slap-slap-slap, over the stream and into the wood where its almost dark and frosty-dew twigs sting my legs." Brennen the vicious revenge-joy which Col evinces when he defeats the governor's cherished

very best.

SALEROOM

Rare bellows tempt dealer

The sum of Fr100,000 may appear a lot for a pair of bellows - even an exceptional Louix XIV model in red torto-iseshell, copper and bronze marquetry. But that was the amount - five times its low estimate - which was paid on Saturday by Paris's leading dealer in boulle marquetry objects and furniture. He said he had never seen bellows so

rare or beautiful.

Most of the other 193 lots in the sale, directed at Drouot Montaigne by Jean-Louis Picard of Ader Picard Tajan, stuck closer to their estimates which were deliberately modest to cater for a morose financial atmosphere. But as Paris's autumn season of auctions gets under way with poor modern painting results confirming stagnation in that field the Picard sale of part of the private art collection of "un grand amateur" proved that objects of exceptional quality still find

serious buyers. The sale, attended by every leading French dealer, com-prised the most important collection of Nevers faience to be seen in a saleroom in 50 years, along with 16th to 18th century Italian and Lyon earthenware, medieval, Renaissance and 18th century French sculpture furniture and objet d'art. It netted just over Fr28m, with only a handful of lots, repre-senting a mere 0.7 per cent of

total sales, bought in.
The first lots of 16th century
polychrome Italian and Lyons faience sold well and the 50 items of 17th to 18th century Nevers - much with lace-like white motifs on "bleu persan" grounds - proved even more popular. Several lots with blotchy "a la bougie" patterns shot many times over their estimates and a 17th century

empted by the Louvre after bidding finished at 170,000Fr. Eighteenth century lacquered tinplate glassholders in nigh-perfect condition, which is extremely unusual, shot up to 45,000 and 90,000Fr, six times their estimate. An exceptional mid-eighteenth century toiletries case in coloured straw marquetry sold just above its estimate at Fr110,000: an equally rare pair of straw marquetry corner cupboards, impossible to restore to their original freshness because of their fragility, went for

Fr850,000. A perfectly preserved small Regency period casket mean-while, in brown tortoiseshell and mother-of-pearl marquetry, soared up to Fr520,000 and an exceptionally fine pair of Louis XV sculpted bronze horses, 21 inches high, reached a stun-ning Fr4.6m - more than four times what experts hoped for.

Nicholas Powell

malign, is not an option. The fact that the dollar has

constant exchange rate.

The dollar's fall appears to currency would be politically and economically costly.

Investors' fears

ence is risky and should cer-tainly not lead to acceptance of significantly lower interest rates. US real interest rates, at 2.5 per cent, are already low by international standards. Lower nominal rates might come too late to prevent recession, given the long lags associated with shifts in the monetary stance. More importantly, they might accelerate the decline in the dollar to an undesirable

Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Monday October 22 1990

Mr Kohl's big blunder

SINCE the unification of Germany in early October, its partners have been waiting to find out what sort of power it would turn out to be. They did not have long to wait. From Mr Helmut Kohl's intervention in the European Community's the European Community's farm policy debate last week, they may conclude that Ger-many will prove both inward-

Mr Kohl not only advised Mr Jacques Delors, the president of the EC Commission, of his opposition to the Commission's all too modest proposal for reform of the EC's costly farm policy. He also linked the EC stance on farm reform to Germany's commitment to other developments in the EC, such

By this intervention, Mr Kohl did more than put the Uruguay round of multilateral trade negotiations at risk. He weakened the capacity of the EC to function internationally and re-awakened dormant fears about how the new Ger-many might behave.

Mr Hans-Dietrich Genscher,

the German foreign minister, has promised that Germany would pursue the politics of the "good example". If this was a good example, what might a

The world trading system is an inverted pyramid that rests on Mr Kohl's hand. Furthest in the air is liberal and multilateral world trade, the survival of which depends on succes a four-year negotiation that now has scarcely more than a month to run. This negotiation will fail if a compromise is not reached on agriculture, one the mid-term review to sub-stantial and progressive reduc-

Bare minimum

As the world's most important trading power, the EC has a duty to put forward a proposal on agriculture that can form the basis of negotiations in Geneva. What the Commission has proposed - a 30 per cent cut in aggregate farm sup-port below a 1986 base - may have been a bare minimum. But it was at least a start. Unfortunately, the farm ministers have failed to agree even upon these rather paltry proposals, one result being that the EC is already a week late

in tabling its ideas in Geneva.
The man most responsible for that failure is Germany's farm minister, Mr Ignaz Kiechle.
But, behind him, it is now glear examed Mr Kahl a man clear, stands Mr Kohl, a man who seems prepared to let the whole pyramid topple.

What can have persuaded him to take such a course? As with the not so different story of the Polish borders, the answer is electoral politics. These huge risks — both to Germany's role in Europe and to the EC s role in the world - are being run to cement an electoral victory that is already nigh on certain. Rarely can one man have been prepared to risk so much for so little.

Toy farms

Mr Kohl should think again. The incomes of inefficient part-time farmers in the toy farms of the west and of under-employed workers in the socialised farms of the east cannot be brought to the levels they desire through any feasible subsidies to output. The only hope is direct income support.
Farmers may object to being left naked as recipients of wel-

fare, but that is precisely what they are. According to the OECD, 38 per cent of the total income of EC farmers was pro-vided by subsidies in 1989. while the total cost to taxpay ers and consumers amounted to Ecu 88.5bn (£60bn), or no less than Ecu 9,000 per person engaged in farming. These poli-cies must now be transformed into ones that do not distort

world output and trade.

Not merely reform of EC agriculture and its role in the international trading system, but also its capacity to be a responsible international partner are at stake. It is Mr Kohl who will determine how the me is decided. He can accept that the levels of assistance to EC agricultural output must be put on a steady downward course or he can persist in haz-arding the liberal international economy, on which Germany itself depends, for the sake of its inefficient farmers.

If Mr Kohl does not shift his stance at once, both he and his newly united country will have met their first major test together - and have unambig-uously failed. The Chancellor He should do so again.

Dollar in retreat

THESE ARE tense times in the United States. Amid the wrangling over the budget the threat of recession has drawn steadily nearer. Meanwhile, the dollar has been falling against other leading currencles since the Gulf crisis began, an event that would have been expected

to strengthen it. The nominal value of the dollar has fallen by 12 per cent against the Yen and 10 per cent against the D-mark since the end of 1989. Without higher US interest rates a decline in the value of the dollar has been inevitable. But, if allowed to get out of control, a free-falling dollar could pose a serious threat to economic stability, both within and outside the US. Neglect, be it benign or

fallen is hardly surprising. Japan and Germany both have lower inflation and brighter prospects than the US. Yet the three month interest rate is higher in Germany than in the US, and less than a half percentage point lower in Japan. The dollar has needed to fall for it to remain attractive to foreign investors. The lower value of the dollar has made US assets cheaper, while the prospect of an appreciation, once it has fallen sufficiently, will eventually persuade investors to hold dollars again at a

be of little concern to US policy-makers, who put the main-tenance of domestic economic stability ahead of stabilising the nominal value of the do-lar. This is understandable. When the economy is entering a period of slow or negative growth, the rise in interest rates needed to stabilise the

None the less, their indiffer-

degree, by confirming investors' fears that the US welcomes depreciation and is indifferent to inflation. Long bond rates might then be pushed upwards, with damag-ing consequences for distressed US corporations. To halt this decline, a substantial and painful rise in short rates might be required. The policy would then have proved self-defeat-

Rapid depreciation

Rapid dollar depreciation would also have repercussions outside the US. At present, the depreciation of the dollar will not receive an unfavourable response from the central banks of either Germany or Japan. Both countries have continued to experience strong growth in domestic demand and are happy to find their exchange rates appreciating against the dollar.

Again, this is not true without limit. The current level of the US dollar makes US exports highly competitive in world markets. The real effective dollar exchange rate, adjusting for changes in rela-tive labour costs, is 36 per cent lower than at the time of the Plaza accord in September 1985, and 3.6 per cent lower than its previous low in 1979. A further sustained fall in the dollar will export either unem-ployment, as the competitiveness of US producers increases still further, or inflation, as foreign central banks intervene to support the value of the dol-

Impending recession, the fragile state of the the US banking system, and the bud-get stalemate all reduce the monetary policy options avail-able to the US monetary authorities. But if the dollar's fall continues, higher interest

rates may prove inevitable.

If the markets judge such an increase in interest rates to be out of the question, the danger of a rapid collapse of the dollar is increased. It is a serious mis-take for senior US policy-mak-ers to treat the falling dollar with such blithe disregard in their public pronouncements. The best way to avoid a rise in interest rates may be to put the possibility back on the pol-icy agenda. It is certainly not to push for lower rates regard-

s 1992 approaches, a long banished phrase is being reinstated in the Brussels lexicon. Suddenly, it is again respectable – even fashionable – in the European Community to speak of industrial policy.

Until recently these two words, tarred by past association with heavy-handed interventionism and lame ducks, seemed out of place in a Europe where even socialist govern-ments have in the past decade embraced liberal economic policies and the disciplines of the market.

But as long-standing national barri-ers crumble, the European Commis-sion, governments and many larger companies are arguing that the Com-munity needs to establish a more coherent policy framework to guide the development of its single market EC industry ministers are due to take up the debate at a meeting next month. It is unlikely to run smoothly. There are profound differences of opinion over what the objectives of a European industrial policy should be or whether one is needed at all — and they have been accentuated by

from the Gulf crisis. None the less, the debate crystal-lises a number of unresolved issues on which the Community is under increasing pressure to make up its mind as the pace of economic integra-

the economic uncertainties stemming

tion accelerates. Among the most important questions are:

The role of EC competition and external trade policies.

The measures needed to promote

Europe's industrial competitiveness. The trade-off between economic efficiency and regional development.

The division of policy-making responsibility between the Commission and EC governments.

The positions of EC governments

fall broadly into two camps. Britain, Germany and the Netherlands take a broadly liberal market-oriented approach, while the Mediterranean countries lean towards intervention-ism and the promotion of European industrial "champions".

The dividing lines are not entirely clear-cut. Italy, while ardently pro-

claiming its readiness to surrender monetary and political sovereignty to the EC, stubbornly opposes any extension of Brussels' control over subsidies and state-owned industries. France, meanwhile, appears to hover between the two camps.

The surprise element is the attitude of the European Commission, often

accused of being irredeemably addicted to meddling in other people's affairs. Yet recent months have produced a turn in the tide, giving ascendancy to the forces of liberalism. Among the evidence is a draft Commission document which seeks to set out principles for an industrial policy. It condemns sectoral intervention as counter-productive and broadly supports competition and free trade as

the most effective means of promoting healthy industrial adjustment. The document is intended as a basis for next month's ministerial meeting and to respond to lobbying by large companies including Philips of the Netherlands and Peugeot of France. These companies have latched on to the industrial policy debate to advo-cate what many Brussels officials

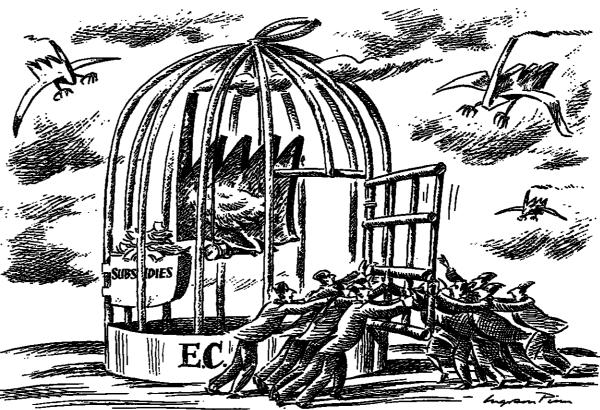
view as thinly-veiled protectionism. The document is the more remarkable for having emanated from the industry directorate (DG III), long regarded as home to the dirigiste tenncy. But following a recent shake-up in its senior ranks, the directorate is rushing to mend fences with the free-marketeers in the Commission's competition division, tradition-

ally its sworn enemy.

Another sign of change is a less hawkish stance towards Japan, reflected in a less energetic pursuit by the Commission of anti-dumping investigations directed at Japanese companies. The number of such inves-tigations has declined steadily from 10 in 1987 to only one so far this year. The Commission's bilateral trade

Industrial policy is no longer a taboo phrase in the EC vocabulary, says Guy de Jonquières

Giving direction to the single market



tactics are now focused more on trying to persuade Japan to open its domestic market. Progress is proving slow largely, some in Brussels believe, because Tokyo has concluded that the EC has ruled out the option of "Fortress Europe" retaliation.

Mr Jacques Delors, the Commission president, continues – especially when in France – to fulminate pub-licly about Japan. But privately he is said not to contest the liberals' argu-

ments strongly.

The new mood may be due partly to a tactical desire to appear conciliatory in the final stages of the General Agreement on Tariffs and Trade Uruguay Round, the more so since the EC's stance on agriculture has attracted widespread international criticism. However, there are reasons

to suggest the shift goes deeper.

One is the increasingly evident disenchantment in Brussels with recent EC experiments in industrial intervention. Some officials now argue that the Davignon "crisis" regime for the steel industry in the 1980s retarded, rather than accelerated, adjustment. Sir Leon Brittan, the competition commissioner, wants to the EC special powers to intervene in

But the crucial test case is the information technology (IT) sector. In the name of promoting a strong and independent European capacity in high-technology, the EC spends Ecu 1.75bn (£1.22bn) a year on research, much of it on subsidies to collaborative industry programmes such as Esprit and the Jessi microchip ven-ture. The Commission has also yielded repeatedly to demands for trade protection by large electronics

companies such as Philips and Thomson of France.

Yet the condition of the European electronics industry has continued to deteriorate. Philips is in a financial crisis, and many other companies are also in loss or barely profitable. The EC's trade deficit on IT has grown, and European-owned producers' share of the market for chips and many electronics products has declined. At the upper levels of the Commission, patience is wearing thin. "I am



THE EUROPEAN MARKET

totally sceptical about the purpose of these collaborative programmes," says one highly-placed EC official. "The companies have not carried out their part of the bargain. Instead of using Community money to speed up product innovation and improve productivity, they have accumulated war chests to buy each other up."

Blame is increasingly placed on DG XIII, the powerful Commission division responsible for administering programmes such as Esprit. Critics

accuse it of being more interested in empire-building and forging cosy links with industry than in devising effective technology policies. "Changing the attitudes of our own policy-makers is our biggest problem," says one official.

A watershed may have bee reached with the proposed takeover of ICL, Britain's largest computer maker, by Fujitsu of Japan. Many officials in Brussels regret the deal. But they also say it shows up the ultimate futility, in an age of internationally mobile capital, of pursuing policies designed exclusively to benefit European-owned producers.

Some think vigorous use of anti-dumping has backfired by prompting Japanese companies to deepen their penetration of the European market by setting up plants inside the EC. They also criticise the systematic exclusion of Japanese companies from prestige programmes such as Esprit. That, they argue, has encouraged the Japanese to buy European companies in an attempt to join the close-knit industry "club" which influences Commission policies in electronics. We never wanted Trojan horses in and there is nothing we can do about it," says an adviser to a senior com-missioner not noted for pro-Japanese sentiments. He thinks EC policies should be re-oriented to benefit all electronics companies with substan-

tial investments in the Community, regardless of their ownership.

A second reason for the Commission's changed attitudes stems from its commitment to 1992. It knows its own political authority and much of the momentum behind monetary and political union are closely tied to the success of the single market programme. Self-interest has led Brussels to ally itself increasingly with liberal

EC governments in its drive to abolish internal trade barriers.

The tactic has not, however, always been easy to pull off. In trying to persuade France, Italy and Spain to persuade France, Italy and Spain to open their markets to Japanese cars, the Commission has been obliged not only to propose temporary EC restraints on Japanese imports but also to acknowledge that such curbs can be enforced only by maintaining trade barriers inside the Community. Recently, the less settled economic outlook has imparted increasing urgency to the Commission's efforts to consolidate the single market. Some officials, fearing a recession.

Some officials, fearing a recession some omiciais, learing a recession would cause EC governments to revert to more nationalistic policies, believe they are in a race against time to entrench the progress made so far.

Even if the more pessimistic prognoses prove wrong, the stage appears set for a long, hard political struggle. Now that much EC legislation on bread-and-butter issues such as indushread-and-butter issues such as industrial standards and banking regulation has been dealt with, the drive towards 1992 is moving deeper into the heartland of national government

prerogative and sovereign interest.

The battle lines seem likely to be drawn along the axis of EC compet-tion policy, the only important field in which the Commission has autonomous powers. Sir Leon Brittan has declared his intention, in particular, to wage war on illicit government subsidies, which he considers as damaging as trade barriers to free compe-

tition in a single market. His recent decision to tighten controls on state-owned industries has angered Italy and some other countries, which argue that he is exceeding his authority. Other rows are looming over national aids to regional development and over inward invest-

ment incentives. Sir Leon has proven adept so far at winning tough political battles. He is seeking to cement these victories by establishing stricter and more trans-parent mechanisms for judging the legality of state aids and, in particu-lar, of regional and sectoral subsidies. His problem, however, is not just intransigence among EC govern-ments, but that he cannot be sure of support from his 16 fellow commissioners. A number do not share his view that competition should be the overriding criterion for deciding on

state aids and merger cases.
Furthermore, in the current Commission, unlike its immediate predecessor, there is no strong alliance of like-minded liberals. On every issue, coalitions have to be painstakingly built from scratch. That can only become harder as competition policy impinges more on sensitive national concerns, prompting some Commis-sion members to side with the govern-

ments which appointed them. Commissioners defending sensitive national interests are also often sup-ported by colleagues who fear their own countries may be next in the firing line. One seasoned Brussels hand reckons that if Sir Leon decided to veto any of the national flag airline mergers now pending in Europe, he could not command a majority in the

Some observers see in this behaviour a more general difficulty confronting any attempt to construct a tidy framework for the conduct of a European industrial policy. They believe that even if the Community could agree a firm set of principles, the temptation to renege on them when the going got rough would prove irresistible.

For these reasons, even the most enthusiastic advocates of the liberal ascendancy in Brussels are wondering how long their run of luck will last. The 1980s were the decade of freemarket policies in Europe." says one. "But there is a risk that the trend will be reversed in the 1990s, and that what we are doing will turn out to be a last hurrah."

Four years for engineers

■ "Quite monstrous", is how Sir Eric Ash, rector of Imperial College, London greets rumours that educationalists might eliminate the calculus from A-level mathematics in order to make life easier for

Ash, who is a physicist, says he finds the idea of someone claiming to be educated, yet having no calculus, on a par with admitting no knowledge of Shakespeare's writings.
The calculus affair coincides
with him revealing Imperial

College's plans to make all its first degree engineering courses last four years instead of three. His new curriculum for a four year engineering course leading to a Master of Engineering (M.Eng.) degree is designed to drag British engi-neers into the same modern world as the Germans and the

French.

Engineering is all about applying the knowledge gleaned by scientists to do something useful. And the problem for the dons, says Ash, is that knowledge is growing so rapidly — at about 10 per cent a war.

per cent a year. German engineering courses now run to about six years. Ash believes he will achieve "rough parity" for Britain with his four-year courses. He claims that can be achieved because British students start their university education at

a higher standard. He will also encourage students to study overseas for one year.

Seldom seen

■ The British Invisible Exports Council, a City-based pressure group for export-oriented services companies, is trying to become more visible.

As a modest start it is chang-ing its name to British Invisi-bles.

Another part of the plan is

OBSERVER

to widen its sphere of interest. Up to now the council has concentrated on the somewhat dry area of promoting Britain's financial services industry and reckoning bow much it earns

Now it is getting to grips with much grittier problems even down to cutting queues at airports. Lord Limerick, the chairman, is much perturbed at the harm being done to Britain's reputation as a financial centre by the queues through passport control at Heathrow Airport.

A Canadian friend of his had to wait for an hour recently at the non-European Commu-nity deak while his lordship salled straight through the section for EC nationals. A new challenge for British

Market rates

The Nicaraguan government is facing rebellion on several fronts as it tries to bring order to the country's chaotic economy, which has been further damaged by the recent surge in oil prices.

Now foreign diplomats have joined the rising chorus of wo.

joined the rising chorus of pro-test by trade unions, disgrun-tled demobilised Contras, unemployed soldiers, farmers, and businessmen, all of whom are complaining about skyrocketing prices.
The direct cause of the

envoys' grievance are the bills for electricity and water now arriving at diplomats' homes and embassies in the plush residential suburbs of Las Colinas and Villa Panama. The Soviet embassy is suddenly being faced with bills for its electricity and water of \$40,000 each per month -

a 10,000 per cent increase

One EC diplomat said: "We are all facing the same problem". East and west Europeans

according to one of their diplo-



The crypto-communists voted

alike are refusing to pay the

exorbitant bills.

The Papal Nuncio in Managua has been recruited to represents the diplomats and is leading some discreet negotiations with the contractions with the contraction of the contractions with the contraction of t tions with the foreign ministry in an effort to lower the tariffs. The government's problem is that the whole country faces the increases. Monthly water and electricity hills now consume over 20 per cent of house

hold budgets.
If the government gives in to the diplomats, it will also have to give in to the trade unions who have begun a "don't pay" campaign of civil disobedience against the govermment's economic policy. Many of the diplomats have been preaching economic reform to the new Nicaraguan government. None believed their advice would be taken so literally.

Offshore stake ■ The liberalisation of Poland's economy has led a number of state controlled

some of uncertain value, as a route to privatisation.

Unsurprisingly, experience so far has been rather mixed. But the import-export company THZ Skorimpex, which intends to offer shares at the weighty price of 1m zlotles (253.37) apiece early next year, has hit upon a novel induce-ment to woo the support of

its overseas staff.
Those working in Skorim-pex's overseas offices are being told that if they do subscribe, then their postings are likely to be extended - or not reduced.

In London staff are saving

Kit desert

■ Suspicions that the British Army was long ago infiltrated by French grammarians have been reinforced by the latest instructions on desert clothing for troops arriving in Saudi

From his Cover Helmet Desert to the toecaps of his Boots Combat High the British soldier will be kitted out to con-fuse any student of English who may have the misfortune to confront him.

The Cover Helmet Desert is army-speak for desert helmet covers — the camouflage being supplied for the troops to stretch over their helmets. It matches new all-cotton suits and protective vests.
Under this the troops will

wear T-shirts NBC (standing for nuclear, hiological, chemi-cal) and underparts NBC. Glasses Anti-Glare are also being provided. But, although the desert kit includes much that is new, Britain's soldiers sent out on Operation Granby will con-tinue marching in their Boots Combat High Mk 1 (Improved).

Not a drop

■ The Canadian air force squadron deployed in the Gulf has found an appropriate name for its base in Qatar: Canada

1st EUROPEAN FORUM ON INTERBANK COOPERATION FOR THE DEVELOPMENT OF A GREATER EUROPE BUDAPEST - November 19th and 20th, 1990

This first forum is intended to encourage contacts and dialogue between bankers and insurers in Central Europe and their colleagues in the West. This meeting will be a unique occasion to meet and discuss issues with the new political figures and leaders of the financial industry in Central Europe. Prestigious speakers will underline problems met by countries in Central Europe in a period of transistion towards a market economy. The discussions will be directed towards concrete solutions and directions to take for collaboration.



Yuri AGAPOV Credobank, Moskva Jacques ATTALI EBRD, London Władysław BAKA Governor xiowy Bank Polsid Warszawa

Directeur Général LR.S., Basel

György MATOLCSY

Guido SCHMEDT-CHIARE irman of the Managing Board György SURANYI Chairman Magyar Nemzed Bank, Budapast

Praha

Ferenc RABAR

Viadimir VALACH First Vice Governor koslovenska Statni Banka Ferenc BARTHA Former Chairman Magyer Nemzeti Bank, Budapasi Jacques DE MAS MARSALET Directeur de la Direction Centrale Président Banca Commerciale Italiana Groupe des Banques Populai

Branko DRAGAS Vice Governor Narodna Banka, Seograd A.W. HANDLEY Regional Manager Midland Bank pic, London exandre LAMFALUSSY

Norbert WALTER Chief Economist Deutsche Bank, Frankfurt Jean-Marie WEYDERT Directeur des Affaires internation Société Générale, Paris Alexis WOLKENSTEIN Directeur Général Adjoint Crédit Lyonnais, Parls

Vjacheslav ZACHAROV Vice Chairman Gosbank, Moskva



EPMA - 16,rue d'Aguesseau - F-75008 Paris Tel.(33.1)47.42.52.72 - Fax(33.1) 47.42.56.78

ducational vouchers have been regarded for decades as a policy favoured only by cranky rightwingers. The monetarist Milton Friedman sang their praises in the 1950s but freemarket America paid no attention. Lord Joseph, Mrs Thatcher's mentor and former education secretary, agonised over them in the early 1980s. Yet even he finally concluded that they were not a practical option for Britain.

it is surprising, therefore, to find the prime minister, usu-ally a shrewd political opera-tor, openly advocating a policy associated in many minds with right-wing extremism. Her sud-den conversion is all the more ironic given that the 1988 Edu-cation Reform Act was suppos-edly the most far-reaching programme of reforms since the Butler legislation of 1944. The problem is that this leg-

islation failed to capture the public's imagination. The ques-tion is whether vouchers will prove any more enticing. They do not, it must be said, fully deserve their right-wing image.
Educational budgets have traditionally been allocated directly to schools. But there is

no a priori reason why resources should not flow to parents in the form of tokens or vouchers. Parents could or vouchers. Farents to then present the vouchers to the schools of their choice in lieu of payment. The free market view is that the ensuing choice and competition would reduce costs and raise educational standards.

The sound of the s

The government could restrict vouchers to parents who opt for the state sector, those using the private sector

would then (as now) receive no public subsidy.

Mr MacGregor could justly argue that such such a limited voucher scheme would represent only a modest development of mesent policies. The ment of present policies. The 1988 Act introduced "open enrolment", which means that parents can choose between state schools without restriction. School budgets are also largely determined by the number of pupils they attract. In principle, funds follow pupils just as they would if parents received vouchers.

Yet although parents choose schools and funds follow pupils, the funding mechanism rather obscure. Few parents in the state sector regard them-selves as customers or purchasers; and most schools are probably more anxious to implement government directives than to cater to the

wishes of parents.
Enthusiasts argue that vouchers would both bring home to parents the costs of education and underline their choices on behalf of their chil-







A move towards worse inequality

Michael Prowse on the ways in which an educational voucher system might be used

dren. They say that it would be easy to discriminate in favour of disadvantaged groups by giving such pupils specially large vouchers.

The more radical option would be to redistribute the

would be to redistribute the education budget to all parents: in other words to allow vouchers to be spent in both the private and public sectors. Since the voucher would fall short of the fees charged by leading independent schools, "topping up" of vouchers would have to be permitted.

Several advantages are claimed for this more ambi-tious scheme. It would destroy the present state/private divide. All schools would be competing for pupils in an integrated market; all would be private but all would have access to public subsidy through the voucher. Some claim that such a unified market would help erode the class distinctions which remain a marked (and unsavoury) feature of British education.

The other big difference is that the share of national resources absorbed by education would no longer be largely determined by the outcome of the annual public spending negotiations. At present, parents face an either/or decision: they can accept "free" educa-tion in the state sector or pay heavy private fees. The latter option is feasible only for a small minority. The great majority, therefore, cannot choose what to spend on their children's education; this deci-

sion is made by politicians. Under the reforms now con-templated, the government would remain the main player in the education market ause it would determine the size of the voucher. But if topping up were allowed, many parents who cannot presently afford private fees would choose to spend something

tion. The total resources com-mitted to education would rise because the cost of vouchers would merely set a lower

extra on their children's educa-

With no nationally set ceil-

The radical option would be to redistribute the education budget to all parents

ing on education spending, financial prospects for teachers and schools might improve markedly. Salaries could rise and buildings could be refur-bished without placing strong upward pressure on public spending and taxation - a prospect that would delight many Tories.

For enthusiasts, the appeal of a full-blown voucher scheme is thus considerable. But critics can point to formidable disadvantages. The first concerns their practicality. Vouchers, it is said, would create intolera-ble instability: with parents

able to move their children at will, schools would never be certain of their long-term prospects. Popular schools would rapidly run out of physical capacity while unpopular schools would go bankrupt. Such difficulties loom large

the minds of bureaucrats. But they are probably exagger-ated. In reality, parents do not tend to move their children more often than can be helped. Private schools, moreover, have long coped with the potential instability of a mar-ket system.

The transition to vouchers would certainly pose serious problems. If parents who now use the independent sector qualified for vouchers, the education budget would be spread more thinly. The voucher would thus not cover the cost of the present level of services offered in the state sector, let alone the required improve-ments. In effect, the introduc-tion of vouchers would cause a sizeable transfer of resource from the state to the private sector - broadly speaking, from poor to rich. However, it would be possible to claw back resources

the voucher or introducing a means test. For example, basic rate tax-payers might receive a full voucher while the subsidy could be progressively with drawn from families in the 40 per cent tax band. Many par-

ents who send their children to

leading independent schools

from the better off by taxing

would thus not qualify for any subsidy.

But means testing would not solve what is by far the most serious drawback of a full-blown voucher system: its tendency to accentuate educational inequality.

The government would have to ensure that some schools charged no more than the standard voucher, otherwise some parents (for example those on welfare) would not be able to afford to educate their children. But such "voucher-only" schools would then form a "sink" tier of schools.

In most neighbourhoods, at least two bigher tiers would probably emerge: an intermediate level of school for parents who can afford to top up the voucher but who cannot presently afford private fees; and a top tier for parents who can afford the more expensive independent schools.

Top up fees would enable schools to provide better qualischools to provine better quan-fied teachers, larger libraries, and more lavish sports facili-ties. The quality of education in the intermediate and top tiers would thus undoubtedly exceed that in the voucheronly schools.

Admittedly, the present sys-tem is far from equitable. Middle class parents buy a better education for their children either by paying private fees or by moving into an expensive residential area served by a good state comprehensive. But a top up voucher scheme would institutionalise a more pervasive inequality: educational standards would almost always, instead of only some-times, be correlated with fam-

A voucher scheme limited to the state sector would probably be feasible. It would represent only a modest (albeit still con-troversial) extension of exist-ing policies to promote choice and competition. But a scheme that straddled the private and public sectors – and hence permitted topping up - would be an extraordinarily risky social reform.

It would create a unified education market in which parents could choose how much to spend on education. Overall expenditure ceilings set in Whitehall would disappear. But the price of greater choice and competition would be much greater inequality of educational opportunity.

Those who care little about equality and have great faith the market will wholeheartedly support vouchers. But such people may well constitute only a minority of the elector ate Mrs Thatcher's flirtation with the policy Lord Joseph rejected could thus prove an electoral liability. Joe Rogaly considers that there is still all to play for despite the Tory upset at Eastbourne

The maths remain

garet Thatcher do not like to hear that Thatcherism has run its course. It probably has, but the plain truth is that the game is not yet over. For the British prime minister stands a slim chance of winning a fourth election victory, and a good chance of preventing the Labour party from forming a government. She needs to keep Tory losses down to just less than 50 seats to win her fourth term

and below 100 to deny Labour its opportunity of ruling with-out the support of other par-ties. This has been true since she won a 100-seat majority in June 1987, and it remains true in spite of the loss of East-bourne to the Liberal Democrats last Thursday. The rules of arithmetic do not change, even after a by-election upset. A week ago you could believe in a Labour victory if you assumed that Mr Neil Kinnock would lead his party to win a larger swing than any achieved against an incumbent govern-ment since the war; today you have to assume precisely the same turnaround.

There are other rules that may be as unchangeable as mathematics, although we can-not be so certain of these. One is that the gap between the two main parties always narrows as election day draws near. Labour may be 10 or more points ahead of the Conservatives in the opinion polls this year, but not even the most wildly optimistic of its strategists imagines that that will be the figure on the day of the

general election itself. A second rule is that protest votes cause by-election upsets, but melt away on the big day itself. There is a major difference between expressing dissatisfaction with the govern-ment of the day and choosing a new government for a fresh term of office. Over the week-end there has been some talk of a refinement of this proposi-tion. In mid-Staffordshire, where the Tories suffered a grievous defeat in March, vot-ers turned to Labour; in Eastbourne they turned to the Liberal Democrats. You might conclude that the electorate is consciously assembling behind the candidates most likely to ensure that a Conservative is not returned. Clearly when it comes to by-elections that is exactly what it is they are doing, although you must take

Tories who simply stay at home. Perhaps, it is now suggested, voters will act in an equally sophisticated manner in a great many parts of the country in future general elections. We need not make too much of this. The chances are that some will, but not many. The phenomenon may sprea but common sense suggests that the overall result will only be of significance if there is an extremely tight election, with the formation of the next cabinet turning out to depend on two or three seats.

A third overriding rule is that when all the learned discourse is over, and all the fine points of politics have been worked through, people tend to vote for the government if they feel optimistic about their eco-nomic prospects and against it if they do not. Politicians and commentators may spend end-less hours debating whether this or that policy will go down well, but in the end it is the wallet that decides, every time. This should worry the Tories. It may be impossible for Mr John Major, the chancellor of John Major, the chancellor of the exchequer, to conjure up a sufficiency of the famous "feel good factor" early enough, but we cannot be sure either way. You could argue, as hopeful Conservatives do, that he has up to 20 months in which to pull it off – since June 1992 is the last possible election month - or, as senior Labour strategists do, you could cross out every week that passes with the comment that that is one less available for the turnaround. There are extraneous factors. If the government panics and cuts taxes next April, it may sink sterling and there-fore itself. A lot depends upon whether there is an international trend towards sharply lower interest rates during

Those old saws have been reliable guides until now; there is no reason to believe that they will cease to be reliable next year. Yet while the Eastbourne result does not alter the fundamental realities of British political arithmetic, it might indicate how change could come at the margin. If Mr Major fails, Labour will be in; if he succeeds, Mrs Thatcher will have her triumph. But if the chancellor is only moderately successful at manipulating the economy, the

dmirers of Mrs Mar- account of the number of margin. It only is on this assumption that analyses of the popularity of Thatcherism have any psephologically useful meaning. As matters stand, such an analysis is bad news for the Conservatives. They are more vulnerable than at any time since 1979. They are deeply unpopular.

The list of reasons for this

unpopularity is now familiar. Inflation and high mortgage rates come first; the one-point cut in interest rates a fortnight ago has not yet had time to work through to actual mort-gage payments. Those are Mr Major's province, as we have seen. Next on the list comes the poll tax: if everything else is finely balanced it could sink the Tories. Next come educa-tion, the national health service, the environment, and the state of the roads. There is a strong link between all of these. One way or another they are uniquely Mrs Thatcher's province. Exit polls in Eastbourne, and opinion polls generally, show the government to be losing ground to Labour and the Liberal Democrats in nearly every one of these areas of policy. The Labour party will abolish the poll tax. it will not tinker with vouchers while the schools rot. It claims pro-prietorship over the NHS. It is on the green side of the Tories. It is not to be trusted with the roads, but it is better on buses and trains. The Liberal Demo-crats' policies are close to Labour's on most such issues. Mrs Thatcher's instinct is to

offer voters more of this unpal atable medicine. They might swallow further destruction of local government and the consumerisation of the social services if it is sweetened by good economic news, but if not they will gag even more at what the polls show conclusively they do not like. This is the problem for her admirers. There are plenty of areas ripe for further development of the market economy and sound budgetary principles – in rented and middle-class housing, transport and control of the money sup-ply, to name but three - yet Thatcherism has little that is new to offer in any of them. The flukes of arithmetic and the quirks of British elections may yet save its eponymous heroine. The bookmakers have concluded, however, that the odds have turned against her. Stand by for Conservative

Europe's farms and the threat of deregulation

From Mr Brian Ahlberg. Sir, William Dullforce's argu-

AND AND SERVICE

12.56

gran P X

- m - m'

A CONTRACTOR OF THE STATE OF TH

ment ("Juggling with the tricks of the trade," October 12) that the interests of "farmers supplying a mere 3.1 per cent of the European Community's gross domestic product (GDP)" are endangering the Uruguay Round of the General Agree-ment on Tariffs and Trade (Gatt) reinforces serious mis-

conceptions.
I am sure that farmers and their work play a more impor-tant role in the European economy and society than is indi-cated by the figure. In the US, where there are only a fifth as many farmers as in Europe, they still equal transportation, steal and auto-workers com-bined it is normally estimated that agriculture accounts for about 16 per cent of US GDP.
Beyond farmers' interests
however, what would happen
with deregulation of Europe's
agricultural economy, which is the Bush administration's demand? The effects are cer-tainly recognised by those who support it here. A New York Times editorial (July 12) scolded European leaders for not facing "the fact that real reform would cost millions of European farmers their jobs".

And the Wall Street Journal of the same day complained of "all this talk about how their

sis, they might be inclined to sacrifice farmers to "larger" continental business interests. continental business interests. But this would be more likely to doom than save the Uruguay Round. Already farmstate legislators in Congress are joining those representing textile, environmental and other interests to threaten the administration's "fast-track" negotiating authority for Gatt.

Farmers in the US oppose the Bush proposal on agriculture. If Europe caves in, Gatt will lose support in Congress

Brian Ahlberg, National Family Farm Coalition, 80 F Street, NW, Washington DC

Choosing a vital public service

From Chief Inspector C. Nicholl. Sir, Your otherwise excellent Career Choice Survey was marred by Tim Burt's article on the police service that quite clearly sought to highlight controversy rather than opportu-

nity.
Not only that, but as one of the interviewees, I was stag-gered by Mr Burt's attribution to me of remarks on subjects which were not even broached. For example, at no time did we discuss the West Midlands Crime Squad. Nor would the reader ever divine the fact that we discussed public confidence in terms of the great efforts being made by the police to improve the quality of service to the public.

Nobody - particularly me -would ever claim that the route to the top in the police service is an easy one for a graduate or a woman. But it is a vital public service offering great rewards for those with the right telent and determina-

farmers are the Continent's social fabric".

Their vision for Europe's rural social structure and envi-

ronment is the same that the Reagan and Bush administrations have imposed on rural America: depopulation, eco-nomic concentration, erosion and groundwater pollution.

Moreover, if European negotiators follow Dullforce's analy-

will lose support in Congress where its prospects are already cloudy.

I find it remarkably disappointing that a newspaper whose single overriding quality is objective reporting should produce such a one-sided presentation. Mr Burt could not even get my

then rank right. Having read the other Career Choice articles, I can find very few with a similar weight of negative aspects — except those dealing with some other

public services. It was very interesting to note that the journalism article made no mention of Calcutt, or the controversial coverage of Hillsborough, or the debate on bias in broadcasting, or the fact that the Financial Times was the only national newspaper not to appoint an ombuds-

But then, perhaps you should ask a police officer, or a civil servant, to write that piece next time. Caroline Nicholl, New Scotland Yard, Broadway, SW1

An opportunity to curb the spread of nuclear weapons

From Mr David Loury.
Sir, Your editorial comment
("The spread of nuclear weapons," October 12) in some ways
misrepresents the philosophy and purpose of the nuclear

non-proliferation treaty (NPT).
As you note, article VI requires all parties "to pursue negotiations in good faith...to nuclear disarmament and on a treaty on general and complete disarmament". Thus the phi-losophy of the NPT is not that "nuclear weapons are a danger to mankind and should only be retained in the hands of a few powers" but that nuclear weap-ons are a danger to mankind and should be abolished. The UK government has for a long time ignored this basic contra-

diction inherent in the NPT.
You conclude, "Britain and the US...should move to conclude a comprehensive test ban treaty (CTBT) with the other nuclear powers as soon as pos-sible."

The first opportunity to con-clude a CTBT will be at the partial test ban treaty (PTBT) amendment conference in New York in January next year. This conference has been called for by over a third of the explicitly for this purpose.

Amending the PTST has the advantage that the testing limitations would apply to the 117 existing parties to the treaty, including Argentina, Brazil, India, Pakistan and South Africa (near nuclear weapons Arrica (near nuclear weapons states with large nuclear infra-structures), and Israel (a de facto nuclear weapons state). These are all currently outside

the international non-prolifera-tion regime and the NPT. A CTBT would not result in the removal of a single nuclear weapon from the arsenals of the nuclear weapons states. It would, however, freeze the technological level of nuclear

weapons at their current level. The absence of France and China from these arrangements need not be a major impediment. These states have already produced advanced nuclear weapons. With the end of the arms race, further testing to produce new improved nuclear weapons would be costly and lack a rationale.

Article VI was written in recognition of the fact that it is

unacceptable to the majority of states party to the NPT that it should function solely as a should function solely as a guarantor of exclusivity of membership of the nuclear club. A CTBT would lay the groundwork for extension of the NPT in 1995, for expension of the membership of the NPT and for the realisation of

article VL However, the amendment conference is unlikely to pro-duce a CTBT. The US has tested three times since the NPT review conference and the UK and the Soviet Union have tests planned. Any of these three states could veto the amendment and rumours are circulating that the US intends to walk out on the first day of the conference. David Lowry, director,
European Proliferation
Information Centre,
258, Pentonville Road, N1

The lure of the duty-free shop

From Mr Stan Maiden. Sir, In your recent European Duty-Free Survey (October 8)
David Churchill questions
whether duty-free shoppers
would really care if duty-free shopping between European Community states were curtailed. He quotes a recent Harris Research Survey as saying most duty-free shoppers only bought goods because they were bored".

Although it is fair to say that this is the clear message to be drawn from Harris's own press release, the truth is somewhat different. The respondents were not

asked why they made duty-free

purchases. Instead they were given a series of statements

with which they could agree or disagree. One of them was "duty-free shopping relieves boredom", to which 70 per cent agreed. This is hardly surprising since almost any action relieves boredom.

The same survey also shows that 79 per cent of respondents found duty-free shopping to be cheaper than ordinary shop-ping. Perhaps this might just explain the popularity of duty-free shopping and make travellers care about the threat to its continuance. Stan Maiden,

director, development planning and research. BAA Consultancy, Masefield House,

RUNNING YOUR OWN PENSION SCHEME?

our launch could take a load off your plate



myron's Diskobolos really knew how to let go. And if you run your own pension schema, or you're a pensions adviser to clients' who handle their own administration, you probably wish you could do the same.

Because, let's face it, pensions administration is a pretty tedious, time-consuming and costly business. It eats into management time, ties up countless staff and deflects companies from their real job - running their own business. Chucking the problem to someone else could be a

Which is why our launch will help you. Hadrian-Solway has been created out of the merger between Hadrian Trustees and Solway

We specialise in pensions administration, and manege several large schemes already – most notably the Shipbuilding Industries Pension Scheme (SIPS), one of the largest industry-wide schemes in the UK. SIPS has assets of £600 million, 20,000 current members, 18,000 pensioners and 36,000 deferred pensioners.

Handling such a massive scheme requires considerable experience and expertise, not to mention state of the art computer technology and top flight administrative staff.

It also leaves us well placed to handle. whatever you want to throw at us.

To find out more about our comprehensive range of services, call Kerry Davies now on 9252 519255. Alternatively, fill in the coupon below.



HADRIAN~SOLWAY

	oi-os victoria nors, fembolough 6014 /PA
THE	PENSIONS ADMINISTRATION PROFESSIONALS
	Hadnan-Solvey Limited is an appointed representative of

Please send me more details about	Name	Job Title
Hadrian-Solway and its services	Company	
Hadrian-Solway Limited, Hadrian House,	Address	·····
51-65 Victoris Road, Fermborough GU14 7PA	Postcode	Telephone

FINANCIAL TIMES

Monday October 22 1990

PILKINGTON COMMUNICATION SYSTEMS LIMITED ling system for County Nat West Alison Roberts on 0745 584545

MALAYSIAN GENERAL ELECTION

Mahathir unlikely to win two-thirds majority

By Lim Slong Hoon in Kuala Lumpur

DR MAHATHIR Mohamad, the Malaysian prime minister, appeared last night to be headed for one of the most severe political setbacks of his 10-year rule, according to early results declared in a bitterly fought general election.

Although he looked set to retain power for a third term, indications were that he might be able to secure only a simple majority in parliament, not the two-thirds he had hoped for and until now enjoyed.

At the latest count available. his National Front coalition of nine parties had won 52 of the 87 seats declared, with 93 still

to be announced.

Any parliamentary majority below two thirds would prevent him pushing though changes to the country's con-

Among the most serious early losses were in Kelantan state where Parti Islam, a Moslem fundamentalist party, was consolidating its control. In Sabah, the state's ruling Parti Bersatu Sabah - which defected from Dr Mahathir's National Front coalition to an opposition alliance during the 10-day campaign - won all the 14 seats it contested.

Dr Mahathir's opponents, a broad-based alliance of Malay

Moslems and Chinese headed by Mr Tengku Razaleigh Hamzah, a former trade and indus-try minister, had begun the campaign hoping merely to deny the National Front its two-thirds majority rule.

The PBS defection raised their aspirations of capturing

power.

During the campaign Dr Mahathir's United Malays National Organisation (Umno), the coalition's most powerful party, attacked his Moslem opponents for siding with Christians, in particular Mr Joseph Pairin Kitingan, the Sabah chief minister. Umno alleged that the opposition allialleged that the opposition alli-ance would serve the interests of religious extremists.

Analysts described the short

campaign since the election date was announced on October 5 as one of the dirtiest in Malaysia Candidates made use of volatile religious issues and threats of retaliation. Dr Mahathir has said he will continue to govern even with a simple majority, and has vowed to continue with his

economic policies, including privatisation. During the campaigning. criticism against his government were centred on those policies which his opponents

say were designed to enrich Umno members, alleging cor-ruption within his party. Part of the privatisation programme, allowing private road operators to levy tolls, this summer led to clashes between protesters and police near the

capital Kuala Lumpur. Dr Mahathir went into the election with the manifesto of "peace, stability and prosper-ity," expecting to benefit from three years of healthy eco-nomic growth and relatively low inflation. Mr Lim Chong Eu, the chief

minister of Penang, lost his Padang Kota seat although Umno strengthened its position in that state. "Most people wish the prevailing peace and harmony brought about by the National Front government to continue," Dr Mahathir said. About 7.9m Malaysians were eligible to vote. Voting is not compulsory in this nation of 17.8m, but long lines of people waited for polling stations to

"I feel this time people are coming early to vote. Maybe it is because ... it will rain in the afternoon and evening," said Muthu Thamby, 75, who has voted in Malaysia's seven previous elections since independence from Britain in 1957.



Mahathir Mohamad casts his vote in yesterday's elections

Chamoun murders hurt Syrian credibility

THE BRUTAL killing of Lebanese Christian leader Dany Chamoun, his wife and two young sons in east Beirut yesterday has come as a blow to the credibility of President Elias Hrawi and his Syrian allies who now control the Baabda suburb where the murders took place.
It showed that leaders who

renounce power through militias - as Mr Chamoun had for the past decade - are ulti-mately defenceless against their armed opponents. And it marked the end of another of Lebanon's political dynasties. At a time when President

Hrawi is promising to reunify Beirut and disband the militias, the assassination of Mr Chamoun – one of Gen Michel Aoun's staunchest allies in his wars against the Syrians, Mr Hrawi and the Maronite Pha-lange militia - has terrified the residents of Gen Aoun's former enclave.

Dany Chamoun was rich and powerful," one said yesterday. "If they can just go in and shoot him, then none of us is safe." Whoever despatched the five gunmen who killed Mr Chamoun – and, as usual in

Dany Chamoun: powerful Lebanon, there is no shortage of suspects – the 56-year-old politician's associates yester-day held responsible the thoutroops who patrol the area.

sands of Syrian and Lebanese Hopes for peace after the October 13 assault on Gen Aoun's enclave were marred by the discovery of the corpses of soldiers loyal to the general, apparently murdered after sur-

render, the reported massacre of 14 civilians in the village of Bsous and looting in the Metn hills. More than 700 people are now thought to have died in Like his late father, Presi-

dent Camille Chamoun, Dany Chamoun profoundly distrusted Syria. Yet he expressed "surprise" that Gen Aoun fled the former presidential palace at Baabda without consulting him and shortly before his death declared willingness to work with the Hrawi govern-

Mr Chamoun, his German-Lebanese wife, Ingrid, and their sons Tarek and Julian, aged seven and five, were shot at 6 a.m. in their fifth-floor apartment at Baabda. The cou-ple's 11-month-old daughter, ra, survived.

The killings were reminis-cent of the 1978 slaughter of Mr Tony Frangieh and his family in Zghorta. Mr Frangieh's father, former President Suleiman Frangieh, has always blamed Mr Samir Geagea and the Phalange militia for the Dany Chamoun disbanded

his own "Tigers" militia after a

war with the Phalange in 1980. If yesterday's murders were carried out by the Phalange to eliminate Mr Chamoun as a contender for future leadership of the Christians and punish him for having supported Gen Aoun, the Syrians may retali-ate against Mr Geagea for dis-

crediting their new role in East Even before Mr Chamoun's death, many residents of Bei-rut had predicted that the Maronite militia would not willingly give up its territory and that the Syrians would fight

them next. Yet the murder could also serve Syria's interest: as a lesson to Gen Aoun – who is still sheltering in the French ambassador's residence in Mar Takla - and as an example of what happens to those who ally themselves with Israel. With Mr Chamoun's death,

the feudal leadership of the Frangiehs, Gemayels, Cham-ouns and Jumblatts draws nearer to a close. Mr Chamoun's old friend Walid Jumblatt, the Druze

leader, is now the only remaining hereditary leader in Leba-

is one of several toll motor-

ways and river crossings iden-tified by the UK government as

Liberal Democrats. The MPs are also concerned that Tuesday's debate on Britain's entry into the exchange rate mechanism (ERM) of the European monetary system (EMS) will again highlight a rift within the

mgnight a fit within the party on Europe.

MPs emphasise that the vast bulk of the party agrees with the government's stance, but as many as 20 or 25 backbenchers could vote against the gov-

concern among some Conservatives about the circum-

ernment's commitment to prifurther by-elections.

Treasury chief predicts easier cure for inflation, Page vate financing for roads.

The government is expected to announce its choice of developer next spring. A bill would then have to be passed by Parliament before construction

US tax rates

Continued from Page 1 larger only because Republican candidates were all attacking the tax increase package.

Mr Darman conceded that the package would have to pass without Mr Gingrich and at least 40 of his conservative Republican allies.

Any budget will have to rely on the votes of a big majority of House Democrats and on bipartisan support in the Sen-

ment operations going expires. Congressional leaders are keen to tie up the agreement by the end of this week ahead However, a further clash looks certain between Mr Bush and congressional Democrats over a civil rights bill which the White House has threat-

Tory MPs hope for better times after defeat

By Alison Smith in London BRITAIN'S troubled

Conservative MPs will close ranks this week in an effort to reduce the damage done by a surprise by-election defeat last

Despite a dispirited mood among backbenchers, MPs believe that their best way through the difficult time immediately ahead is to keep their heads down and hope for a fresh impetus when the new parliamentary session starts

early next month. The Conservatives lost one of their safest parliamentary seats at Eastbourne, on the south coast of England, to the Liberal Democrats, the third party in British politics, Labour being the official sition.

The election was caused by the IRA murder in July of Mr Ian Gow and saw a Conservative majority of 17,000 transformed into one of 4,500 for the

Labour will use the debate to try to expose the underlying

stances and rate at which Britain has joined the ERM.

There are fears that the acrimony about the role of the Conservatives' London central office in the Eastbourne campaign could spill over into two

Compromise on

The next deadline is Wednes

day night when the stopgap legislation keeping US governof the November 6 election. ened to veto.

High noon for News Corp

News Corporation has always been one of those companies which financed its growth via debt rather than equity, and it is now paying the price. Over the past eight years its borrowings have risen from A\$275m to A\$10.4bn, its assets have jumped from A\$1bn to A\$26bn, and on some calculations its annual interest charge of A\$945m is not covered by operational cash flow. To add insult to injury, News Corp's stock market capitalisation of A\$1.5bn is little more than half the size of Maxwell Communi-

cations Corporation, although it is three times as big a group. The immediate problem is that News Corp needs to roll over A\$2.8bn of short-term borrowings, repay at least \$1.1bn of term lending and find another A\$1.4bn for capital investment over the next 12 months. Several of News Corp's loyal bankers, most notably Citicorp and Midland, are under considerable finan-

cial pressure them-selves – bardly an ideal envi-ronment for an ambitious media magnate to come begging for more money. In better times, when the price of media assets were being bid up, this sort of refinancing would have presented little problem for News Corp. It has plenty of quality assets and it has always managed to sell them at a handsome premium to sat-isfy its bankers.

However, times have changed dramatically and the next few months will pose a severe test for both News Corp and its bankers. A number of issues need to be answered at tomorrow's annual meeting. The surprisingly large revaluation of mastheads needs some explanation, especially given the absence of recent comparable market transactions. The group's plans to refinance itself are not going to be solved by the proposed issue of nonvoting shares. Finally, some combination of asset sales and capital spending cutbacks seems urgent, if confidence in News Corp's shares is to be

Building societies cannot be around the constraints of mutual status. Abbey National persuaded its members and has prospered since becoming a bank; the remaining societies have so far pursued other openings. If the proposed capi-tal raising idea of the Perma-nent Interest Bearing Share (PIBS) takes off. Abbey may see out the nineties in splendid isolation.

PIBS are not unlike the perpetual floating-rate notes **News Corporation** Share price (A\$)

1990 Oct which flourished on the Euro-bond market and then bombed in 1986-7 when investors realised that if liquidity dried up they would be left holding paper forever. The PIBS will pay no dividend; worse, they are effectively sub-subordinated debt, in that holders rank below the lowliest deposi-tors at the bottom of the creditors' pile. True, the shares are tradeable and should pay a generous premium over prevailing interest rates, possibly as high as 2 per cent. Unfortunately, the premium remains at the discretion of the issuer.

Therein lies the essential catch of the structure. Investors benefit from a high rate of interest but they run the risk of forfeiting their yield or their entire investment in the event of a financial crisis. All this means the likely buyers of PIBS are the few institutions which have the ability to quan-tify building society credit risk and tailor their portfolios to include some quasi-subordi-nate but easily traded debt. That would introduce greater credit differentiation than currently exists in the subordinated debt market and thereby benefit the larger societies. Private investors would be wise to resist the higher returns. One thing seems certain; any societies issuing PIBS will be declaring their enduring mutual status. How nice to have

FT-A sectors

They should stay there.

Last week's proposed re-jigging of sectors in the London equity market - the demise of overseas traders and agencies, the creation of business services and media – is a useful reminder of some points of principle. For the investor, the chief analytical purpose of sec-tors is to group together com-panies which are likely to

shareholders without account.

ability. Fortunately, PIBS are

still on the drawing-board.

behave in roughly the same way in given economic or mar-ket conditions. Thus, an institution which has decided to buy UK equities may then choose to go overweight on banks or pharmaceuticals, the decision to buy Barclays or

Glaxo then being of quite secondary importance. The result of this top-down approach is a degree of conver-gence in valuations within sectors and the desire by some companies to be classifed in sectors which are more highly rated. But the majority of sec-tors are so diverse as to make little economic sense. The leisure sector includes a manufacturer of musical instru-ments and the proprietor of Hilton Hotels; the brewers

include Grand Metropolitan, which is busy getting out of brewing altogether.
The sector principle is of practical importance to stock-brokers, who employ analysts to specialise in given indus-tries. Even here, the conglom-erate principle leads to absurdities. The tobacco analyst, for instance, is called upon to cover the biggest UK-based insurer, BAT. More generally, the creation of derivative instruments such as FT-SE futures leads to a polarisation between those investors who play the market as a whole and those who specialise in fundamental stock-picking. The passing of the overseas traders sector is a reminder of times past.

Perhaps the sector concept is old-fashioned as well.

Water shares Does it matter that Thames Water's share price is 17 per cent higher than Severn Trent's? For the big institutional investors who trade in and out of individual water shares depending on the yield relatives, it is of no particular import. But for the managements of at least some of the water companies, anxious to absolute level of their shares is regarded as a barometer of success in establishing their business credentials. After all, they were launched at the same price a year ago.

In this respect, the 11 per

ern Trent's shares, since it launched its bid for Caird last month, has not gone unnoticed. One easy way to repair the damage would be to bump up the interim dividend. Thames Water's shares have outperformed the sector by per cent since it announced a bigger than expected dividend in June. Severn Trent should swallow its pride, and do the same, especially if it insists on going ahead with the Caird bid.

GERMANY

On Monday 29 October 1990. the Financial Times will publish a special comprehensive survey on the new republic of Germany.

To find out how German reunification will affect other European economies, Germany's own infrastructure. as well as you and your business, don't miss this important survey.

Order your copy from your local newsagent today.

One Market. One Newspaper

FINANCIAL TIMES

Setback for **Polly Peck** rescue bid

Continued from Page 1 creditors through the stand-still period, the director said. The government in northern Cyprus, however, does not want to see the local economy drained to bail out the company's international creditors, would not necessarily guaran-

tee Polly Peck's survival. Mr Asil Nadir, Polly Peck's chairman and chief executive, flew to Cyprus at the weekend to try to persuade the authori-ties to change their minds. The company's board is next expected to meet by Wednesday at the latest.

Polly Peck has more than £1bn in outstanding borrowings and must come up with £200m in cash before the end of the year. Bank creditors agreed on

October 12 to extend a standstill on repayments until November 9, to allow Coopers to make a report, providing money came in from Cyprus in the meantime.

British Land was not available for comment yesterday. Its concern is believed to reflect the fact that commer-cial paper is issued for a fixed term and, if not rolled over (renewed), ceases to pay interest after it falls due. It wants Polly Peck and its

British Land's writ is not expected to be heard for more

WORLDWIDE WEATHER

Italians and French compete for British toll motorway contract By Andrew Taylor, Construction Correspondent, in London

ITALSTAT of Italy, Europe's France and Italy. The three consortia are: biggest toll motorway operator, and two of France's biggest toll A joint venture between road companies are among the members of three consortia which today will submit bids

to build Britain's first privately-financed motorway.

Tenders to build the motorway, a northern relief road which will run around parts of Birmingham, in central England, must be submitted to the UK Transport Department

The motorway, more than 25 miles long, is expected to cost between £200m and £300m (\$390m and \$585m). The total cost, including finance charges, is expected to be about £500m.

by noon today.

Each of the consortia bidding contains a continental European toll road operator because British companies have little or no experience of managing toli motorways.

Sogea, Jean Lefeby G. T. M. International

Trafalgar House, the British construction, property, ship-ping and hotels group, currently building a privately-fi-nanced toll road bridge across the River Thames at Dartford, and Italstat, which manages about 60 per cent of Italy's 3,750 miles of toll motorways. • A partnership between Tarmac, Britain's biggest con-struction and building materianother large French toll road company. It also contains four British contractors: Robert M.

Douglas, Alfred McAlpine, A. Monk and A. F. Budge; and three French contractors: Sogea, Jean Lefebvre and

possible candidates for private investment. Other schemes include a new motorway between Birmingham and Manchester for which the govern-ment has sought preliminary The reaction by UK compa-nies to some of these schemes has been lukewarm and the relief road is regarded by the companies as a test of the govcould start at the end of 1993.

als group and Transroute, the large French toll road operator.

• A consortium led by Manufacturers Hanover, the US bank, which includes Coffronte

frag must withdraw unconditionally from Kuwait, that the legitimate government must be restored, and that all the hos-"it's actually hard to imag-ine a face-saving device which didn't give Saddam Hussein the power to go back to Bagh-dad and using all his propa-ganda machines, saying Well, after all I've won. I've had to withdraw from the Iranian war

Both the foreign secretary

ings at the weekend with Mr Yevgeny Primakov, the emis-sary from President Mikhail Gorbachev who recently visited the Gulf.

Downing Street said that Mr Primakov had told Mrs Thatcher that he thought it was better to try to avoid war if possible by political means, without making concessions.

The prime minister again made it clear there was no constitution of some deal to see question of any deal to save Saddam Hussein's face. He had

The road planned to pass

through mostly agricultural

land, is expected to be com-pleted by 1997. It will form part of an orbital road around Bir-The Birmingham relief road which are widely used in Freedom pledge for some UK hostages

Continued from Page 1 and what he wants to see is a stable order in the Middle East as a whole," Mr Heath said. "I don't quite frankly believe that enough is being done on the diplomatic front," he added. But Mr Douglas Hurd, the British foreign secretary,

the future." It was, he said, very important that the international community held firmly to the United Nations position that

withdraw from Kuwait, but look I've got this'," Mr Hurd

been the aggressor and the peaceful settlement could only be based on his withdrawing his troops from Kuwait. and Mrs Thatcher held meet-

bank creditors to agree to treat commercial paper like loans. Polly Peck said it was warned again yesterday that offering any concession to President Saddam in return for his withdrawal from Kuwait willing to do so. Commercial paper holders are represented on the creditors' 10-member would be "very dangerous for without success. I've had to steering committee by Legal & General, the insurance com-



FINANCIAL TIMES COMPANIES & MARKETS

Monday October 22 1990



INSIDE

Or

Texas Instruments records \$7m loss



brought bad news for Texas instruments, one of the leading US semiconductor and elec-tronics manufacturers. A slump in memory chip prices combined with heavy costs of drove the company into

of \$7m. The latest results were also hit by the temporary disruption of business at Ti's semiconductor operation in the Philippines following an earthquake in July. Page 21

interest rises on Ecu

Sterling's entry to the European exchange rate mechanism in theory helps to stabilise the Ecu-basket of currencies. So interest in Ecu-denominated securities is growing. The UK is likely to issue Ecu glits soon, while the French futures market, the Matif, has just launched a long-awaited Ecu bond futures contract. Simon Lon-

Green knight has his day



Is Sir James Goldsmith's declared intention to forsake business for environmental campaigning a sign of things explores the implica-tions of Sir James's announcement and asks if the era of gung-ho free-marketeering is

Barclays reviews operations There's big changes ahead for Barclays. The biggest UK clearing bank is undertaking a wide-ranging review of how it organises its business for the next decade, but has scotched reports that it would split domestic and international operations into separate entities. Sara Webb reports. Page 20

Insurers feel the pinch

The costs of insurance claims in the UK pale into insignificance when compared to the US, where the ultimate losses to insurers could amount to \$170bn. Even so, employers' liability has been a "disastrous account" for UK insurers. Richard Lapper reports on a sector squeezed between flerce competition and ris-ing claims. Page 20

Market Statistics

Rose lending rates Euromarket ternover FT-A World indices . London recent issues

Е

Money markets New int bond issues NRt Tokyo bond Index Traditional options US money market rates 29 US bond prices/vields

Companies in this section

Kellogg Kymmena

Polly Peck Severn Trent Texas Instruments Warburg Securities

Murdoch to press share issue plan

By Kevin Brown in Sydney

RUPERT Murdoch, whose News Corporation is facing mounting debt problems, is going ahead with a controversial proposal to issue non-voting shares. He will ask shareholders at the

He will ask shareholders at the group's annual meeting in Adelaide tomorrow to agree to a three-tier share structure which would protect his controlling interest but could lead to the group delisting from the Australian Stock Exchange (ASX). Mr Murdoch's proposal comes at a time of mounting concern in the time of mounting concern in the financial markets about News

Corp's ability to roll over its A82.8bn (\$2.2bn) short-term debt commitments, and raise extra funds to finance its large capital investment programme.

News Corp's shares closed at A\$5.48 on Friday – above the 1990 low of A\$4.85 – but well below the high for the year of A\$14.85. Meanwhile, the volume of News Corp's American depository receipts – which have been sold short in the expectation that they would fall further – jumped they would fall further - jumped by 64 per cent to 4.8m according to the New York Stock

Exchange's latest monthly survey of short interest.

Mr Murdoch's decision to break with tradition by briefing analysts after tomorrow's annual meeting is being seen as an attempt to bolster stockmarket confidence. Although most Australian brokerage houses argue that News Corp's shares are a buy, they are concerned that a highly-leveraged company like News Corp will be hurt by the general cuts in global bank lend-

ig. Morgan Stanley, the US invest-

ment bank, which categorises News Corp stock as a "weak hold", says that "the banks must be aware of the long-term value of News Corp assets and that pulling the plug on News Corp in the current economic environ-ment would mean getting very unsatisfactory prices for those assets". It says that it is confident that they will do their utmost to assist News Corp.

Meanwhile, a resolution will be

put to the annual meeting authorising News Corp to trans-fer its main listing to London or

New York if the ASX refuses to back down from its opposition to limited voting and non-voting shares. News Corp wants the ther growth, the meeting agenda

freedom to issue non-voting and limited voting shares to raise capital without diluting the con-trolling stake held by the Murdoch family. This has been largely responsible for the company's "generally acknowledged success of the last three decades or more," and is crucial for fur-

UK bank leads Continental through uncharted territory

The German tyre group is using Morgan Grenfell's expertise to fend off Pirelli, reports Andrew Fisher

visory board, had stressed that

the bank's position was neutral. Mr Weiss is in charge of the Ital-

ian activities of Deutsche, which also owns a 5 per cent stake in Continental. He has subsequently

Four weeks after Pirelli, number five in the tyre league, launched its merger proposal, the manoeuvring continues. After Continental called Pirelli's offer

hostile, the Italian group said it was not a bid at all, but a basis

for discussion. It was certainly

not hostile, Pirelli said. Continen-

tal said yes, it was, and no, it would still not accept the terms. So when is a bid not a bid? And when is it hostile? This is not just semantics — though to any-

one used to the more direct, and often verbally brutal, tactics in US or UK takeover battles, a war of words over the definition of a

Pirelli did not make an actual share offer. But the terms of its

proposal, under which Continental would buy Pirelli's tyre activi-

ties at what the former considers

bid might seem bizarre.

taken a vow of silence.

ORST Urban, the combat-ive 54-year-old chief executive of the Continental tyre company is enjoying a few days' holiday in the Bavarian woods. He needs the rest. When he returns this week to Hanover, where Continental is based, he will be back in the thick of defending the world's fourth-big-gest tyremaker from an Italian assault at a time when the indus-try is increasingly under pres-

Yet the real defensive work is being done by Morgan Grenfell, one of Britain's top merchant banks. Bought a year ago by Deutsche Bank for almost £1bn (\$1.95bn) and later put in charge of the bank's mergers and acqui-sitions activities, it has been given a chance to show its mettle in the unfamiliar German take-over scene. The affair is undoubtedly a test for John Craven, the head of Morgan Grenfell and now on Deutsche's board.

Opposing the British merchant bank is Merrill Lynch, the big US investment house and owner of a I per cent stake in Pirelli, which it is advising. The Italian tyre group has assembled a group of friendly shareholders to back its approach to Continental At present, the contest is wide open, with both sets of advisers

feeling their way in a totally new takeover environment. Germany has none of the takeover rules which govern the course of bids in the US or UK. It is this lack of regulations

an inflated price, constituted an effort to gain control. The Italian company would end up with Whatever the outcome, it is clear that a break has been made with previous German busines and practice which has led the companies to slip up. Pirelli upset Continental by the sudden-ness of its approach, which the custom. Hostile takeovers are not the order of the day in Germany; there is no takeover code, thus, no level of share purchases which would trigger a full offer with a time limit. Nor do share talian company said was meant to be friendly. Continental first put out a press release which made it look as if it was the initistakes have to be disclosed until they reach 25 per cent. Moreover, ator and not Pirelli. shares are bearer units, so Conti-

Since Pirelli's approach, Conti-nental has forcefully and publicly nental and Morgan Grenfell can-not find out directly who Pirelli's rejected the terms which Pirelli had not revealed. Before this, Mr Ulrich Weiss, a management board member of Deutsche Bank and head of Continental's superbackers might be.

In Germany, mergers are mostly worked out behind closed doors by companies and their banks. Pirelli says it has 5 per cent of Continental's shares and is supported by other shareholders to a level of more than 50 per company has a 5 per cent voting restriction, Pirelli cannot make a straightforward bid.

Pirelli hopes to try and keep things friendly. It would only as a last resort call an extraordinary general meeting to try to use its voting power for control. For its part, Continental points to the layered structure of Pirelli's ownership and the difficulties it would have in bidding, if it wished.

Continental and Morgan Grenfell are also not convinced that Pirelli has the firm support of more than half of the German company's shares.
"The whole thing is extraordi-

nary," says Mr Stephen Reitman, motor industry analyst with UK stockbrokers Phillips & Drew. "The way Pirelli went about it was bound to raise hackles."

t must also have come as somewhat of an embarrassment to Mr Weiss. He is not averse to some form of tie-up, but has said the best possible solutal. When it rejected Pirelli's terms, he said in a written state-"A merger of Continental with Pirelli opens up, next to problems and risks, considerable chances for both companies to strengthen their position in the contested tyre market." Thus, the talks should continue.

The next move is Pirelli's.

Until it withdraws its proposal, Continental and its advisers will profits have collapsed at all companies. Nor does Mr Urban



Morgan Grenfell, headed by John Craven, is Continental's guiding light in an unfamiliar takeover environment

be unwilling to talk about a possible new solution. On the Pirelli side, however,

On the Pirelli side, however, there is some concern that Continental might be trying to assemble its own, possibly Japanese, shareholder support, though the German company has denied this. Moreover, Morgan Grenfell has enlisted US legal expertise to try to nail down the scope of any talks in advance.

talks in advance. The identity of the Pirelli associates has not been revealed, ian merchant bank, with 5 per cent. Since the price of Continental shares has come down from DM285 just before Pirelli made its offer to DM251 yesterday - valuing the company at DM2.2bn (\$1.4bn) - the Italian company's

backers may be getting restless. Industrially, there are arguments for some form of link. Tyre

short term. "I see a very difficult 1991 and a heavy veil over 1992." The German company's profits and dividend will be lower this year, though turnover is up. Mr Urban, who has been com-mitted to keeping Continental independent, accepts that there

might be some arguments for a link with Pirelli. But he opposes its claim that synergies worth up to DM400m annually could be achieved after four years. He also stay independent. "I see no danger that we can't survive alone." Mr Urban asserts that Conti-nental is financially stronger thus not be the junior partner.

The question now is whether a merger, or some looser form of association, is possible or desirable after the wrangling. It seems clear that only a friendly solution

Japanese banks face threat from Swiss franc bondholders

By Simon London in London

LEADING Japanese banks face substantial losses and an addi-tional strain on their balance sheets next year if, as seems likely, holders of several billion dollars worth of Swiss franc con-vertible bonds take their option

to redeem the bonds early.

The bonds were issued into the
Swiss market in 1988 and 1989, when Tokyo share prices were at a peak. By incorporating a put option into the bonds, which allows the investor to redeem them early, the banks could bor-row at negligible rates. For example, the two outstanding convertible issues from Fuji Bank which incorporate a put option carry coupons of % per cent and no coupon at all.

However, since the bonds were issued, the banks' share prices have fallen to the point that the conversion rights are worthless and the put options will almost certainly be exercised. The banks' balance sheets are already under strain because the drop in the Japanese stockmarket has sharply reduced the value of their equity portfolios, part of which count towards

their capital base. Dai-Ichi Kangyo Bank (DKB), which faces early redemption of SFr1bn (\$787m) of Swiss franc bonds in March and September next year, has the largest expo-sure. The biggest tranche of DKB bonds offer conversion at a share price of Y3,251.8, against Friday's closing share price in Tokyo of Y1,840.

The put option exercisable on 31 March 1991 offers investors the chance to redeem the bonds at 107 per cent of face value. So if the investors exercise the option, DKB will have to pay out about \$55-55m in "supplemental about SFr65m in "supplemental interest" next year.

Other institutions vulnerable to the problem include Fuji Bank (SFr800m puttable next year), Bank of Tokyo (SFr500m), Sumi-tomo Bank (SFr350m), Tokai Bank (SFr300m) and Mitsubishi Bank (SFr200m).

As these institutions enter the autumn interim reporting season, analysts are waiting to see if accounting provisions are have made provisions against the "supplemental interest" due if similar out-of-the-money convertibles are put back to them from 1992 onwards. So far, the Japanese banks have remained tight-lipped about their inten-

However, in addition to the supplemental interest bill, the banks face also substantial foreign exchange losses.

Economics Notebook: German interest rates squeeze

Note of discord on unity day

AT THE stately ceremony of speeches and symphonies cele-brating German Unity on Octo-ber 3 in Berlin, President Rich-ard von Weizsäcker made an unusual descent into the monetary arena. In a barbed passace in his address on the consequences of unification, Mr von Weizsäcker said: "Unity will not be financed simply with high-yielding bonds." Mr von Weizsäcker's remark

caused a flutter of irritation to pass across the broad features of Chancellor Heimut Kohl, sitting in the front row at the Berlin Philharmonia. It was widely interpreted as a velled attack on the government's refusal to rule out tax increases to offset the burdens of unity.
The Bundesbank in Frank-

furt, however, was also taken aback by the Weizsäcker aside. The opposition Social Democratic Party (SPD) has been mounting a campaign of pro-test about the rise in interest rates on the capital markets. Floating mortgage credits for housing are now costing between 9 and 10 per cent (against the inflation rate of 3 per cent). Mr Oskar Lafontaine, the SPD candidate for the chancellorship December's general elections, is not the only person complaining that the interest rate squeeze is

starting to depress real The Bundesbank's rejoinder to Mr von Weizsäcker is to point out that "high-yielding bonds" are not a hindrance to carrying out unity; they are, in fact, a condition for the process to succeed. The message is not simply for home consumption. The Bundesbank's strategy of keeping interest rates firm, despite the growing fears of a US recession, is likely before too long to cause problems with Germany's partners in

The Bundesbank recognises that the current phase of tur-bulence associated with east Germany's adoption of the D-Mark and the market system will continue for about three will continue for about three years. During this period, public sector deficits will be inflated by the need to make large transfer payments to east Germany — both to shore up the social security system and to fund much-needed regeneration.

industry. To avoid extra demand feeding inflationary pressures, the Bundesbank is determined not to take its foot off the mone-

tion of infrastructure and

rected away from foreign secu-rities, towards east Germany. West Germany's current account last year was a record DM104bn (\$69bn) in the black.

Already in the first six months of the year, before monetary union between east and west Germany took effect on July 1, the current account surplus showed a fall of 20 per cent to DM45.7bn. This was, above all, a result of the buoyant west German economy, on course for a 4 per cent rise in gross national product this year (against a probable 10 per cent fall in GNP east of the Elbe). Statistics indicate a further

As world economic growth slows down, but German rates stay high, there could be a repeat of squabbling which last hindered transatlantic monetary relations in 1987

tary brakes. Additionally, continued high German laterest rates are seen by the central bank as a means of keeping the D-Mark firm, both within the EMS and against the dollar. By encouraging imports, the Bundesbank reasons that a strong D-Mark will dampen price increases and contribute to a welcome reduction in the German current account sur-

Mr Hans Tletmeyer, the Bundesbank director responsible for international affairs, goes so far as to call the current account surplus the "reserve army" which Ger-many will use to make unity a success. There is an important implication for international bond markets, and for the White House. As German capithe European Monetary Systal exports tail off, domestic tem, as well as in Washington. savings resources will be redital exports tail off, domestic

decline. The current account surplus for east and west Ger-many combined was DM3.4bn in August. This was against DM6.8bn for west Germany alone in August last year. West Germany's high surplus has long put it on the receiving end of international criticism. Now that the run of record current account figures has at last come to an end, the Germans may find themselves again the brunt of foreign complaints.

bank, last week brought into

As world economic growth slows down, but German interest rates stay high, there could be a repeat of the interest rate squabbling between Germany and Washington which last hindered transatlantic monetary relations in 1987. Mr Karl Otto Pohl, the president of the German Bundes-

Europe end?" Speaking at a conference in

Bonn, Mr Pöhl seized on the breakdown of east-west barri-ers as yet another reason why the EC should not set firm target dates for entry into the so-far-undefined "Second Stage" of monetary union.

"We know now that Europe does not end at the Elbe – it does not even end at the Oder," was Mr Pohl's message. He points out that several central and east European countries are considering pegging their currencies to the D-Mark, or have already done so. Thus, Mr Pohl sees early moves on insti-tutionalising Emu among the 12-member EC as creating unwarranted European monetary division.

Mr Pohl stresses that Austria, not a member of the European Monetary System, is the only country which has consistently kept its exchange rate pegged to the D-Mark.

Mr Pohl's words are likely to fall upon fertile soil. He and Mr Helmut Kohl can hardly be called kindred spirits. But one thing on which both men agree is that the geographical notion of "Europe" cannot be limited simply to the 12-member Com-

Kohl last week did agree to January 1 1994 as the date for the start of the so-called "stage two" of Emu. However as no one knows what "stage two" really means, this does not add up to much of a commitment. Watch out, therefore, for the Chancellor to resort to the arguments about a wider

Europe as another reason for

slowing down the Emu negoti-

ations which start in earnest in

David Marsh

play a new set of arguments on The Week Ahead, Page 14

Lufthansa proposes new plan for Interflug

By Katharine Campbell

LUFTHANSA, the 52 per cent state-owned German national airline, has come up with an alternative means of acquiring control of Interflug, the former east German carrier. It believes the new plan might not be opposed by federal cartel authorities in Berlin. Mr Heinz Ruhnau, chief

executive of Lufthansa, has suggested that the Bonn government give his company the contract to revitalise Interflug, according to an interview in the German Sunday newspaper, Welt am Sonntag. He indicated that, after an independent valuation of Interflug enabled a price to be fixed, its assets could then be folded

ment would be in the form of Lufthansa shares. The deal would give Interflug a good chance of becoming a competitive airline, Mr

into Lufthansa. Bonn's pay-

Lufthansa yesterday explained that the cartel office's approval for the new plan was by no means assured, but that if the matter was deemed a case of "inheritance," the cartel authorities would not normally be involved. Since unification, Interflug is in effect completely owned by the Bonn govern-

The spokesman added that the Interflug name would be kept and that it would operate as an independent entity within the Lufthansa group. Earlier in the year, Lufthansa had announced its inten-tion to buy a 26 per cent stake in Interflug, but the cartel office made clear it would block such a deal Last Tuesday, Lufthansa withdrew its application. FOR TODAY'S INVESTOR

Introducing **Fidelity** Funds.

With heightened volatility in world stockmarkets challenging even the most astute international investor, investment flexibility, choice and firstclass fund management

expertise are now more important than ever. That's just what Fidelity Funds offer. The launch of our new

global investment range one of the most comprehensive available to date - marks a significant step forward in international investing.
For the first time you

Munich: Stanley Bronisz 49 89 33 6203

Chited Kingdor have the choice of where,

THE GLOBAL FUND RANGE OF THE 190s

Amsterdam: Teun Scheer 31 20 710 976

when and how to invest - around the world - backed by the global investment expertise of the world's largest independent investment management organisation.

For a prospectus and further information contact any of the Fidelity offices listed below. London: Hilary Smith 44 71 283 9911 Hong Kong: Richard Wasteeat 852 848 1700

Taipei: John Teng 886 2764 8931 Jersey: Geoffrey Tait 44 534 71696 Bermuda: Mike Sommerville 1 809 295 0665



Barclays looks to restructure

BARCLAYS, the biggest of the UK clearing banks, is under-taking a major review of how it organises its business for the next decade, but has scotched reports that the bank would be split into two separate entities.

The group has hired McKin-sey & Co, the management consultants, to advise it on how it might restructure its business to meet the rapid changes under way in the financial services industry. The various options open to the bank will be discussed at Barclays annual planning conference next week.

yesterday that it has no plans to reverse its decision of a few years ago and split the domes-tic and international operations into two separate

In a strongly worded statement issued yesterday, Sir John Quinton, the chairman, said that the domestic and international banking operations would be "growing together" rather than sepa-

rated in future.
"Barclays is not splitting into two banks so we are not selling off either one of them", said Sir John.

He added that Mr Andrew Buxton, who is currently group managing director, would not be moving to head Barclays' domestic operations "since he is, and will remain, in full operational control of the

entire group.

Given the uncertainty over the future of several of the famous US money centre banks, which have been hit by bad loans and management upheavals, Barclays is anxious to play down the scale of the changes planned. Aside from the impact the speculation might have on staff morale, it is also very conscious of the battering its stock market image took after its record £921m rights issue in early

1988. "Barclays is one of the strongest capitalised banks in the world and we have no inten-tion to ask for further equity capital from our shareholders". Sir John said yesterday.

Despite persistent specula-tion that the bank could reduce its substantial discount to net assets by unbundling itself of various subsidiaries, sources close to the bank yes-

Decision on redemption of Polly Peck Dm bonds

By Stephen Fidler, Euromarkets Correspondent

HOLDERS of DM100m of Polly Peck International bonds issued in the German market have been called to a meeting next week to decide whether to call the bonds for early

The bonds were issued in early 1988 through Arab Banking Corporation-Daus & Co and mature in 1993. An ABC-Daus official said the meeting would probably be called for November 2; similar meetings are set for October 31 for the six Swiss

franc bond issues. Clauses in the documenta-

continental Europe include an accelerated repayments clause in the case of an "event of default" - in this case, the creditors' standstill agreed early this month.

There has been no delay in any payments due on any of the bonds. The ABC-Daus official expressed optimism that a call for early repayment could be avoided.

Separately, the Stock Exchange in London will allow dealings in Polly Peck traded options to reopen today ,but only for the liquidation of 4,735

Unilever expands in Venezuela

Unilever, the Anglo-Dutch food and consumer products group, is to enter the Venezuelan edible oils business with the pur-chase of Facegra, which with Jainsa, a soaps company owned by the same family, has combined annual sales of about £25m, writes Clay Har-

The acquisitions, for which no price was announced, will more than double the size of Unilever's operations in Vene-zuela, where its Lever-Pond's subsidiary sells £15m of soaps, detergents, personal products, soups and teas.

Mezzanine Capital Corporation Limited

Notice to the holders of the fully paid Bearer Depositary Receipts ("BDRs") evidencing Participating Redesmable Preference Shares (US 1 cent each ("Shares") of Mezzanine Capital Corporation Limited

Notice of Dividend and Capital Repayment

NOTICE IS HEREBY GIVEN to the holders of the BDRs that the Company has declared a final dividend for the financial year ended 31st May, 1990 of US\$0.2280 per share. The SDRs are denominated in multiples of units ("Units"). Each Unit currently comprises 35 Shares. The dividend is, therefore, equivalent to US\$7.91 per Unit.

The Company has also given notice that it intends to redeem an aggregote of 198,000 Shares at a price of US\$13.12 per share. This will involve the redemption of 2 Shares in respect of each Unit and this capital repayment is equivalent to a further US\$28.24 per Unit.

In accordance with Condition 6(8) of the conditions endorsed on the BDRs the number of Shares comprising a Unit will, following the redemption, be adjusted from 35 to 33. The number of units evidenced by each BDR will remain unchanged.

Payment of this dividend and of the capital repayment will be made, subject to receipt thereof by Manufacturers Hanover Bank (Guernsey) Limited ("the Depositary"), against surrender of income Coupon No. 13 (INC No. 13) and Redemption Coupon No. 13 (RED No. 13) respectively, at the specified office of the Depositary or of any of the Paying Agents (set out on the reverse of the BDRs and at the foot of this Notice), at any time on or other 23rd October 1990. Payment will, in each case, be made, subject to any laws and/or

regulations applicable thereto, by dollar cheque drawn upon, or at the option of the holder of the relevant Coupon, by transfer to a dollar account maintained by the payee with, a Bank in New York City.

Copies of the Company's Annual Report may be obtained from the Passasters and Passasters and Passasters.

Depositary and Poying Agents.

BDR holders are advised that as a result of the capital repayment of USS28.24 per unit, the net asset value per unit of the company will be reduced from USS457.80 to USS431.36. BDR holders should note that the price per unit quoted on the London Stock Exchange will adjust

Depositary and Principal Paying Agent Manufacturers Hanover Bank (Guernsey) Limited, Manufacturers Hanover Housa, Albert House, PO Box 92, South Espianade, St. Peter Port, Guernsey, Channel Islands

Bankers Trust Luxembourg S.A.,

Manufacturers Hanover Trust Company, Bockenheimer Landstrasse 51-53, D 5000 Frankfurt-am-Main 1, West Germany Manufacturers Hanover Trust Company, The Adelphi, John Adam Street, London WC2N 6HT Manufacturers Hanover Trust Company, Edinburgh Tower, 43rd Floor, 15 Queens Road Central, Hong Kong Morgan Guaranty Trust Company of New York, 14 Place Vandôme, 75001 Paris, France



Nationwide Anglia Building Society

Subordinated Floating Rate Notes due July 1998 For the three months 17th October, 1990 to 17th January, 1991 the Notes vill carry an interest rate of 14% per annum with a coupon amount of GRP £365.48 per GBP 10,000 Note, payable on 17th January, 1991. Listed on the Luxembourg Stock Exchange.

Bankers Trust Company, London

Agent Bank

Increasing cost of employers' liability insurance

Richard Lapper on the new legislation and changing types of claims affecting the UK industry

WARNING that Guardian Royal Exchange, the British composite insurer, is seriously under-reserved on its employers' liabil-ity business will concentrate minds in an insurance sector squeezed between fierce competition and rising claims.

Claims from victims of industrial accidents and diseases ranging from asbestosis to repetitive strain injury have been rising steadily through the 1980s. Last week Mr Step-hen Bird, an insurance analyst with Smith New Court, suggested that GRE, the third biggest UK insurer of employers' liability business, needed to strengthen its reserves by between £60m and £90m, against future claims.

Employers' liability is long tail business in which claims sometimes take many years to arise. Mr Bird says that compared to other insurers in the sector, GRE has under-reserved for liabilities that will arise in future years.

Claims costs pale into insignificance when compared to

the US, where the ultimate losses to insurers could amount to \$170bn. Even so in the UK employers' liability has been a "disastrous account" for insurers, says Mr Bird. Last year's claims of £425.9m (which included those arising from previous years but paid in 1989) compared to premium income of £228.1m. Further deterioration is on the cards in 1990 and 1991, when underwriting losses will rise to £285.8m £303.8m, according to Mr

liability insurer (with annual premiums of £55.2m last year) behind both Eagle Star and Iron Trades Insurance, outstanding claims account for a higher percentage of its worldwide premium income. Over the sector as a whole claims have risen steadily

GRE is particularly heavily exposed. Although it is only the third biggest employers

in 1981 to 96,500 in 1989 with the total cost nearly tripling from £112.3m to £312.4m. According to Mr Clive Coates. finance director of Eagle Star, the market leader, workers are generally more likely to claim than they were ten years ago. "The workforce is better educated and better motivated and in general is becoming more claims aware," adds Mr Coates.

Trades unions have been

more active in helping mem-bers to press for claims and a number of firms of solicitors are now actively touting for business. By improving legal safety standards, new legislation, such as the Control of Substances Hazardous to Health (COSHH) regulations, approved in 1988, and tough new rules on industrial deafness introduced in January, have made it easier for employees to win compensation.

Health screening and the development of new techniques in urine and blood analysis and in the testing of respiratory and nerve system functions mean that it is now easier to establish the link between a person's occupation and subsequent ill-health. lung conditions like asbestosis and various cancers related to toxic chemicals or oils have all given rise to claims.

Mr Derek Howie, assistant

liability manager at Eagle Star, says he is particularly worried by the growth in the number of occupational-related cancers. Medical evidence indicates that about 5 per cent of all cancers are due to occupational exposure, representing some 7,000 cases annually. At the same time, although the heavy industries like coal

mining and shipbuilding which previously generated the bulk of EL claims have continued to decline, new areas of occupa-tional exposures have emerged. Tenosynovitis or repetitive strain injury, previously suffered by manual workers, has re-emerged as an industrial disease suffered by journalists, secretaries and other VDU operators. According to Mr Clive Munnings, assistant claims manager at GRE, the number of claims from RSI suf-ferers has increased five fold over the past five years, even

though claims related to computer keyboards are still rela-tively small. "RSI is beginning to take off," says Mr Munnings. "With tenosynovitis there is really no trade or profession that is safe. A typist working for a one man solicitor in a market town can be a victim.

Other areas of concern include the health effects asso-ciated with closed air circulation systems and other features of the office environment such as passive smoking, so-called "sick building syn-drome". A recent ruling by the Social Security Commissioner could lead to passive smoking being considered a health hazard by insurers. The ruling allowed an office worker to take up disability benefit after exposure to her colleagues cigarette smoke forced her to give up work. "One of my great con-cerns about the future is that industrial disease claims from the office environment are likely to be a good deal more widespread," says Mr Coates. Moreover, according to Eagle

awards has also risen sharply, especially where there have been court awards. A court-award of £45,000 to an employee of Midland Bank, who had RSL compared to an average out of court settlement level for the same complaint of between £2,500 and £5,000, for example. The vast majority of employers' liability claims are settled without the matter

going to court. To make matters worse, new legislation which came into effect on September 1 will add to the sector's burdens. The Social Security Act (1989) allows the Department of Social Security to recoup in full, social security benefits paid to a person who receives compensation payments above

Hitherto, insurers have been able to take credit for a portion of social security payments. The loss of the credit, comhined with the extra expenses of administering the scheme means that premiums ought to rise by between 8 and 9 per cent, says Mr Coates.

Co-op lifts trading

The Co-operative Wholesale Society increased its trading profits by just under 6 per cent

to £14.9m, on consolidated sales up by 9.5 per cent to £1.3bn in the 24 weeks to June

24. Mr Lennox Fyfe, chairman

told delegates at the CWS's

ment company): Revenue

before tax \$302,364 (\$288,554) for the year to August 29 1990. Tax \$62,291 (\$73,510).

URS INTERNATIONAL is sell-

ing its Phillipines activities to Century Properties Manage-

profits by 6%

Travel perks for Tunnel investors

EUROTUNNEL hopes to tempt small investors with a package of travel discounts and other perks when it goes ahead with its rights issue next

There will be a four-tiered range of perks for the small investor.
Shareholders will be entitled

to the minimum travel discount with the Channel Tunnel if they invest £160, but in order to receive maximum benefits they will need to put up at least £5,000.

The banks are still deciding on the details of the perks on

Final details of the £500m rights issue are due to be announced in the first half of

The perks will also be available to people who do not already own Eurotunnel shares but who ring up Eurotunnel's cheap share dealing service and buy shares in the market. Furthermore, investors will be able to nominate for their rela-tives or friends to receive the

LAST WEEK'S CROSS-BORDER DEALS

perks in their place. The package of perks is intended to encourage inves-

tors to take part in Eurotun-nel's rights issue. Eurotunnel believes that the shares' attractions may be greatly enhanced by the fact that they have been given the go-ahead to arrange a Personal Equity Plan (or

This would allow investors to place up to £5,000 worth of shares into a PEP and receive the income and capital gains from their shares tax-free

man, was one sugar, money		<u></u> -		
disappointing contribution from Johnson Jackson Jeff.	COMMENT	ECTOR V	TARGET	BIDDER/INVESTOR
Hanson- lth- lild project management constant. Benefits of the creation,	Part of Hanson Goldsmith- Rothschild	mber St	General Oriental Sec'rties (Cayman Islands)/Hornwood Barbados (Barbados)	Hanson (UK/US)
the acquisition of JJJ, of a vically integrated property s	gold-for-timber swap	old mining £5	Newmont Mining (US)	General Oriental Investments (Cayman Isl)
e	as above	old mining £9	Newmont Mining (US)	St James Place Capital (UK)
takes	Ferruzzi takes 40%	elevision &	Globo Europa (Netherlands- based)	Ferruzzi (italy)
	Sweden's Fermenta sells	Ingicide £1 oduction		isihera Sangyo (Japan)
a (Incorporated in Japan week Emitted Hebility)	Link à la Guinness/LVMH	olrits £7	Orpar (France)	Highland Distilleries (UK)
growth Floating Rate Notes	More US growt for Blenheim	ade to hibitions		Bienheim Exhibitions (UK)
tiates In accordance with the	As negotiates stake purchase	ewing S	Elders 1XL (Aust)	Asahi Brews (Japan)
for BB Notes, notice is hereby given that the rate of interest for the period 18th October, 1990 to	Italian foothold for BB	vil N/	,	Balfour Beatty (UK)/ Fornara (Italy)
ing for 18th January, 1991 has been	M'facturing for Asia/Pacific	r audio N/		Ford (US)/Mazda (Japan)/ Sanyo (Japan)
i	Asia/Paci	oducts ers and acquisition		Sanyo (Japan) The week saw the end of

The week saw the end of history in international mergers and acquisitions. Or at least the

apparent retirement of Sir James Goldsmith, writes Brian Bollen. Few deals involving either Lord Hanson or Sir James are straightforward, but the US gold-for-assets swap announced by two of the world's most famous "asset-strippers" came as a particular joit to the system after a run of simple strategy-driven deals.

Confusion surrounded the deal's logic and underlying motives, atthough Sir James said categorically that the disposal of his last substantial operating business marked the end of his business career. But if he is following his brother and going green, then selling Cavenham Forest Industries - the world's sixth-largest private owner of timberlands - seems a curious way

The transaction continues Hanson's recent enthusiasm for investment in basic natural resources. Sir Gordon White, chairman of Hanson Industries, said that Cavenham, with its excellent profit record and strong cash flow, will turther enhance Hanson's position in such

ment between Highland Distilleries and Remy Cointreau. The link was inevitably, if perhaps slightly unkindly, dubbed the poor man's Guinness/LVMH. It represents a logical extension of existing successful international distribution agreements and advances Remy's

extension of existing successful international distribution agreements and advances Remy's policy of diversitying away from cognac.

Japanese brewer Asahi renegotiated down the price for a stake in Elders IXL, after a slide in the Elders share price. Subject to the approval of Australia's Foreign investment Review Board, Asahi will buy most (17 per cent) rather than all of its planned 19.9 per cent stake from debt-taden Harlin Holdings. Asahi will buy the other 2.9 per cent in the market.

Fermenta of Sweden's sale of US-based fungicide producer SDS Enterprises is part of its strategy of reducing its blotechnology interests to concentrate on financial services.

PLASTIC CARDS

The Financial Times proposes to publish this survey on: 28th November 1990

Notice to Lombard Depositors

The following interest rates will apply from 22nd October 1990 Rates for depositors entitled to receive gross interest to receive gross interest to receive net interest bette rete tax payer

14 DAYS NOTICE Minimum initial deposit 65,000

When the balance is £5,000 and above

12-375 9.281 12-375

10-250% 7-688% 10-250%

CHEQUE SAVINGS ACCOUNTS Minimum Intitial deposit £1,000

When the balance is £5,000 and above 10-000% | 7-500% | 10-000%

8-000 % | 6-000 % | 8-000 % | Note that the credited quarterly.

Lombard

Deposit Accounts

Lombard North Central PLC Lombard House 3 Princest Very Redult Survey RHF 1NR Tel. 2727 27555 1

FLASH LIMITED SERIES A U.S. \$33.340.000 Secured Floating Rate Notes

In accordance with the conditions of the notes, notice is hereby given that for the six-month period 21st October 1990 to 22nd April 1991 (183 days) the notes will carry an interest rate of 8.47% p.a. THE SANWA BANK LIMITED Agent Bank

Whinney over halved on disappointing JJJ result

TAXABLE profits at Whinney Mackay-Lewis, the USM-quoted architect and project management consultant, were more than halved from £786,000 to £362,000 in the year to April

That led to a reduction in earnings from 9p to 4p per share, and the final dividend is cut from 3p to 0.4p for a total of 2p, compared with

4.6p.
The largest single factor affecting the result, said Mr Jeremy Mackay-Lewis, chairman, was the eight months' appointing contribution in Johnson Jackson Jeff, the ject management consul-

enefits of the creation, via acquisition of JJJ, of a verly integrated property ser-

18th January, 1991 will be

THE SUMITOMO BANK,

LIMITED

BRITANNIA BUILDING SOCIETY

Floating Rate Subordinated Notes

Due 2005

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month Interest Period from (and including) 19th October 1990 to (but exclading) 21st January, 1991 the Notes will carry a rate of interest of 14.52083 per cent. per annum. The relevant Interest Payment Date will be 21st January, 1991. The Compon amount per £1.000,000 Note will be 27.396.11 psyable against the surrender of Compon No: 4

Hambros Bank Limited Agent Bank

¥180,219 per note of ¥10,000,000.

vices group had failed to materialise; JJJ was demerged in April and below the line there was a distribution in specie of £404,000 made to the A ordinary holders on the demer-

Also included in the results was one month's profit from Cardiff-based Hoggett Lock-Necrews, acquired in April, which added a national side to Citybased Whinney.

the operating profit of £978,000 had showed a "modest" improvement in the second half, but was, nonetheless, 20 per cent lower than the previous vear's figure. Interest was 38 per cent half-year meeting.

The figures did not include the results of the North Eastern Co-operative Society, which has joined the CWS but

Turnover rose to £6.65m (25.4m). Mr Mackay-Lewis said that Hillsdown purchase Hillsdown Holdings, the diversified food group, is to issue shares to the value of £1.49m to purchase the 25 per cent minority holding in Hillgas, its Sheffield-based liquefied petroleum gas distributor.

higher at £616,000. COMPANY NEWS IN BRIEF

GROFUND INTERNATIONAL: Net revenue for six months to August 29 1990 was £770,110 (£593.598). Investment income

Elm (£608,957). MINERALS OILS and Resources Shares Fund (Panaand ma-based open-ended invest-BASE LENDING RATES

Albertans
Adam & Company
Affied Trust Bank
Alb Bank

Heary Anshacher
Associates Cap Corp Bank of Baroda Banco Bilibae Vizcaya ... Bank Credit & Court ...

Bank of Oppres
Bank of Ireland
Bank of Ireland
Bank of Scotland
Bank of Scotland
Bank of Scotland
Bank Bank Bank Bank Bank Bank Bank

Benchmark Bank Brit Bk of Mid East Brown Stripley
 Cl. Bank Mederland
 Charterhouse Bank
 Chillenk NA

INDEX

Courtts & Co . Exeter Trest Ltd.

Hooghoog & Shangh 14

Leopold Joseph & Socs 14
Leopold Joseph & Socs 14
Leoph Bank 14
Megloral Bank Ltd 14
Medloral Douglas Bank 14
Midland Bankin 14
Medloral Bankin 14

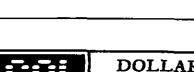
Nat Bk. of Kewait

United Mizraki Bank Unity Trust Bank Pic

 Members of British Membagi Banking & Securities Houses Association. * Deposit now 5.1% Savewise 7.7%. Top Tier-£50,000 +

instant access 13,7% & Mortgage hase

TELEPHONE: 071-828 7233 AFBD MEMBER FTSE 100 WALL STREET Oct. 2086/2096 -22 Oct. 2474/2484 +23 Dec. 2124/2134 -22 Dec. 2483/2495 +23 Spm Prices. Change from previous ypm ciose HOW WELL DID YOU JUDGE THE MARKET?



DOLLAR Where Next? Call for our current views

CAL Futures Ltd Windsor House 50 Victoria Street London SW1H ONW Tel: 071-700 2222

BusinessWeek

This week's topics:

The Best B-Schools: All New Ranking Workers Want Share Of Europe Inc. Japan's Kingmaker Heads Overseas Motorola Spends Big To Stay On Top Can Ford Turn Jaguar Into A Tiger?

Now available at your newsstand!

Headquarter: 14, av. d'Ouchy, CH-1006 Lausanne, Tel. 41-21-617 44 11 UK toll-free number: 0800 289 137



K Die Erste österreichische Spar-Casse-Bank First Austrian Bank

> formerty Die Erste österreichische Spar-Casse

U.S. \$40,000,000

Subordinated Floating Rate Notes Due 1992.

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 23rd October, 1990 to 23rd April, 1991 the Notes will carry an interest rate of 85% per annum. On 23rd April, 1991 interest of U.S. \$429.72 will be due annum. On Z3rd April, 1981 imeres of U.S. per U.S. \$10,000 Note against Coupon No. 18.



Agent Bank



ROYAL BANK OF CANADA EUROPE LIMITED



COMPANIES AND FINANCE

up for stake in Telmex

By Richard Johns in Mexico City

yc6

and pro

of is in pro

- E. 19 Big

Hedoni pole

Trans House, in

IN BRIEF

3.33

Cartife Lat.

٠. ٠. ٨

1.74

1 14 13

RATES

Company of the compan

*1

TWELVE foreign telecommunications companies are in the running for a stake in Telefonos de Mexico (Telmex), the 56 per cent majority state-owned monopoly scheduled for Drivatisation by the end of the year, Mexico's Ministry of Finance announced.

Only four Mexican groups have submitted letters of

The foreign companies, which can only be a 49 per cent minority partner with a Mexican concern, are:

Southwestern Bell Corpora-tion, Nynex International, GTE tion, Nynex International, GTE Telephone Corporation, Bell Canada, Telefonica de España, France Cable and Radio (France Telecom), Stet (Italy), Nippon Telephone and Telegraph, Cable and Wireless (UK), Singapore Telecom, US Sprint (United Telecommunications) and Citibank.

Two prominent Mexican brokerage houses, which have built up strong share positions in Telmex, are named as head-

in tentes, are names as nearing groups of investors.

In this preliminary round
the other national bidders
include Grupe Carso, a consortium led by leading entrepreneur Mr Carlos Slim Helu
which has connections with which has connections with tern Bell Cerporation, and Gen-



John F. Morgan Mr. Sidney M. Oland, President & Chief Executive Officer of John Labatt Limited is pleased to smooner the appointment of Mr. summer the appointment of Mr. John F. Morgan to the position of President, Labett Broweries of Canada, effective September 1, 1990.

In this new role, Mr. Morgan will be responsible for Labatt's brewing operations throughout Canada. Re will also consume to serve at a mem-ber of the Management Committee of John Labatt Limited.

Most recently, Mr. Morgan was Prepident, Labatt Breweries of Europe. In that role, he was responsible for the strategic development, of John Labartz European breezing business.

INTERNATIONAL PROPERTY **ADVERTISING**

appears every Saturday in the Weekend FT. For more information call Lourdez Bellis

071-873 4839

Bidders line | Texas Instruments pushed | US paper into loss by falling prices

A SLUMP in memory chip prices combined with heavy costs of new plant construction drove Texas Instruments, one of the leading US semiconduc-tor and electronics manufacturers, into losses for its third

quarter.

The company reported a third-quarter net loss of \$7m. After payment of preferred stock dividends, losses totalled \$16m, or 19 cents per share. In the third quarter last year, TI posted net income of \$65m or 67 cents per share.

Revenues for the quarter were \$1.68bn, compared with \$1.57bn in last year's third

Warburg

markets

By Simon London

the area.

quits paper

The latest results were also hit by the temporary disrup-tion of business at Tr's semi-conductor operation in the Philippines following an earthquake in July, the com-

pany said.

TI earned \$41m in royalty payments in the third quarter from semiconductor manufacturers that have licensed its patents, bringing total royalties over the past four years to

"Although TI's high level of investment is having a nega-tive effect on current financial performance . . . by 1992, we plan to have nine submicron CMOS wafer-fabrication facili-

ties worldwide, deployed in every major market area, providing the opportunity for TI to gain share in the world semi-conductor market," said Mr Jerry Junkins, TI chairman, president and chief executive.

For the nine months ended September 30, net income was \$17m, down sharply from \$256m. Revenues were virtually unchanged at \$4.81bn,

against \$4.800n.

But after the payment of dividends on preferred stock, TI recorded a net loss of \$10m, or 12 cents per share, compared with net income of \$226m, or \$2.70 per share in the first nine months of 1989.

Overseas sales help lift Kellogg profit 31.8%

ADVANCES overseas belped Kellogg, the US food group, to shrug off a weak market for cereals in the US and post a WARBURG Securities, the UK merchant bank, has pulled out of the sterling and Eurocommercial paper markets, blaming the "lack of potential for profitability" in 31.8 per cent improvement in after-tax profits in the three months to end-September.

In the third quarter, the group made a net \$162.3m, compared with \$123.m in the same period a year earlier. Earnings per share rose from \$1.02 to \$1.34, while sales increased by 13.1 per cent to

\$1.35bn.

Kellogg said the US market for ready-to-eat cereal was still

"soft," with intense competi-tion making it difficult to regain market share, but added that there were "substantial" volume gains in the interna-

For the nine months, Kellogg is showing an 8.3 per cent profits advance before accounting changes. However, after making these alterations, which inflated 1989 profits, the net profit figures showed a 4.4 per cent decline at

Zenith fall slowed by reduction of overheads

By Nikki Tait

LOSSES after tax at Zenith Electronics were reduced from \$24.1m to \$11.6m in the three medium-term note teamthat Mr Baugh will also head. months to end-September, on sales of \$342.3m. Sales in the same period a year earlier stood at \$376.8m.

market — where mostly US dollar paper is issued in Europe — and the sterling commercial paper market have stagnated over the past year, partly because of the growing credit concerns surrounding general economic slowdown, reducing sales of picture tubes to other TV manufacturers and of video cassette recorder prodsome companies. This has reduced the

amount of outstanding paper, while the increased risk of default on the paper has justing increased the possibility of damaging investor relations.

The Eurocommercial paper

On the components front, to the computer industry.

However, the company said that its consumer electronics business was affected by the

Lower average prices and pressure on costs were only partly offset by a reduction in overheads and some efficiency

sales were down by 8 per cent, largely due to reduced shipments of monochrome displays The nine-month loss now stands at \$37.8m after tax, com-pared with a deficit of \$41.1m a

year ago.

● Pinnacle West Capital, the Arizona utility, saw its third quarter earnings from continuing operations fall due to a \$26m increase in interest on long-term debt, Reuters

reports.
Third-quarter earnings from continuing operations fell to \$55.5m or 64 cents a share from \$67.3m or 78 cents in 1989.

Severn Trent may sue Caird over £8.5m profit forecast

By Richard Gourlay in London

SEVERN TRENT, the newly privatised water company, is considering suing Caird, the waste disposal company, for which it launched a hostile
f78m (\$153m) bid last month,
on the grounds that it published an over-optimistic view
of its future profits.

The water company has also applied to the Takeover Panel for permission to lapse its bid and separately has taken the unusual step of seeking the right to submit a new offer at a larger price. lower price.
Severn Trent's bid for the

former property company turned sour last week when Caird, whose shares closed the week at 57p, recommended that its shareholders should

accept the 100p a share bid. defence document last week it Severn Trent now holds 29.98 cut its forecast to £7.15m per cent of Caird's shares. because it had eliminated two Samuel Montagu, Severn Trent's merchant bank, is due to announce at 9am this morn-ing the level of acceptance at the first stage of the offer. The Takeover Panel is expected to decide on Severn Trent's

request to lapse the bid by Wednesday. Severn Trent claims that when Caird forecast six weeks ago a pre-tax profit of £8.5m for the 18 months to December 1990, it was giving an over-opti-mistic view of the state of the

Severn Trent made it a condition of its bid that Caird repeat the forecast but in the because it had eliminated two items included in the previous forecast. Severn Trent is also questioning Caird's valuation of its assets in its defence docu-

Caird says that Severn Trent does not have a case. It says the £8.5m forecast was neither audited nor warranted and that in any case Mr John Bellak, chairman of Severn Trent, was warned about the quality of the earlier forecasts.
Caird says Mr Bellak was told
before the Severn Trent bid
that Caird wanted 23 weeks
more to re-examine their fore-

group plans sale of French unit

By William Dawkins in Paris

GEORGIA-Pacific of the US one of the world's largest wood and paper groups, is negotiating to sell its FFr850m

(\$169m) turnover per year french subsidiary.

The possible sale of Laurent-Espaly, which has 6 per cent of the French corrugated cardboard market, forms part of Georgia-Pacific's debt reduction efforts.

Georgia-Pacific formerly.

Georgia-Pacific, formerly eleventh in the world market, paid \$3.6bn last February to buy its chief rival, Great Northern Nekoosa of the US. It raised \$61m earlier this month from the sale of four UK facto ries to their own management. Jefferson Smurfit, the Irish paper group, is understood to be a front runner among sev-eral groups competing for Lau-

rent-Espaly.

The Irish company is keen to expand further in France following its acquisition last May of Compagnie Générale du Papier, which has a 2 per cent share of the corrugated cardboard market. A decision is likely in the next few weeks,

say Laurent-Espaly officials. This is the latest stage in a long-running reorganisation of the French paper and packag-ing industry, since the FFr1.32bn takeover last June of Chapelle d'Arblay, the newsprint and magazine paper producer, by Kymmene, the

Kymmene fall reflects industry downturn

By Enrique Tessieri

KYMMRNE, Finland's largest forest group, reported a sharp drop in group pre-tax profits during the first eight months of this year to FM359m (\$100m) from FM898m the pre-

operating profit fell by 22 per cent to FM849m from FM1.08bn, while consolidated turnover rose by 23 per cent to FM9.67bn from FM7.39bn. Earnings per share plunged to FM2.20 from FM10.80.

Kymmene hlamed the prof-its drop on the global down-turn in the forest industry, which has been characterised by over-capacity and lower prices for pulp and paper prod-ucts. The group's main paper products, which include coated magazine paper and uncoated fine paper, saw a 5 per cent

drop in export prices compared with last year.

Kymmene's pre-tax profits were boosted last year by exchange gains of FM126m.

Noranda Forest

NORANDA FORESTS, the pulp and paper arm of Canada's largest resource group, Noranda, recorded losses for the third quarter and nine months because of soft markets, high interest costs, a high Canadian dollar and delays in new projects, writes Robert Gibbens in Montreal.

Third-quarter loss was C\$40m (\$US34m) or 45 cents a share, against profits of C\$45m or 46 cents. Nine-month loss

or 40 cents. Nine-month loss was C\$38m against profits of

C\$40m in red

MORTGAGE RATE

With effect from 1 November 1990 House Mortgage Rate will be decreased from 15.7% to 14.7% per annum.



The Royal Bank of Scotland plc. Registered Office: 36 St. Andrew Square, Edinburgh EH2 2YB. Registered in Scotland No. 90312.

Residential Property

Securities No.1 PLC £200,000,000

Mortgage Backed Floating Rate Notes 2018

Notice of Partial Redemption

S.G. Warburg & Co. Ltd. announce that Notes for the nominal amount of £12,400,000 have been drawn for redemption on 22nd November, 1990, in accordance with Clause 5(b) of the Terms and Conditions of the Notes.

The distinctive numbers of the Notes drawn, are as follows:-

24 40 56 72 88 104 121 136 153 168 185
233 250 265 282 297 314 331 346 363 378 395
443 460 475 492 507 524 540 556 572 588 604
653 668 685 701 717 733 750 765 782 797 814
863 878 895 911 927 943 960 975 992 1007 1024
1072 1088 1104 1121 1136 1153 1168 1185 1201 1217 1233
1282 1297 1314 1331 1346 1363 1378 1395 1411 1427 1443
1492 1507 1524 1540 1556 1572 1588 1604 1621 1636 1653
1701 1717 1733 1750 1765 1782 1797 1814 1831 1846 1863
1911 1927 1943 1960 1975 1992 1040 1250

On 22nd November, 1990 there will become due and payable upon presentation of each Note drawn for redemption, the principal amount thereof, together with accrued interest to said date, at the office of:-

> S.G. Warburg & Co. Ltd. 2 Finsbury Avenue, London EC2M 2PA or one of the other paying agents named on the Notes.

Interest will cease to accrue on the Notes called for redemption on and after 22nd November, 1990 and Notes so presented for payment should have attached all Conpons maturing after that date. £168.800,000 nominal amount of Notes will remain outstanding after 22nd November, 1990.

Madrid Stock Exchange. In one new active management group. La Corporación Banesto is Spain's newest - and argest - private sector industrial company. Formed on June 22nd, it brings together all of The significance of the new company may be judged by the size and breadth of these boldings. for over 2.5% of the Madrid Stock Exchange, and 1% of the entire Spanish industrial economy. With core holdings in fifteen major Spanish ies, it also covers practically every area o To give strategic direction to their mana-Its influence will be felt way beyond Spain In the emerging unified European market. La Corporación Banesto The driving force in Spain is now an active force in Europe.

Issued by Corporación Industrial y Financiera de Banesto, S. A. and approved by UBS Phillips and Drew Securities Lie a member of The Securities Association, for the purpose of section 57 of the Financial Services Act 1986.

US MONEY MARKET RATES (%)

US BOND PRICES AND YIELDS (%)

ranged from gleeful to wary. "We are optimistic that the September deceleration in the

core inflation rate is the har-binger of reduced inflation in

the future," commented DLJ.

not signal a downtrend in the underlying inflation rate," cau-

So far, so good — but what of the dollar? The tumbling

currency was certainly giving

some bond market analysts

pause for thought last week,

even if their fears centre on

Securities were pointing out,

this development has pros and

cons. On the plus side, there is

the expansionary aspect, as the

As economists at Nikko

the longer-term implications

tioned Salomon Brothers.

INTERNATIONAL CAPITAL MARKETS

Weak pound leads to nervousness

WORRIES about inflationary pressures and a feeling of let-down after Mr John Major's Mansion House speech last week have done nothing to pep up the gilt-edged securities

Gilts traders would have liked nothing better than for Mr Major, the chancellor, to have announced a round of new gilts issues to pay for higher than expected public spending when he made his annual address to the City of London's bankers on Thurs-

Unfortunately for the traders, Mr Major ducked this chal-lenge and announced instead that he was considering new issues of long-term Ecu bonds. Cash gained from selling any UK Ecu bonds will boost the government's reserves, rather than pay for public spending. rately from gilts although gilts market makers would probably be allowed to deal in them. Apart from a brief rally after Britain's entry into the Euro-

UK gilts yields stated at par (%) Oct 19, 1990 Oct 12, 1990 10 years 20 ce: Werburg Securities

pean exchange rate mechanism (ERM) was announced just over two weeks ago, the gilt market has been subdued since the summer, partly due to the lack of new issues. Many gilt dealers still expect new securities over the next few months, but the chancellor's failure to mention this point hardly caused the market to spring

Prices for most gilts slid slightly over the week, matching this mood of depression. The benchmark Treasury 9 per cent bond maturing in 2008 closed on Friday at just under 84, a fall of roughly three quarters of a point on the week. The yield rose from 10.95 per

cent to just over 11 per cent. The sombre mood was partly due to government figures last week showing that average earnings in August rose by an annual 10.25 per cent, the same level as the revised figure for

July.
The numbers for both months are one of the clearest signs for the government of inflationary pressures and illustrate that its rhetoric on keeping down wage increases has yet to be translated into reality.

More worrying still is that while UK wages are going up, the economic slowdown is causing industrial output to slacken. Unit wage costs, an indicator of productivity, rose from an annual rate of 7.8 per

cent in July to 8.6 per cent in August, the highest level for

nine years. Last week's figures for mone tary expansion will have given Mr Major some solace. They showed that the narrow measure M0, mainly comprising notes and coins circulating in the economy, last month was climbing at the modest level of 4.6 per cent a year. That was the second month running that the figure was within the gov-ernment's 1 to 5 per cent target range and is a sign that demand pressures may be

declining.

The pound's weakness is contributing to the gilt market's nervousness. It hovered for most of last week at just above its central ERM rate of DM2.95 and spent most of Fri-day at slightly below this level. ticular, are unlikely to become wildly enthusiastic about gilts while sterling remains in this

Peter Marsh

'Gridlock' affects the bond traders

SOME OBSERVERS have approved by the Senreferred to the lengthy haggiing in Washington as "Budget gridlock". The phrase is apposite; as with all traffic jams, a snarl-up in one area leads to a snarl-up somewhere else.

The bond market is a good example. For months, two separate sets of "gridlock" - the one in Washington and another in the Middle East -have been affecting the smooth running of the traffic here. Moreover, as these situations showed signs of easing last week and bond prices nudged

forward, some forecasters started to sense a third area which could set the amber lights flashing - namely, a rapidly declining dollar. The good news was twofold.

On the budget front, both Houses of Congress have now passed versions of a deficit reduction bill. Reconciliation remains necessary, and the political bickering is not quite at an end.

which knows that there is unlikely to be any easing of interest rates until a credible package is agreed – this much is encouraging news.

The bulls, moreover, are

even hopeful that the timescale from here on is fairly short. As Donaldson, Lufkin & Jenrette, the US brokerage house sug gests: "The main points of disagreement will be the increase in the top income tax rate, which raises \$50bn over five years (as approved by the House) and the increase in gasoline excise taxes which raises

ate) . . . We expect a compromise to be passed by next week at the latest, if only for the simple reason that Congress would most likely want to allocate campaigning time prior to the November 6 elections."

More complex, perhaps, but equally cheering were the vari-ous developments on the economic front. By the end of last week, oil prices had fallen to their lowest level for a month, and bond traders' sprits had risen commensurately.

This progress, admittedly, was not built on the most solid of foundations; the main factor behind the drop was some con-ciliatory remarks by Iraq's first deputy prime minister.

Still, the effect on the bond market on Friday was fairly dramatic: the yield on the benchmark Treasury long bond fell to 8.74 per cent, compared with 8.81 per cent at the previous day's close, and 8.95 per cent a week earlier.

Moreover, earlier in the week, the run of monthly statistics had also thrown up some relatively encouraging pointers on the inflation front, the oil price factor aside. Overall, the data showed the

consumer price index rising 0.8 per cent in September, pushing the nation's inflation rate to 6.2 per cent year-on-year, against 4.7 per cent in calendar 1989. But all eyes were on the "core," non-food/non-oil, rate. This, by contrast, showed an advance of 0.3 per cent, having averaged 0.5 per cent in the

that, as the dollar weakens, the inflationary pressures build up.
"Thus the Federal Reserve is opposed to a weaker dollar plan," suggests Nikko, "and the drooping dollar will keep the Fed from easing more the future," commented DLJ.
"Although September's
decline in inflation excluding
food and energy to about half
the pace of the previous two
months was welcome relief, it
represents a payback for those
overstated readings and does
not simple adowntrend in the

8.72 9.05 9.01

Yield

aggressively."
Others concur. "The bond market has ignored the utter lack of interest in US securities by foreign investors and the concomitant sharp alide in the dollar," say analysts at Salo-

"US Treasury officials have cheered the currency lower... but as the environ-ment becomes less amiable, market participants and Federal Reserve officials may come to regard this benign In short, if the road ahead looked somewhat clearer by

the end of last week, it would be a brave man who predicted

GERMANS BONDS

Interest in supply remains paramount

SO INURED have bund market watchers necessarily become over past months to ever larger official cash calls that they will even fall for the prospect of a DM30bn zero coupon bond -

One German bank director, seeing the news flashed midmorning on Thursday across the screens that the Staatsbank Berlin was planning exactly such a DM30bn issue, confesses to dumping his bund futures position only to miss out on the one decent rally of

But the issue, which was slightly less than a third of the entire year's projected public sector borrowing requirement, and a virtually inconceivable sum to raise in a single bond, turned out to be an "interimmediately a money-raising

The confusion, it transpires was caused by a lack of infor-mation from DGZ, the Frankfurt institution underwriting the deal, which simply repackages east German savings the long-suffering demeanour developing in the strained bond market, by no means indicates dealers can no longer be frightened. Quite the reverse. New issue supply questions, with the seemingly

untameable costs of unifica-

tion, remain paramount.

While the bond market staged a brief technical rally on Thursday of over 50 basis on Thursday or over 30 leasts points on the Liffe futures con-tracts, no one was fooled into looking for longer term trends. International interest in D-Mark securities is still minimal, with virtually the only involvement sparked by short-term currency plays. The dollar was fixed at a new historic low against the D-Mark of

DM1.5058 in Frankfurt on Fri-

But Bund futures came off the day's highs on Friday after-noon, depressed by the pros-pect of tomorrow's issue for the postal authorities for a likely DM2bn to DM3bn. A small amount by current standards, but it still came as a surprise, because dealers had been prepared for a railway issue connected with overhaulwhich is presumably still to come.

Because supply numbers are sufficiently hard to pin down, estimates even to the end of the year vary wildly. UBS stands by its end-September estimates that gross debt issuance by the government, Länder and local authorities in the fourth quarter could be as high as DM51bn.

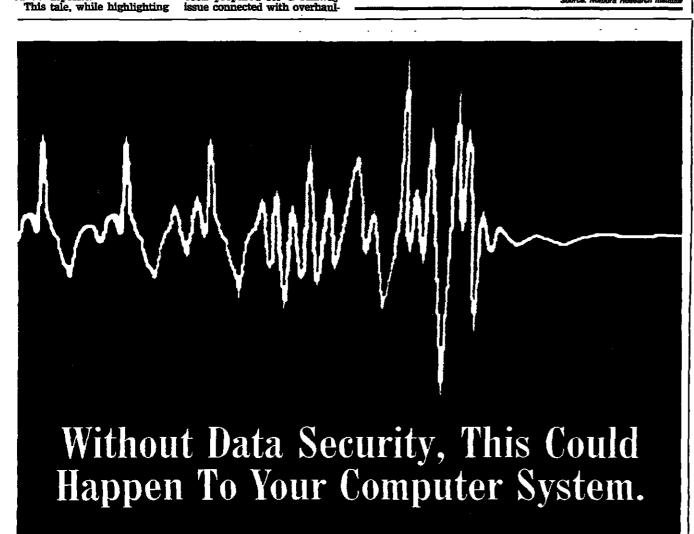
This may be excessively gloomy. And, perhaps more importantly – as UBS now concedes – the government is anyway deploying so many diverse funding instruments NEI TOKYO BOND INDEX

being quietly absorbed away from the public eye. Of the DM20bn targeted for the German Unity Fund this year, for instance, around DM7.6bn has been raised by Schuldscheindariehen or promissory notes, the latest Bundesbank monthly report

Given DM9bn has already come in 10-year offerings, it is unlikely - contrary to market expectations — that a further public issue will be necessary before the end of the year.

Katharine Campbell

	PERFORMANCE INDEX								
December 1983 = 100	18/10/90	Average yield (%)	izst week	12 wis ago	26 wie				
Overall	144.85	7.88	143.10	145.15	142.61				
Coverencest Bonds Membrical Bonds Govt-goarsteel Bonds Bont Bonds Corporate Bonds Yes-denium Foreign Bonds	141,68 147,19 149,59 143,56 147,16 150,23	7.81 7.81 7.94 7.86 8.20 8.76	139,72 144,91 147,82 142,15 145,71 149,98	142.48 147.13 149.80 142.69 148.50 154.55	140.39 143.95 146.29 140.20 145.78 152.06				
Government 10-yeart	7.31		7.56	6.97	6.86				



Ensuring your computer data is healthy, is as important as looking after your own well being.

In a recent survey* of senior UK managers, a staggering 41% said that the risk to computer data was the greatest threat to their business. Not really so surprising when you consider that a company's data is one of its most

valuable assets. The Symantec Peter Norton data security range provides an efficient data security strategy for both the IBM PC and Apple Macintosh environments.

Covering a broad spectrum of data security issues, Symantec's Norton range of products offers information security, protection and prevention against data loss, disk and file diagnosis and recovery, virus protection and detection, data management and disk maintenance.

For the IBM PC user Norton Utilities, Norton AntiVirus, Norton Backup and Norton Commander help to keep data fit and well. For Macintosh users, Symantec AntiVirus, and both Symantec and Norton Utilities make sure that data is always healthy.

To find out more about our data security solutions, call Symantec today on (0628) 777677, or contact your local



weaker currency helps US comprevious three months. Nikki Tait \$42.6bn over five years (as Reaction among analysts petitiveness. The drawback is FT/AIBD INTERNATIONAL BOND SERVICE U.S. DOLLAR STRAIGHT arcacker for for the figure of the first of 5/8 98 FLIROPE 4 3/4 98... EAT 9 1/2 93..... 8 1/8 94 FXPORT 9 5/8 93.... 183/896 EY 105/895.... CIFIC 7 1/2 %..... FIN SERV 0 94 /IRGS 0 10. ME 7 1/4 92 ME 7 1/4 92 ME 7 1/4 96..... -.07

INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

Business for the fleet of foot

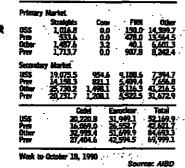
THE PRICES companies need to pay for financing are still rising and bankers are resisting an involvement in funding plans that they believe offer. too small a profit margin for their own institutions. The lat-est victim of this trend was Citicorp's deal for kif's UK oil interests which was re-priced on Friday after only a week in

the market The problem now is that, in an extremely volatile market, bank arrangers must run swiftly to launch deals soon after receiving a mandate or prices will have moved away from them. Citicorp was involved in discussions with presenting the deal to the mar-ket and by the time it emerged, banks were looking for a higher price.

The £700m multi-option facil-The \$700m multi-option tactify has now been re-priced to offer a facility fee five basis points higher than before at 15 basis points. The margin has been raised by 2½ basis points to 17½ for the first five years and 22½ for the following five. Management fees have also been increased by three to four basis points for differing levels of commitment. Citicorp believes that in acting swiftly to boost prices in response to different market conditions different market conditions, the new terms will help the

deal win favour in syndication.
The re-pricing of the Elf deal is likely to convince the electricity generating companies that they will have to pay a higher cost for funds. National Power and Powergen are understood to have been balk-ing at paying a rate much higher than Eff while the deal

> EUROMARKET TURNOVER (\$th)



remained in the market. The mandates for the genera-

tors are close to being awarded with Samuel Montagu rumoured to be arranging the fibn loan for Powergen in conjunction with S. G. Warburg. Fierce bidding continues for the £1.5bn National Power mandate although Manufactur-ers Hanover is rumoured to be close to clinching the deal. Another victim of the mar-ket's poor conditions is the facility for American Airlines

which was arranged by Credit Suisse First Boston and is now reported to have been reduced from \$700m to \$300m. Barclays has revealed more details of its \$700m facility for based insurance firm which is major oil companies. The facility refinances an existing

\$500m loan in the market and will provide working capital.

The structure of the existing deal shows how far prices have risen in the market since the launch of the last facility for the company 18 months ago. The current loan pays an interest rate of 40 basis points over the London interbank offered rate (Libor) compared with a 25-basis point margin on the previous deal, showing a rise

in price of 60 per cent.
The deal, which includes a \$250m medium-term loan and a \$450m revolving credit facility, pays a commitment fee of 20 basis points a year on undrawn balances. Participation fees committed from 10 basis points

to 17.5 for \$50m and above. Chase has won the mandate for a DM210m loan for the London arm of one of Spain's largest holding companies, Torras Hostench. The deal pays a margin of 62.5 basis points over Liber with a fee of 25 basis points at the upper end. The interest in the deal is secured against shares in EBRO, a Spanish food company. In addition, Chase is arrang

ing a loan for MTM, the UK chemicals company that has recently acquired Hardwick Chemical in the US. The loan is in two tranches; one of \$80m and one of £15m, paying a margin of 75 basis points and a participation fee of 20 points.

Deborah Hargreaves

INTERNATIONAL BONDS

Life looks up for supporters of the Ecu market

LAST WEEK was a good one for proponents of the Ecu international bond market. On Thursday, the French futures exchange, the Matif, launched its long-awaited Ecu bond futures contract. On the same day Mr John Major, the UK chancellor, confirmed the UK government may soon issue an Ecu-denominated gilt. Moreover, these two events

come against the background of sterling's entry to the European exchange rate mechanism, which in theory removes a whole layer of volatility from the Ecu basket of currencies.
Since sterling makes up an eighth of the value of the Ecu, its volatile behaviour has pul-led the Ecu with it. Over the past 12 months sterling has fluctuated by 20 per cent against the D-Mark. This alone implies a 2½ per cent move in the value of the Ecu.

Before the Gulf crisis, the Ecu bond sector was performing rather well. During the first part of the summer, Ecu

bond yields tightened considerably against most other currencies. For example, at 10-year maturity the spread over the German bond market closed from 156 basis points at the end of June to 135 basis points the week before the Iraqi invasion of Kuwait.

Strong retail demand is generally cited as the reason for this bull-run, hence the col-lapse in prices since the Gulf crisis erupted and retall investors began switching funds into cash. The 10-year yield differential over bunds now stands back at 147 basis

Ecu sector claim that comparison with the German market, which is dominated by domes tic money, is unfair. They point out that the 10-year spread over the French bond market has remained at 0 to 10 basis points throughout the Gulf crisis. They claim Ecu bonds are now no bonds are now no more volatile than any

However, supporters of the

other truly internationalised

The French government Ecu-denominated OAT issue, now standing at around Ecu3.5bn, has already stimulated the interest of institutional investors in this formerly retail-dominated sector. The Matif's offer of a hedge against expo-sure to the Ecu may provide a

further stimulus. In its initial stages, only the French government Ecu-denominated OAT issue is deliverable into the Matif con-tract, but this may well be extended to other liquid inter-metional hand in the connational bond issues.

If the UK government does issue an Ecu-denominated gilt there will be pressure for the London International Financial Futures Exchange to launch its own Ecu bond futures con-

At present, institutional investment in Ecu is limited by "prudential regulation" within the European Community, described in a recent paper by

Salomon Brothers' analyst Graham Bishop as a system of "covert exchange controls". Life and non-life insurance companies are particularly hampered by a regulatory envi-ronment which prevents currency mis-match of assets and

However, Mr Bishop points out that the European Commis-sion's third directive on nonlife insurance proposes that Ecu holdings could be used by insurance companies to cover liabilities in any EC currency. A similar proposal will also be made for life insurance compa-

The proposal, made in article 21 of the directive, can be adopted at the option of each individual member state. It remains to be seen how many BC governments may embrace the clause but it could unlock vast resources for investment

in Ecu assets.

The biggest borrowers in Ecu have been governments and supra-national institu-

tions. Corporate borrowers have only looked at borrowing in Ecu when swap opportunities were good - usually after a domestic issue of Italian government Ecu paper. UK compa-nies have been especially

shy.
Of Ecu65bn paper outstanding in the international bond markets, just Ecul.2bn has been issued by UK companies. Against this, French borrowers have Ecull.5bn outstanding. Italian borrowers Ecu6.5bn and

US borrowers Ecus.3bn.
The UK financial sector has been most active, with Abbey National having three outstanding issues totalling Ecu275m. Maxwell Communications and Heron Corporation are the only UK corporate names on the roster, although Bass Charrington issued a bond denominated in European Units of Account (the predeces-

gilt issues bring a flood of UK corporate borrowers to the

market? The advantages of the Ecu are clear, in that it offers a cheap source of funding, sav-ing around 150 basis points at the 10-year maturity over ster-

ling bond issues. The down-side has always been the threat of sterling vola-tility against the Ecu, as with other European currencies. Sterling's entry into the ERM although the 6 per cent divergence band is hardly a strait-

The advent of a single Ecu-denominated gilt issue would provide a clear incentive for the government not to devalue

sterling against the Ecu. A sustained programme of Ecu-denominated gilt issuance would tie the government firmly to the existing central rate and could open the door to concerted corporate issuance.

Simon London

NEW	INTER	NA	MONAL	BOND	ISSUES	ì
 , 						_
 B4:	_					

								<u> </u>							
Borrowers .	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %	Borrowers ·	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield ちょ
US DOLLARS								LIRE_							
Japan Leasing USAff)★★◆ Citizen Watch Co.◆◆ SEK(i)◆ Bando Chemical Ind.◆◆ EIB◆ Japan Highway Pub.Corp◆	30 200 20 100 300 190	2000 1994 1991 1994 1997 2000	10 4 1 4 7 10	(g) 443-12 9-14 9-14 9-14 9-14 9-14 9-14 9-14 9-14	101 % 100 101 ½ 100 99.46 101 %	Merrill Lynch Int. Nikko Secs.(Europe) UBS Phillips & Drew Nomura Int. SG Warburg Secs. LTCB Int.	4,875 11,823 5,000 9,359 9,244	Societe Generale ♦	150bn	1994	4	123	101	Credito Italiano	12.542
Mizuno Corpe	100 110	1994 2000	4	4%	100 100	Nomura int. Kidder Peabody Int.	4,875	GUILDERS							
Equitable Cap.DHO(p)† Equitable Cap.DHO(q)†	15	2000	10	(f) (e)	100	Kidder Peabody Int.	:	Fokker NV	200	1997	7	10	101.95	ABN	9.605
Fujitec Co.++ Nordbanken(r)+	100 40	1994 1996	4 51 ₃	4 3 (r)	100 101 %	Nomura Int. IBJ Int.	4,875								
AUSTRALIAN DOLLARS															
GMAC Aust(FinL)◆	75	1993	3	14	101.70	Hambros Bk	13,277	YEN							
D-MARKS								Mitsul Real Estate Devt♦	5bn	1995	5	512	10112	Nomura Int.	8,123
Unitika∳∳	75	1994	4	51 ₈	100	Daiwa Europe GmbH	5,125	Mitsui Real Estate Devt(d)◆	5bn	1995	5	51 ₂ 81 ₄	101 🗓	Nomura Int.	7.937
Mizuno Čorp♦◆	76	1994	4	5	100	Nikko Secs.GmbH	5,000	World Bank	50bn 30bn	1995 1992	5	752	101.55 101.075	Dalwa Europe Nomura Int.	7.245 7.402
Sodick Co.♦♦	100	1994	4	5 ¹ 4	100	Nomura Bk GmbH	5.250	Finnish Export Cr.♦ Abbey National★★◆	3000 15bn	1994	4	8	101.0/3	Dalwa Europe	7.533
SWISS FRANCS				 											
NJK Corp.(a)★★§◆ Furusato ind.(b)★★§◆	50 70	1995 1995	-	51 ₂ 51 ₂ 71 ₂ 75 ₈ 6	100 100	Handelsbank Natwest Bank Leu	5.491 5.491	•							
Kyushu Electric Power	70 150 100 60	2000	-	5½ 7h	1013 ₂	SBC	5,481 7,302								
Prudential Fin.Fundg.**	100	1994	-	75	101 🔏	UBS	7,071		_						
Kurogane Kosakusho(g) * *§	60	1994	-	_6	100	Bank Leu	6,000	LUXEMBOURG FRANCS							
Sokkisha Co.(h)★ ★◆ Harashin(i)★ ★◆◆	60 25	1995 1994	•	55 ₈ 55 ₈ 6	100 100	BSI Credit Suisse	5.625 5,625	Eurofima(e)	1.3bn 600	1995	5	9%	1013	BCEE BGL	9,420 9.518
Osaka Titanium Co.(k)★★§◆	140	1995	-	6	100	UBS	6,000	Societe Generale*** Banque Worms**	500	1995 1996	S R	10 10 ¹ a	101.85 1013	BCEE	9.726
Asian DevLBk(o)◆	100	2000	-	73g 8	102	SBC	7.089	Credito Romagnolo(I)★★◆	500	1993	3.083	101	102	Cregem Int.	9.726
Uni-Charm Corp★★◆	70	1997	-	_8_	100%	Credit Sulsse	7,880	CBR Finance±±.◆	600	1995	5	10	102	KBL	9.479
Chinon Ind. **	40 100	1994 1994	-	51 ₂ 51 ₄	100	Bank Leu Yamaichi Bk (Switz)	5,500 5,750	**Private placement. (Convertible	. With equil	y warrants. 18	Routing rate	note. Verial	ble rate no	te, ¢ Finel terms, e) Put op	tion 31/3/83 at 109%
Chugai Ro Co.(n)★★◆◆ Izumi Ind.(m)★★§◆	45	1995	•	3-4g R	100 100	Nomura Bk (Switz)	5./30 6.087	hkPrivate placement. (Conventible to yield 8,976%. Convention premi Coupon pays 3-month Piber + 2op fungible with issue launched 9/10/5	even exercia; c. Catlable at	er 3 years on	Tahnou 2 ng	payment date	s so years (o.com. Conversion premius on payable semi-ennually. N	ion-cellebie. e) Fully
FRENCH FRANCS	~~	1353	-	٠	100	HUHLA DE JOHNEJ	الغيي	tungible with issue isunched 9/10/9 then fixed at 10% thereafter. Callet 93 at 102%, decreasing to % semi-	20. Amount no ble after 2 years conventive it is	pw ("fr2,85m, N Ars at per. g) Callabio after	ion-callable. Put option 3 2 years et 1	f) Fixed/FRN (0/11/92 at 1079 (01%, declinin	tesus. Cou % to yield o b % and	pon pays 6-month Liber + 9.194%, Non-callable, h) Es qually, Exercise premium fi	1% for 4rst 2 years, rly redemption 1/11/ sed at 2.5%. It USE/
Ente Ferrovie D'Stato(c)†♦ IBM Int.Finance♦	1bn 750	1995 1993	5 3	(c) 10 ¹ 2	100 101 %	CCF CCF	9.943	fungible with issue isunched \$1105 then fixed at 195 therapite. Callet \$3 at 192%, decreasing \$2 % such DM currency linked issue, at optic 2.5%. I) issue teamsthed 10/1930. /premium fixed at 2.5%. Coupon particular \$2.5%, c) Callable sites 5 from October 1955 on pro rata basis or rata hasis or call heals at Coupon care 311	on of borrow Amount incre Lyable semi-	er. Non-cetter ased from Lin innualty, n) E	de. k) Put o 300mm. Non- arty redempt	otion 31/3/98 (callable. m) F ion 1/11/91 at	nt 1064 % set option 101 2 % d	to yield 8.074%. Conversion 31/3/93 at 10812% to yield sclining 14% semi-annually	on premium fixed at 9.232% Conversion . Exercise premium
ECUs								nxec at 2.53%, c) Catable after 8 from October 1995 on pro rata basi	rears at 102 is. q) Second	n, declining priority senio	r FRN lesue.	. pj Senior FR Coupon pays	1.75% cw	cupon pays .60% over 5-in or 6-month Libor Callable for	ionen Lipor. Çallable rom October 1995 on
Finnish Export Credit◆	100	1993	3	10 ¹ 2	101 💃	Merrill Lynch Int.	9.799	pro rata basia. r) Coupon pays 31	~ umbi 27/3/	91, then 6.86	% annually 1	merester. No	te: Yields :	cescaneing on AIBU basks.	





A challenging opportunity in a new country. An exciting contract.

Exact time for the right advice. Otherwise, it could all go wrong. Don't take the risk.

As Turkey's leading full service merchant banking group, we are here for the right advice. On trade and project finance, factoring, insurance or the capital markets.

Our leasing company, Îktisat Leasing did the first and only leveraged buy-out in Turkey for a foreign company. Wherever you have your business, in Turkey -or elsewhere in the world-we will meet your needs. Take the right step and talk to us.

For further information, please contact either Arthur Wilkinson at our London Office, Hüseyin Ünver in New York, Derya Özatağ in Moscow or Sinan Demirdöğen at our Head Office.

You'll find the addresses below:

London Representative Office: 65 London Wall, London EC2M STU, Tel: 01-638 2820, Telex: 913359, Pax: 01-630 2823
Head Office: Büyükdere Cad. 165 Esemepe/Istanbul, Tel: (1) 174 1111, Telex: 26021, Pax: (1) 174 7028
New York Representative Office: 237 Park Avenue, New York, NY 10017, Tel: 212-551 3606, Pax: 212-687 9075
Moscow Representative Office: WTC office building 1206-A Krasnopresnentkaja Nab.12 12th floor 123610 Moscow, Tel: 255-6636



September 1 | September 2 | September 2 | September 3 | September 3

MONTREAL Closing prices October 19

331.41 (27/9)

408.7 (19/10)

435.39 (25/9) 1485.39 (25/9)

2738,24 0,23

1207.47 (1/10)

552.6A (17/1A)

459.06 (28/9)

228.2 (28/9) 167.6 (28/9)

703,67 (2/3)

514.80 (5/10) 301.45 (11/10)

56<u>6.27</u> (17)9)

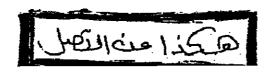
910,0 (28/9)

24

	WO	ORLD STOCK MAI	RETS	
AUSTRIA FRANCE † (continued)	GERNIANY (continues)	reben	CANADA	
Decisible 19 Sub + ar Decisible 29 Fra. + ar Decisible 29 Fra. + ar Decisible 20 Acardina Airlines 2,700 +70 Decisible 20 Decisible 20	Detabler 19 Dan. + 47 Detabler 19 Live + 47 Bellew 19 49 49 49 49 49 49 49	A B Greet 255 256 257 258 256 257 258	Sales Stock High Low Choose Ching Sales Stock Stock High Low Choose Ching Sales Stock	### A S 20 2 8 2 8 2 8 2 8 2 8 2 8 2 8 2 8 2 8
1.5 1.5	SPAIN SPAIN SOUTH SOUT	THE AFRICA Composite Com	131 207.49 206.55 206.99 12/21 13/24 1	Cash Millo (17,180) 5128.55 598.54 5975.94 514.1.50 6677.45 (27,11) 4
Dechaler 19 Yes	Decision 19	STRALIA Confidences	00 54½ + 1 Unchanged 418 473 433 Knext Damp E 00 54½ + 1½, Rew Highs 12 6 5 5 SPARN 100 57½ + 1½, Rew Highs 141 254 278 Mark 55 C0 SWEDEN C 151 + 4½ New Lows 141 254 278 Mark 55 C0 SWEDEN C 151 + 1½, Rew High 141 254 278 Mark 55 C0 SWEDEN C 151 17 16 15 High LOW Weight Prior Weight Prior Weight Prior Weight Prior 164 164 165 1607 24 1616.66 2060.90 (3/1) 1607.24 (16/10) M.S. Capital M.S. Capi	## AULED ## 28.5 65.3% 69.2% 92.28 93.28 94.1 3 ## 20.0255 91.5 91.6 91.4 65.5 1321 94.6 ## 20.0255 91.5 91.6 91.4 65.5 1321 1295.34 10.07 ## 20.0255 65.3 67.2 648.5 65.2 86.5 1371 1295.34 10.07 ## 20.0255 65.3 67.2 648.5 65.2 86.5 1371 1295.34 10.07 ## 20.0255 65.3 67.2 648.5 65.2 86.5 1371 1295.34 10.07 ## 20.0255 65.3 67.2 648.5 65.2 86.5 137.5 67.1 ## 20.0255 65.3 67.2 648.5 65.2 86.5 137.5 67.1 ## 20.0255 65.3 67.2 648.5 65.2 86.5 137.5 67.1 ## 20.0255 65.3 67.2 648.5 65.2 86.5 137.5 67.1 ## 20.0255 65.3 67.2 648.5 65.2 86.5 137.5 67.1 ## 20.0255 65.3 67.2 648.5 65.2 86.5 137.5 67.1 ## 20.0255 65.3 67.2 648.5 65.2 86.5 137.5 67.1 ## 20.0255 65.3 67.2 648.5 65.2 86.5 137.5 67.1 ## 20.0255 65.3 67.2 648.5 65.2 86.5 137.5 67.1 ## 20.0255 65.3 67.2 648.5 65.2 86.5 137.5 67.1 ## 20.0255 65.3 67.2 648.5 65.2 86.5 137.5 137.5 ## 20.0255 65.3 67.2 648.5 65.2 65.5 65.2 65.5 65.2 ## 20.0255 65.3 67.2 648.5 65.2 65.5 65.2 65.5 65.5 65.2 ## 20.0255 65.3 67.2 648.5 65.2 65.5 65.2 65.5 65.2 ## 20.0255 65.3 67.2 648.5 65.2 65.5 65.2 65.5 65.2 ## 20.0255 65.3 67.2 648.5 65.2 65.2 65.5 65.2 65.5 65.2 ## 20.0255 65.3 67.2 648.5 65.2 65.2 65.2 65.5 65.2 65.2 65.5 65.2

31

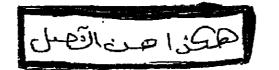
And the state of t

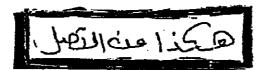


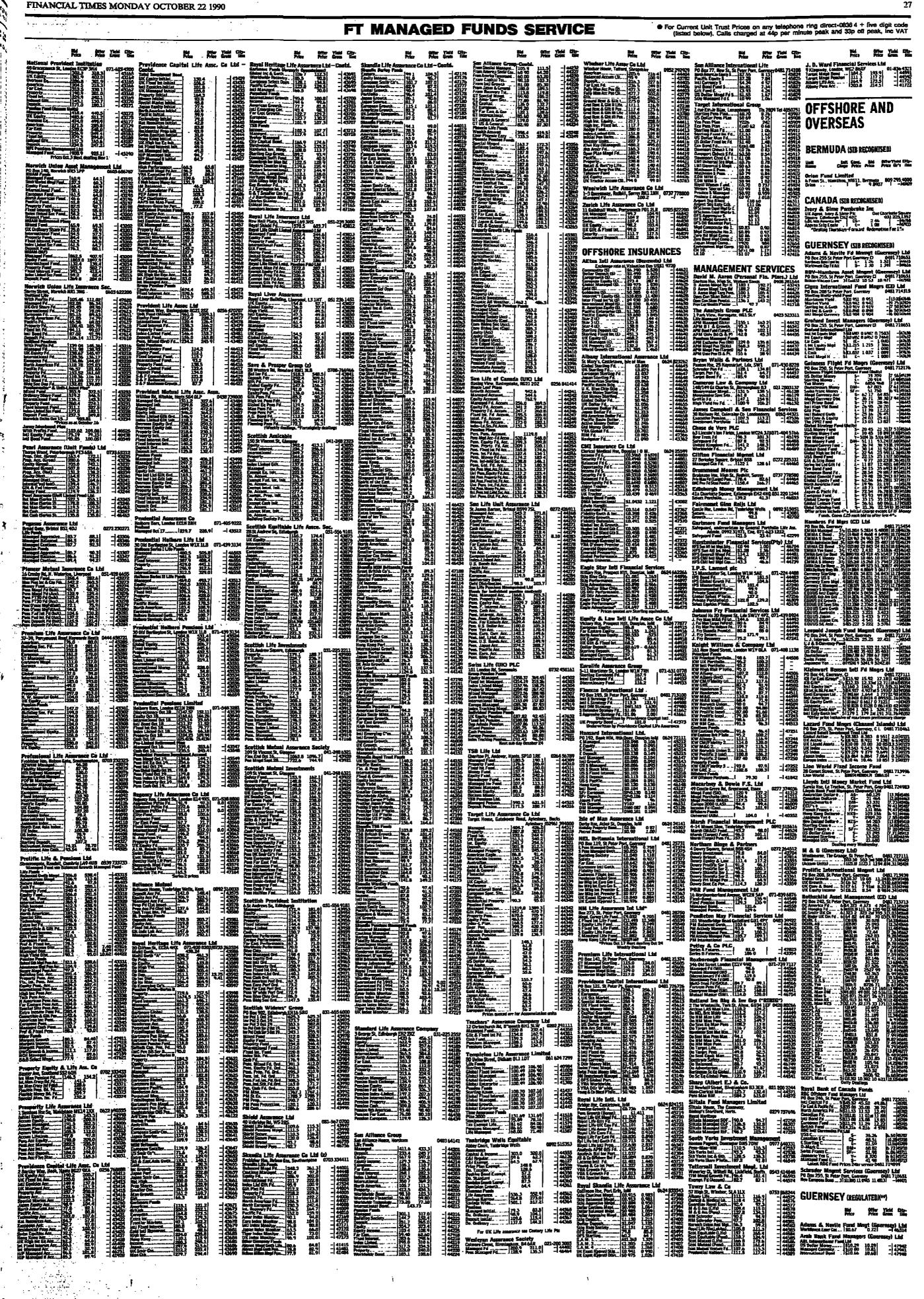
FT MANAGED FUNDS SERVICE AUTHORISED Covet Unit Text Services Lind (1200M) Dense House, Wating (1221 12/W) Dense House, Wating (1221 1 | Description | Section | | Section | Part | 174, 197 | 74,994 | 78,422 | 77 | 1497 | 74,994 | 78,422 | 77 | 1497 | 74,994 | 78,422 | 77 | 1497 | 74,994 | 78,422 | 77 | 1497 | 74,994 | 78,422 | 77 | 1497 | 74,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78,994 | 78, | Coling Curt | Text Amongs | Col Colon | Colo | Second Column | Second Colum | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 | 1.3

U

Albination of the control of the con







For Current Unit Trust Prices on any telephone ring direct-0836 4 +

Ab HARRY CARACTER CONTROL OF THE CON

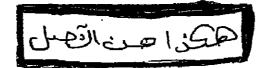
E-1027 10710 771996 E-0951 10170 004548 E-0957 10250 45497 E-0843 0 9023 154990 E-1488 1219 1934951 E-0962 1014 1214592 Services (Lux) SA (a) - Herbes (-1728 Lauresbourg Transworld Bond Trust
NAV 512.26
US Pacific Stock Fund (u)
NAV 515.04 -1 45902 German Sele NAV Oct 1 Gertrust SA Samura, Portloi LUXEMBOURG (REGULATED)(**) Northgate Unit Tst. Magr. (Jersey) Ltd Pacific Food Oct 17 ... | \$35 77 38.36 | -| 45567 . \$11.055 1.056 1.119 551.352 1.387 1.472 .551.587 1.589 1.686 552.128 2.128 2.259 552.400 2.400 2.547 .551.216 1.244 1.320 1975 (Jersey) Ltd 15.2428 3 4442 13.30044 3 1428 12.5108 2 665 51.5501 L6473 15.0847 2 2.125 J. L4672 1.5592 5 1 342 1 362 1 437 5 8 1 823 1 823 1 922 -|44916 -|44617 0 524 54 0 518 80 0 73 584 0 765 70 0 765 80 0 765 80 0 765 80 Intal Fd Sicay 19.18 9.48 19.34 9.84 510.02 10.34 510.03 10.44 Swiss Nat Equity ... UK Nat Equity Fidelity Funds 33 Bed Prioce Heart Jersey 0534 71696 551690 1703 1.807 562094 2094 2.204 아 -t Prend Ltd EL1557 からいか ラッカン はった Ed ラッチ はって これ こくな ational (u) 59465 6.839 52.07 13 72 10.22 1018 9876 8 157 47.86 9 307 9 994 0 526 마약약 13.19 9.00 5.394 10.574 16.19 11.93 280.7 9.18 - 45749 - 45750 0.61 45731 0.61 45752 45752 0.35 45755 1.97 45756 -1 45652 10.00 0.950 1499 aber 19 Ecr-5-4-Schroder Hingt Services (Jersey) Ltd Merrill Lyach Int Capital Magt (Gsy) Ltd Yes Deposit Fd
As-Aust No Deposit Fd
Juhn Gowett (Channel Is
PO Bar 44), St. Heller, Jersey
Genett Flexitud Lid
Global Bould
Global
Global Bould
Global
Glob mei Islands) Ltd (1000)F Jersey 0534 75141 Gartmore Luxembourg SA (a)
39 Allee Scheffer L-220 Lar 2020
Jagan Warrart 5-5,24
Garbanne Pantheon Foat
8th Amer Egetty 5-6,08
Nordic Lighty 5-7
Nordic Lighty 7-7
Partic Egetty 7-7
Postopping Miros 1-09
W alst Recovery 5-1,57
Into Egetty 5-1,57
Into Egetty 5-1,57
Into Egetty 5-1,57
Into Egetty 5-1,57 Scimitar Worldwide Selection Fd Ltd 8.78 .ise.26 - 43787 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 135.8 9.60 45637 14.84 7.10 45638 100.0 10.37 45639 10.00 - 45640 51.81 5.30 45642 51.58 3.94 45643 Highest Bank (CD U/T Mgrs.

10 8to 105, St Heller, Jersey

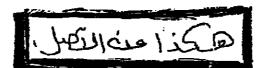
10 \$433.01 -i **453**61 5.35 -l 45777 11.71 4583 -! 43799 14324 Hitl Sammel Inv
Hitl Sammel Inv
Haritgasse A3/65, 3
Hill Sammel Hebni Pa
UK Samtler Co : Enty ...
UK Samtler Co : Enty ...
UK Samtler Co : Enty ...
Poorfic Basin Equity ...
Japanes Equity ... ices Inti SA (2) RELAND measures

Selection of the select | Fertim European | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 1347 | 134

FT MANAGED FUNDS SERVICE



Ģ



.

And . Second and be

The Service of the se

ari 126

دا دست د Andrea Latin

* PB . . .

inti---

--

المستورين المستورين

ي الا⊷ يسر،

o para 19 Para 200 ang 19

mar and the ._ 672^{656.1}

...

FINANCIAL TIMES MONDAY OCTOBER 22 1990 MONEY MARKET FUNDS **CURRENCIES, MONEY AND CAPITAL MARKETS MONEY MARKETS** Money Market POUND SPOT - FORWARD AGAINST THE POUND LONDON RECENT ISSUES Engineering a fall Trust Funds 1.97-0 95cm 2.31-0 21cm 19-1 19cm 22-25cm 4-34-cm 4-34-cm 54-034-cm 63-100ck 54-54-cm 34-24-cm 94-54-cm 94-54-cm 11-1 19cm 94-54-cm 15-1-08-cm 0.51-0-80cm (55 000) (12.7 V Co-operative Bank Top Tier 78.80 (com#i) £C5 (50 000) (13 7 10 (10 000-60) (14 1 13 4 15 (2 500-60) (14 1 15 1 15 (1 000-62 49) (11.5 1 15 (1 000-62 49) (10 2 1 15 CAF Money Management Co Ltd 48 Premay Road Tonoride Two 2.10 0732 770114 Cafeast Depost Fd. . . 113-07 -1 14-391 cuts are possible. This is in spite of Mr Keating's warning that rising oil prices could damage his forecast of an average 6.5 per cent inflation rate for 1990/91. ACTION BY the Reserve Bank of Australia has tended to put high yielding currencies under 137 134 121 11.5 pressure. While the Bank of Courts & Co Canada has been buying the Canadian dollar, and the Bank of England has intervened on - 56 The Australian economy is Cartmore Money Management Ltd 2-3 White Hart Vard, London SEIR 18X 071-2561425 Cart For. 14 00 10 9b 15 01 - 2 day Food 13 40 10 40 14 30 - 2 day Food 13 40 10 40 14 20 - 2 day Food 14 40 - 2 day Food 14 occasions to steady the pound, the Australian central bank has been selling its currency. In the course of last week the Australian dollar fell to 78.20 K3.75 divided between construction, retail and manufacturing, all of which are doing badly, and exports of mining and petroleum products which are supported by high prices and strong overseas demand. 27 Bush Laur London CCAR BAA 071-623 3434 Rotes regaliable up to 133 75 10 75 US cents from 81.80 cents, and DOLLAR SPOT - FORWARD AGAINST THE DOLLAR Money Market GDP fell 0.9 per cent in the second quarter and a flat or negative figure is expected for the third quarter, due for release next month. Falling Bank Accounts UK clearing bank base leading rate 14 per cent from October 8, 1998 Price £ wool and grain prices mean that net farm income will fall Kilgh Low 100p 100p 100p 100 100p 100p 74 -1 960 880 117-59 +15 1074 +15 750 +2 101 1029 909 1219 1101-1001-9 1059 Falling interest rates have also depressed the Australian dollar as the government now seems more concerned about the 57 per cent in the year to June Allied Trust Bank Ltd 1991, according to the Bureau of Agricultural and Resource weak economy than pressure on inflation. The Reserve Bank has eased its monetary stance | March | Marc Mr Keating says GDP will grow 2 per cent in the year to June 1991 against 3.3 per cent KI 182 1 14 five times this year. Official cash rates are down to 13 per cent from 18 per cent, and both Mr Bob Hawke, the prime minister, and Mr Paul Keating. growth in 1989/90, but this could be too optimistic, hence Humberclyde Finance Group Charley CI Windester Rd Basingstote 0256 94186: 050 0004 14 00 10 921 15 171 -10 00 12 87 9 60 13 01 10 00 13 59 10 60 14 46 S. Marine **EXCHANGE CROSS RATES** RIGHTS OFFERS the recent moves to reduce interest rates and cut the value the treasurer, agree that more of the Australian dollar. £ 2205 1126 2945 1503 246.7 125.9 і ри 12 риц 33 22 риц 6 риц 6 риц 45 25pm 5pm 5pm 5pm E IN NEW YORK CURRENCY MOVEMENTS Previous Clieste 1.9695-1.9705 0.99-0.98pm 2.66-2.63pm 8.42-8.32pm 2.323 0.922 <u>2521</u> 1 3.362 1.334 See Property 9.750 1.128 664.8 1000 STERLING INDEX Oct.19 Previous 91.6 91.6 91.6 91.6 91.4 91.4 91.4 EURO-CURRENCY INTEREST RATES BANK OF ENGLAND TREASURY BILL TENDER 8 & C Merchant Bank PLC Portfolio Acc. 19 Motons-Suret London SWIX-88. 671-745-5616 25-50-7-999 113-75 6-911 1187-118-00-149-99 112-75 9-98 13-27 1-25 103-13-27 1-25 103-13-32 -PRODUCES (POREIGN EXCHANGE) Save & Presper/Robert Fleming 28 Western Rd, Romford RM1 3LB 0708 760960 H | B A 12 50 9 751 13 651 Sterling Bank & Trust Ltd Ather Gas, 6 Abbry St. Reading RG1 38A 0734 592563 #10a C2 500e ... 134 50 12 31 15 51 -Tyndall & Co Ltd 29-33 Printess Victoria St. Bristof Demand Acc. 122 75 WEEKLY CHANGE IN WORLD INTEREST RATES Typeral & G. D. LTB 29-33 Printers Victoria St. Bristof Demand &C. 12:75 9-95 13:75 1-91 HIMA £100,000-12:07 12:75 9-95 13:75 1-91 HIMA £100,000-12:07 10:18 14 16-14 1-91 HIMA £100,000-12:07 10:18 14 16-14 1-91 HIMA £100,000-12:07 10:18 14 16-14 1-91 HIMA £100,000-12:07 12:28 13:20 1-91 HIMA £100,000-12:08 12:28 13:20 1-91 HIMA £100,000-12:08 13:28 13:20 1-91 HIMA £100,000-12:08 13:28 13:28 13:28 1-91 HIMA £100,000-12:08 13:28 13:28 13:28 13:28 1-91 HIMA £100,000-12:08 13:28 **CURRENCY RATES** Unch'd +1 -11138 10 91, 7.51 7.57 8.125 Unch'd Unch'd +0.16 +0.05 Long term Eurodollars: two years 8 & 8 & per cent; three years 8 % 8 % per cent; for 9% 9% per cent expulsasi. Short term rates are call for US Dollars and Japanes 0.737130 1.44588 1.49891 15.3755 44.9596 8.3232 2.18415 2.46189 7.3843 1.79.795 8.47575 1.37.723 1.83771 M/A 0.698091 1.38477 1.59364 14.4843 42.4101 7.85696 2.03943 2.32133 6.90026 6.90026 173.257 8.8077 179.366 1.73598 207.68147 7 12.82 6.00 7.00 101-2 6.00 7.00 1121-2 6.00 201-2 Unch'd -.075 -0 05 8.00 8.20 8.50 One each interbank Three mouth 1 FT LONDON INTERBANK FIXING Unch'd Unch'd 95 95 95 71 81 Vack'd +¹q 號 807 128 -<u>4</u> -0.14 -0.045 10 k 10 k Ŧ, Citthsank Savings St Martins lise Hamssersmits Grove Wo 081-741 4941 Namy Martin lise 11.00 8.50 11.79 - 12.000-524,999 11.50 9.00 12.51 - 255,000 11.51 - 255 **MONEY RATES NEW YORK** Treasury Bills and Bonds FINANCIAL TIMES STOCK INDICES 75m 759 749 757 755 754 4pm Oct 19 Low 79.73 79.10 79.43 79.76 79.51 79.97 84.20 127.4 49.18 Government Secs. 90-13 90-01 90-12 90-01 89-22 90-02 89-21 88-09 88-30 88-20 88-01 88-01 87-24 49.4 43.5 61.92 986.9 Ordinary Gold Mines 1621.5 169.7 1010.12 1618.1 168.8 1007.82 1600.8 163.9 1627.2 167.9 1622.0 170.9 1013.31 1968.3 378.5 2008.6 734.7 1238.57 1613.3 1510.4 163.2 1007.88 163.2 962.09 8.00-8.05 92-91 63-71 750-7.61 79-78 91-104 94-10 91-10 8.20-8.35 9<u>21</u>-922 -8.60-8.75 102-10<u>2</u> FT-Act All Share FT-SE 100 1014.58 1001.31 1226.83 LONDON SHARE SERVICE 95.18 95.43 95.42 95.00 LONDON MONEY RATES 93.22 93.48 93.43 93.35 95.08 AMERICANS - Contd **BRITISH FUNDS** BRITISH FUNDS—Contd Pres. 91,98 92,14 92,12 91,65 91,50 91,34 91,21 Price by \$\(\) Last | Interest | City-fix | Last | Interest | City-fix | Last 92.24 92.24 92.29 91.74 91.74 91.74 Barner | Con. fan | Stock | St America 278 141 1312 - 1132 - 227 104 144, 124, 133, 15 13% 137 Dec Mar Jan tal Figures in parentheses show RPI base for indexing, (ie 8 months prior to issue) and have been adjusted to reflect rebasing of RPI to 100 in January 1987. Conversion factor 3 945. RPI for February 1990: 120.2 and for September 1990: 129.3. INT. BANK AND O'SEAS 19.17 11.10 9.30 7.70 6.37 5.22 4.24 0.07 0.22 0.52 1.10 1.77 2.76 4.31 0sc 13.05 10.55 8.31 6.34 4.67 3.33 2.30 **CORPORATION LOANS** FT-ACTUARIES WORLD INDICES Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries **COMMONWEALTH & AFRICAN LOANS** - S Racd 2 type Non-Assid.... 206 - 1Apr 10ct 3 Do. 41-px 97-92 Assid.... 841-1 14.7 7 Feb 7 Aug Gross Div. Yleid Currency Index 97.24 108.85 158.48 158.55 106.27 103.79 95.42 103.43 199.75 199.44 80.32 76.75 110.83 112.08 91.15 91.15 93.91 119.40 123.30 124.81 50.39 119.40 123.30 124.81 50.00 123.70 408.08 1601.95 105.85 104.73 41.42 45.59 184.30 185.98 120.30 120.37 122.72 128.66 114.14 104.34 75.74 74.13 127.94 123.63 96.76 123.20 LOANS 97.76 159.33 106.84 95.93 200.83 80.76 111.42 91.85 94.41 123.96 66.07 147.39 411.28 106.41 41.84 185.29 123.38 114.73 125.01 74.13 125.01 74.13 125.03 77.28 123.82 201.83 135.33 121.52 264.36 141.14 116.58 157.79 186.89 52.74 234.86 52.74 234.86 153.19 156.37 145.35 145.35 162.94 163.35 163. 93.95 153.12 102.68 92.20 77.60 77.60 107.09 88.073 119.13 63.45 104.55 395.25 40.02 40.02 178.07 116.23 118.57 71.24 123.63 93.48 123.49 178.57 121.57 121.24 224.05 100.16 124.98 101.38 101.38 101.38 102.24 139.04 100.58 182.96 324.55 50.73 202.34 157.50 128.54 158.54 158.54 158.54 159.06 139.85 139.85 149.45 162.57 142.52 150.70 206.07 124.34 134.94 134.94 162.83 89.22 186.18 199.93 323.83 128.20 79.19 177.95 160.00 88.83 141.71 141.06 95.87 100.84 155.23 163.28 103.48 108.83 93.25 98.08 196.17 206.34 75.78 79.72 106.97 112.51 89.12 93.76 91.73 96.48 120.37 126.61 54.95 68.32 105.39 110.85 143.70 151.14 363.35 413.75 102.35 107.65 141.17 43.25 161.68 191.11 119.13 125.31 121.25 127.53 130.60 137.37 71.98 75.71 123.94 130.35 95.15 100.09 98.96 180.27 190.28 98.27 202.53 110.43 92.01 124.28 97.06 108.82 148.31 105.67 42.45 187.58 175.68 107.79 - 15.4 180.81 + 0.6 104.36 - 23.1 104.24 - 18.3 202.41 - 8.8 75.26 - 33.4 111.67 - 21.1 192.01 - 15.4 121.11 + 3.2 125.66 - 23.7 72.15 - 22.6 110.85 - 38.2 187.39 - 17.1 1682.07 + 73.6 104.55 - 16.7 47.64 - 28.1 180.83 + 6.7 124.26 - 19.9 129.26 - 15.0 142.97 - 18.8 74.87 - 16.8 74.87 - 16.8 123.94 - 15.1 125.76 - 12.1 7.20 1.70 5.83 1.47 3.64 3.44 5.45 4.16 0.76 3.11 0.47 7.07 1.82 3.44 2.86 3.90 158.31 285.63 160.02 153.61 277.82 168.85 164.84 198.57 109.26 250.89 75.36 250.89 75.36 250.89 75.36 250.89 108.77 176.18 149.03 108.77 176.18 128.70 205.18 126.76 123.25 259.27 100.16 141.38 117.80 117.80 139.29 139.29 139.29 139.29 139.27 54.34 240.13 157.46 180.25 147.80 172.61 95.13 183.90 172.61 183.90 172.61 - 16.3 + 12.6 - 11.0 - 19.0 + 24.9 - 9.4 + 3.5 - 12.4 - 12.4 - 12.4 - 12.4 - 12.1 - 18.5 - 10.1 + 1.1 + 1.1 - 12.1 **CANADIANS FOREIGN BONDS & RAILS** Over Fifteen Years 95.15. 100.09 96.24 125.76 -12.1 104.78 110.22 108.19 106.54 -16.9 140.15 147.41 144.69 142.99 -12.2 104.31 109.72 107.69 110.80 -36.7 104.73 110.21 108.16 109.85 -29.7 94.97 99.90 98.08 124.35 -12.5 92.70 97.53 95.73 96.30 -18.1 91.04 95.77 94.00 106.52 -11.2 104.72 110.16 108.12 110.28 -29.1 104.72 110.16 108.12 110.28 -29.1 108.33 103.43 101.52 114.30 -24.7 100.47 105.69 103.74 115.14 -23.9 100.47 105.69 102.34 117.14 -14.2 **AMERICANS** 108.36 144.18 107.81 108.19 97.13 95.63 93.09 108.12 101.09 103.42 101.83 106.11 157.65 141.47 223.29 108.78 192.75 108.44 174.18 121.92 148.43 95.65 145.62 105.11 146.72 108.89 173.77 112.40 162.00 113.39 161.84 115.87 151.59 137.25 182.62 136.29 137.05 123.02 121.10 117.89 136.94 128.03 130.98 128.96 107.79 143.41 107.03 107.82 96.62 95.12 92.59 107.54 100.55 102.86 101.29 124,91 172,38 107,82 116,03 119,26 109,94 117,08 117,12 115,37 125.42 168.39 181.99 159.45 141.53 114.44 131.95 138.50 -2.7 185.23 -1.1 137.86 -26.4 138.49 -19.8 125.52 -12.5 122.53 -8.5 120.32 -10.8 138.41 -19.7 125.95 -19.3 132.79 -17.3 130.99 -8.7 4.38 2.11 1.13 2.46 3.90 3.49 6.16 2.52 2.64 2.96 4.18 104.14 138.56 103.41 103.99 93.34 91.89 89.45 103.90 97.14 99.38 97.85

159.11 152.59 151.64

The World Index (2347)... 132.96 -17.3 100.60 105.82 103.87 115.24 -23.8 2.97 131.13 99.49 103.53 102.98 113.50 162.05 118.33 151.60

Base values: Dec 31, 1986 = 100: Finland: Dec 31, 1987 = 115.037 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local): Nordic: Dec 30, 1988 = 139.65 (US \$ Index), 114.45 (Pound Sterling) and 123.22 (Local).

Copyright, The Financial Times Limited, Goldman, Sechs & Co. and County NatWest Securities Limited. 1987

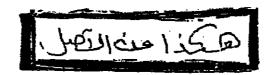
Constituent changes: Addition: Den Norske Bank (Free)(Norway). Deletion: Elektrisk Bureau (Norway). Name change: Avery Inti. to Avery Dennison (US).

35 H = 0.7 | 25.6 | 1 Feb | 1 Aug| 1239 31 H = 0.8 | 25.4 | 1 Linn | 1 Dec| 1352 57 = 0.4 | 28.8 | 1 Apr | 10ct | 1243 27 H = 1.1 | 3.9 | 5 Apr | 5 Cet | 1324 22 H = 1.1 | 3.9 | 5 Lin Apr | 10 Cet | 1234 22 H = 1.1 | 28.8 | 1 Apr | 10ct | 1315

650| Tr. 2pc '92;;(97.8)...| 123 \$|-0,1| 17.8 |23Mar23seph

	LONDON SHARE SERVICE	For Latest Share Prices on any telephone ring cleak and 33p of peak, inc VAI (listed below). Calls charged at 44p per minute peak and 33p of peak, inc VAI
Company Comp	ELECTRICALS — CONTEL Bard Sines Content C	INDUSTRIALS (Miscel.) - Contd
Application 1	## 15 1. 1. 1. 1. 1. 1. 1.	The content of the

* itage



For Latest Share Prices on any talephone ring direct-0836 43 + four digit code (listed below). Calls charged at 44p per minute peak and 33p off peak, inc VAT MOTORS, AIRCRAFT TRADES Contd LONDON SHARE SERVICE OIL AND GAS — Courtd Start | Price | West 1, 174 | Last | Bertdonto | City | Court | PROPERTY-Contd INVESTMENT TRUST—Contd INVESTMENT TRUST—Contd MINES - Contd Prizz West Wylel Last | Ortolomis Cition Channes Grid | zid | Zid | Channes Grid | zid | Zid | Channes Grid | zid Price | Week % | Pid Last Birldends City-ichtage|Gr's and Pald line State 9.2200. Stype C. P. 12. y 1.26. Sheet Sheet Bar 10. y 1.26. Sheet Sheet Bar 10. y 1.26. Sheet Sheet Bar 10. y 1.26. Sheet Land Hidgs. 15. She MOCO 10. p 5.00 Stermyn Invest. 2.01. Ske Sheet S | Marter | Cas. In | Stack | Cas. In | C Tins 25 4.012.3 Sep Apr. 1714 32.4 18 54 4.18 10 How Jan 2272 130 25.277.11 Dec July 34.41 125.4 -17.7 4.81 2.29(vAyer Hitam \$511...) 7.18(ayer) Betan \$53.50 133.18(Malaysis Mag. 18c.... 13.1) Petaking \$5M 4.27(Songel Best \$M1.... 1.34(Tanjong Tin 15p | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 Miles 19 Liangiese Milein 9. 4 Anglo-Dominion 76 Signel Intl. Gold... 78 Special Intl. Gold... 78 Special Miles Miles 17 School Miles 18 School Miles 18 School Miles 19 School Miles 10 School Miles 10 School Miles 11 Jeffenbo Gold Miles 10 School Miles 11 Jeffenbo Gold Miles 10 School Miles 10 School Miles 10 School Miles 10 School Miles 11 Jeffenbool Miles 11 Jeffenbool Miles 12 Jeffenbool Miles 13 Teffenbool Miles 14 School Miles 15 Jeffenbool Miles 16 Jeffenbool Miles 17 Jeffenbool Miles 18 Jeffenbool Miles 19 Jeffenbool Miles 10 Jeffenbool Miles THIRD MARKET Price Nest ", Y'ld Last | Divides **NEWSPAPERS, PUBLISHERS** | The content of the Net asset values supplied by County NatWest Wood Mackenzi FINANCE, LAND, ETC **PLANTATIONS** Price Mest %/Y'ld Last | Dividends City-change Sr's xd Paid line 61 - 47 | 411 6 | July Hov | 1618 | 64 | -47 | 412 7 | August | 1816 | 94 | 6-3 5 | 1249 | Agr. Hov | 4061 | 32 | 10.3 6 025 6 | August | 1829 | 56 20.8 | Mar Oct | 3109 | 56 20.8 | Mar Oct | 3109 | 56 20.8 | Mar Oct | 3109 | 35 | 2.7725 | Dec. Jul | 3154 | 6.2 9.7 | August | 388 PAPER, PRINTING, ADVERTISING **SHOES AND LEATHER** 1. 68/AF M IV Hidgs. 6. 30/Bracken 90c. 15. 7/East Daege R1. 49. AEstern Tim. Cr. 25c. 7. 55/Grootriel 25c. 7. 55/Grootriel 25c. 143. 88/Intros R1. 11. 44. esile 65c. 1. 56/Randors 25c. 2. 57/S. African Ld. 35c. 2. 04/Vialdorstel 20c. 121. 64/Winkethaak R1. 9.01 8.872 122 Feb. Ang. 2330 | Abbreviations: to ex divisions; it ex script same, a sc 337 397 48 288 435 46 131, 199 2342 54 64 64 RHM. Rank Org Ord Read intal. STC. Scars. Smkl. Beechara A. TISB. Tesco. Thora EMI Trust Houses. Unifeer Victors. Wellcome. | Diamond and Platinum | 1050 | Angle Am. lev. 5c. | \$18\frac{1}{2} \cdots | 7.451.10 | Dec. June | 1.47 | \$48 \text{miss } 85.51 | \$32 - 13.5 | \$1.12.10 | Rev May | \$480 | \$1.24 \text{mass } \$1.85 | \$1.25 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$2.5 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$1.45 | \$ | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | | Sime Circle. | Source | Sour **Property** | Finance | Fina Oils Ariva Petolin. Bert Petroleum. Bert Petroleum. Bermani Cestrol. Courtry Petilin. Gaelle Res. Perelle Res. Shell. Tuskar Res. Ultramar Mines 77.7 WACM SDc. 127.0 WACM SDc. 127.0 WACM Gold. Watershie Explit M. 1.69 Watershie Explit M. 1.69 Watershie Explit M. 1.69 Watershie Explit M. 1.84 JiBHP Goldmines 25c. 29. Sep Bond Corpn. SDc. 128.3 JiBDonsinshie I. Lice. Wichert and Pacellin. Wichert Sold 25c. 1.05 SWERA S2. 1.05 SWERA S2. Watership Mining. 1.04 Watership Mining. 1.04 Watership Mining. 1.05 SWERA SC. Watership Mining. 1.05 SWERA Kalepotrite S. 1.05 Watership Mining. 1.05 SWERA Kalepotrite S. 1.05 Watership Mining. 1.05 SWERA Kalepotrite S. 1.05 Watership Mining. 1.05 Watership Minin OIL AND GAS 9.27 SAbordees Pet 10p. y 18 5.3 1 1.508 1.55 SABORDEES SABORDE

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

9½ AAR 48
7½ ACM n 1,01
8½ ACM n 1,01
8½ ACM n 1,01
8½ ACM M n 1,01
ACMMM 1,50
8% ACM 561,26
7½ ACM 561,26
1½ ACM In pr
1½ ACM 1,00
1½ AL Leb .16
1 AM In pr
2 ARX
31 ANELSE 5,54
11½ Abhible 2,56
11½ Abhible 2,56
11½ Abhible 2,56
11½ Addition 4,56
11½ Addition 4,56
11½ Addition 6,56
11½ Addition 6,56
11½ Addition 6,56
11½ Accessor 6
14½ Addition 6
10
16½ Accessor 6
16½ Acce \$\\ \tau_1 \\ \tau_2 \\ \tau_3 \\ \tau_4 \\ \tau_4 \\ \tau_4 \\ \tau_5 \\ \t 10 y Account 17:12 Adob pt 1.84
19 15 Adob pt 2.40
19 15 Adob pt 2.40
19 15 Adob pt 2.40
19 16 AMD pt 3
11 16 AMD pt 3
11 16 AMP pt 2.40
11 17 Ammont 88
12 Alert 1 2.78
11 17 Ammont 88
12 Alert 1 3.40
11 16 Ampont 11 12
11 17 Ammont 18
12 Alert 19
11 17 Ammont 18
12 Ammont 18
12 Ammont 18
13 Ammont 18
14 Ammont 18
15 Adobt 18
12 Ammont 18
15 Adobt 18
16 Ammont 18
16 Ammont 19
17 Ammont 18
17 Ammont 19
18

4.01 \(\frac{1}{2}\) = \(\frac{1}\) = \(\frac{1}{2}\) = \(\frac{1}\) = \(\frac{1}{2}\) = \(\frac{1}\) 8 1 Chryst 1.20
8 1 Chryst 1.2

| Table | Company | Compan a_{i}

P/ Sin

Close Pro

Clo ### Stock Div ## 21 1 | Horisti a 25
11 | Horisti a 25
12 | Horisti a 25
13 | 15 | Horisti a 25
13 | 15 | Horisti a 25
13 | 15 | Horisti a 25
13 | Horisti a 25
14 | Horisti a 25
14 | Horisti a 25
15 | Horisti a 25
16 | Horisti a 25
17 | Horisti

P/ Ste
P/ 12 Month
High Low Stock DN.
12 10-5 Kmphlu .57
12 10-5 Kmphlu .57
13 7-5 Kmphlu .57
14 7-7 Kmphlu .40
21 14 Kmp pl.70
21 17 Kmphlu .40
21 14 Kmp pl.70
21 17 Kmphlu .40
21 14 Kmphlu .40
21 1 12½ 8¼ 38¼ 5 8¼ 11-18 117 8 384 44 25 64 | Color | Colo

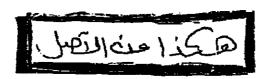
Land Standt Diff. This.

20 New York 180 7.3

New Am 50 72

1-20 New A 1.9 24 2745 2.8 14 163 2.4 4431 4.4 9 886 62 81 12. 81 14. 456 1.0 44 2.6 11 927 6.3 6.2868 7.2 10 1988 7.2 10 1988 6.6 11 1924 12 16 16 2278 12 16 521 12 16 521 16 16 2278 16 Person 48
167 Person 48
167 Person 48
167 Person 264
167 Person 264
167 Person 168
167 Person 168
167 Person 168
168 Person 168
168 Person 168
168 Person 168
169 Person

\$\frac{1}{2}\frac{1}\frac{1}{2}\f



7-10 - 7-

3" WrisCo 124, WrisCo 124, WrisCo 125, Wri

NASDAQ NATIONAL MARKET

NYSE COMPOSITE PRICES 1- UP-chin
1- Umari G .05
1-7-2 US-10m
1-7-2 US-50m
1-7-2 40% SUMM 21.20
44 Ettel 32 Steel 22
45 Steel 22
45 Steel 22
45 Steel 22
45 Steel 23
65 Steel 23
65 Steel 23
65 Steel 24
55 Steel 25
57 Steel 24
56 Steel 25
57 Ste 8 2504 17 756 17 11 815 5.5 8 3 1.2 13 12 14. 4 228 262 12. 57 86 1.4 5 8 539 4.5 8 539 4.5 8 539 4.5 8 539 4.5 8 539 4.5 1 257 2.5 1 2 10 2.5 1 2 10 2.5 1 3 10 2.7 125 2.5 1 3 10 2.7 125 2.7 125 2.5 1 3 10 2.7 125 115 VF Cp : 5-15 VMG n . 30 6-3 Valler . 30 6-3 Valler . 30 25-5 Valler pt . 44 17-5 Valler pt . 44 17-5 Valler . 50 6-5 Valler pt . 44 17-5 Valler . 50 6-5 Valler pt . 45 17-5 Valler . 50 6-5 Valler pt . 45 17-5 Valler . 50 6-5 Valler pt . 50 6-5 Valler pt . 50 70-5 Valler pt . 50 70-75 12 75 14 75 14 15 15 15 15 16 17 16 17 16 17 16 17 16 17 16 17

61 TCSY .00
55 TCFF .00
56 TCF 5.5 5.5 5.29 5.2 5.4 5.5 5.4 5

25½ 187, WICCH 1.44
11½ 3½ Whith 3.52
11½ 3½ Whith 1.74
15½ 4½ Whith 6.0
15½ 5½ Whith 6.0
15½ 5½ Whith 6.0
15½ 5½ Whith 7.32
33½ 15½ Whith 1.03
35½ 15½ Whith 2.53
35½ 15½ Whith 1.55
35½ Whith 1.55
35½ Whith 1.55
35½ 15½ Whith 1.55
35½ Whith 1.55
35½ Whith 1.55
35½ Whith 1.55
35½ 15½ Whith 1.55
35½ 15½ Whith 1.55
35½ 15½ Whith 1.55
35½ 15½ Whith 1.55
35½ Whith 1.55
35½ Whith 1.55
35½ Whith 1.55
35½ 15½ Whith 1.55
35½ Whith 1 479 67 5.1 36 157 74 3 20 104 47 20 2 19 7 17 1418 49 36 3 Seles figures are unofficial. Yearly highs and lows reflect the previous E2 weeks plus the current week, but not the latest trading day, Where a split or stock dividend amounting to 25 percent or more has been peld, the year's high-only range and dividend are shown for the new stock only. Unless of dividend are stock for the new stock only. Unless of dividend are annual disbursements based on the alsest declaration.

a-dividend also xtrale), b-annual rises of dividend plus stock dividend, c-liquidating dividend, cit-catiod, d-new yearly low, e-dividend declared or paid in preceding 12 months, c-dividend declared after apili-up or stock dividend, 1-dividend paid this year, on strainted, delerrod, or no solion taken at latest dividend meeting, b-dividend declared or paid this year, an securmoistive seus with dividend in arrears. In-hew issue in the past 32 weeks. The high-low range begins with the start of trading networks of a paid in preceding 12 months, satisfacted or paid in preceding 12 months, satisfacted cash value on se-dividend or se-distribution date, u-new yearly high, v-trading halbed, vi-in barisruptoy or receivership or being reorganised under the Barisruptoy Act, or securities assumed by such companies, wed-distribution, with the companies, we-dividend or se-distribution date, an-ed-vividend or sel-distribution date, an-ed-vividend warrants. y-ex-dividend and sales infuli, yid-yield: y-eales in full.

Big TechEP Big Tuthex .35 9 5 Tuth n .03e 19 TwinDs .90 41 Tycolb .35 24 Tyler

##1 UAL GO
##34 UOC of 3.75
##54 UOC of 3.75
##54 UOC of 3.25
##554 UOC of 3.25
##554 UOC of 3.25
##554 UOC of 3.25
##554 UOC of 3.25
##555 UOC of 3.2

AMEX COMPOSITE PRICES

Special Direct Special Shock Dir.
CH CH Children Chil Confidence of the confidence o

F/ Sis Ohn. E 100s Hig 80 11 4 2 10 8 140 1 112 9 350 178 27 19 50 ... 225 46 9 2 - R-R-,12 81 40a 9 15 - 8-8 ... Sancia, Dis., 19 PipDay A 1.10 PipDay A 1.10 PipGhem 80 Proceed B 12 Presed A 10 Procedure A 10 Presed B 10 Procedure A 10 Presed B 10 142+ 4

Close C-lings

Close

4pm prices October 19

Boetliem 2.12
Boldform 2.20
Bohrems 3.8
Bottles 3.8
Brand 3
Brand 3
Brunda 18
CSM 5
CCSM 6
Control 6
Connord 25
Connord 25
Conford 1
Connord 25
Conford 1
Control 6
Conford 1
Control 7
Conford 1

Stack Day.

Stack Day.

Collinif Cytops of Cyt

Genzym Gerapht Genzym Gerapht Genzym Genzym

Netting b 1.52e
Netting b 1.52e
Netting b 1.52e
Netting b 1.52e
Netting b 1.20
Neting b 1.20
Netting b 1.20
Net

KUA K SWINE K KANDER 44 KENTER 20 BR KENTER 10 BR KENTER 11 BR KENTER

| Second | S

Sancets Diversity of the control of Toppe 9 .20
Trislos 4.20
Trislos 4.20
Trislos 5.20
Trislos 6.20
Trislos 7.20
Trislo

INTERNATIONAL PROPERTY **ADVERTISING** appears every

Saturday in the Weekend FT. For more information call Lourdez Bellis

071-873 4839

on

shoulders above junk

Ted Forstmann, the New York leveraged buy-out specialist, speaks to Peter Martin

t's hard to say "I told you so" gracefully, harder still if you're a New Yorker. Mr Ted Forstmann, head of the New York leveraged buy-out firm Forstmann Little, can't

He struggles to avoid men-tioning his great rivals, Henry Kravis and George Roberts, and the problems afflicting some of their junk-bond financed buy-outs. Somehow. though, they keep creeping into the conversation, under various guises – at one point he calls them, accurately but unflatteringly, "the short

Still, Mr Forstmann has a lot to say "I told you so" about. For him, the 1990s are the era of "real capital".

We have always had the capital," he says, "but we are now able to think in terms of putting it to work without having to compete with people who don't have real capital."

That competition, in his carefully unstated view, came from Mr Kravis and Mr Roberts. In the 1980s, their firm Kohlberg Kravis Roberts (KKR) built a huge empire of buy-outs, on ever more elaborate structures of borrowing. Balance: on tiny slivers of equity were mountains of debt - from the banks and, increasingly, as time went on, from high-yielding junk bonds.

Mr Forstmann never issued junk. What had started as prudence became an article of faith, and, ultimately, a running comic theme of the book Barbarians at the Gate, which chronicles KKR's grandest, most elaborately financed deal, the \$20bn buy-out of RJR

In the book, Mr Forstmann is portrayed as an unsuccessful rival, delivering a string of long-winded sermons about the

Not surprisingly, he resents the portrayal. The facts were pretty accurate" in the book, he says, but its judgments are based on a fallacy: "You have winners and losers, and the winner is the guy who gets the deal, and he is somehow smarter, stronger and more courageous that the rest."

That, he says, is "an absurd comment". It was beyond the authors' "ability to comprehend that someone might not want to buy the thing" at the price that was asked. And what the authors didn't realise, he says, "was that I had a fear as a citizen of America, not as head of Forstmann Little. If I could own RJR with Ford Motor thrown in by using junk bonds I would not do it because I don't believe in it." That's all history now. KKR has run into problems at a few

of its buy-outs, and the jury is still out at RJR Nabisco itself, though the deal has recently been refinanced. Mr Forstmann, free from such concerns, is, he says, very busy. So far this year he has pulled off two big leveraged buy-outs, the acquisition of Gulfstream from Chrysler for \$825m and of General Instrument from its shareholders for \$1.6bn.

These were a welcome throw-back to the good old days: no crowd of eager bidders pushing up the price, and no midnight calls from "a hun-dred Harvard MBAs". Roughly half the finance in each case came from Forstmann Little, the rest from the banks. Forstmann Little's share, provided by its coterie of blue-chip investors, came in the form of a small silce of equity, and a big chunk of low-yielding sub-ordinated debt.

That pool of subordinated debt, provided by the same people who also supply the equity, is Forstmann Little's distinctive contribution to the art of the buy-out. Because his investors provide both pools of capital, their total compound return is somewhere over 50 per cent a year on average, says Mr Forstmann, between the 85 per cent annual average return on his equity fund and the 32 per cent of his other fund, which combines debt

with equity.

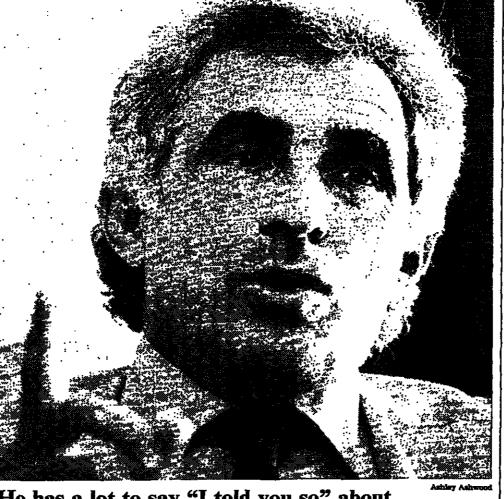
Those returns were themselves partly the result of the junk bond years, however. Mr Forstmann accepts that one reason why he was able to sell off parts or all of his buy-outs for such handsome prices was that the going rate for corporate acquisitions had been pushed up by hysterical buyers financed by junk bonds.

Now, with junk-bond-fi-

nanced purchasers vanished, won't those lavish disposal prices be harder to achieve? If merely a symptom of the addic-tion to leverage and debt in the US, won't Mr Forstmann's own operations also prove vulnera-ble to recession combined with high interest rates?

No, he says, because in its 16 acquisitions his firm has focused on three things: the right company; the right capi-tal structure; and the right management, with the right incentives and participation. The right capital structure stems from Forstmann Little's subordinated debt fund. The management questions are resolved by finding someone in

the buy-out company with tal-ent and commitment - for example "a good guy down in



He has a lot to say "I told you so" about

nowhere" - and by making sure that the buy-out managers are significant enough investors in their own right to have the same interests as the Forst-

mann group.
That leaves finding the right company: "The criteria really amount to finding companies with predictable cash flow that's the bottom line."

He looks for companies with market dominance, however caused. His favourite example is the Dr Pepper soft drink company: "Nobody could make

PERSONAL FILE

1940 Born in Greenwich, Connecticut. Educated at Yale and Columbia Universities. 1965-69 Practised as lawyer.

1969-73 Worked at small investment banks. 1974-77 Independent deal-

1978 Founded Forstmann Lit-1980 First buy-out; Kincaid Furniture (\$12m). 1983 Buy-outs of Dr Pepper

(soft drinks) and Topps baseball cards). Dr Pepper sold. Protagonist in battle for RJR Nabisco. Buy-outs of Gulfstream

(\$875m) and General

anything that tasted so foul as Dr Pepper, OK? So I bought it.' At the time, Dr Pepper owned another soft drink brand, Canada Dry. "I said, we're going to sell Canada Dry for the following reason: you never in your life heard a guy walk into a bar and ask for a Canada Dry, never. But in the south, about two times in five a guy will walk into a McDon-ald's or something and he'll ask for Dr Pepper. Now that is a franchise, which is another way of having market domi-

Not everyone liked the pur-

our biggest investors saying 'I don't know you and I don't want to know you' - the chairmon this guy is - but I just heard that we have bought into Dr Pepper and I have only one interest: I just want our money

me. I said don't do that because you're going to look like an idiot. We tripled the earnings and sold the business and made nine and a half times our money in two and a half years."
At first, Mr Forstmann

bought what a colleague called "funny companies", like Dr Pepper or the Topps baseball card company or an embroidery company or an ice manufacturer. Then came "the middle stage. We bought these conglomerates that had to be fixed up: Lear Siegler, Midland Ross, Cybron, 12 divisions from ITT. It's a long process: you cut overhead, improve busines do this, do that. More of the value came from dumping the bad ones, and then you had to grow the good ones."

Now, he says gleefully, he is in "the last phase, which is by far the most interesting and the most fun. We are able to buy companies of world class stream has 60 per cent of rate jets; General Instrument has a strong position in the world market for cable television gadgets. Others, he hopes, will follow. But "if the right kind of company doesn't come along I'm not buying the wrong kind for a lower price." He is obviously optimistic that such companies can be found: Forstmann Little is reported to be trying to raise another \$1.5bn subordinated debt fund for more acquisitions.

As for the gloomy economic outlook: "There's the good news and the bad news: your business is going to be badly affected but if you're the dominant guy then all the marginal guys have bigger problems than you do." And the absence

of junk-bond financed domestic purchasers will be offset by the presence of big foreign firms buying into the US.

Mr Forstmann says he started the firm in 1978 "because I'm unemployable". The operation is a tiny one "We went from assets of zero with three people 12 years ago to \$10bn in assets with six part-ners and associates now." The firm now a total staff of about

He still wants to ram home the still wants to ram home the message about the 1980s – sometimes in ways, say his admirers in New York, that unfairly single out KKR for criticism. "I'm paranoid about being mistaken for the Kravises," he says out of the blue at one point. At another, he pulls out a cony of his favourite. one point. At another, he pulls out a copy of his favourite speech, delivered earlier this year. It is headed "The Disenfranchisement of Character in the Financial Markets of the 1980s and 1990s." Or, to put it another way: "I told you so."

Wanted: public goods

hen I saw last week's press headlines declaring that Sir James Goldsmith was giving up business for nature, my first instinct was to feel rather sorry for nature and wonder how long the reprieve for business would last. My second was to think that this might be a forward indicator. Sir James, a lot ward indicator. Sir James, after all, is a man who extracted a knighthood from Labour before revealing rabidly right-wing views just in time for the Reagan-Thatcher era. Is the great tycoon's decision to head off in a green direction a girn of the times? Is direction a sign of the times? Is it the same kind of signal that the voters of Eastbourne have just sent to Margaret Thatcher? And should we conclude that the era of gung-ho free-marketeering is finally at

When Mrs Thatcher first came to power in 1979 a return to policies rooted in market economics had considerable political saleability. The elec-torate had become unhappily inured to high taxation, high inflation, low growth and relative economic decline. Against that background the prime minister's assault on the overweening power of producer car tels, her insistence on individ-ual responsibility and her respect for the taxpayer's hard-earned funds understandably struck a chord with voters.

The trouble with such poll-cles is that their life is, by defi-nition, finite. Today there are few corners of the establishment which have not felt the sharp edge of the prime minister's handbag and she has been obliged to move from those cartels and interest groups which are unpopular with vot-ers, such as the unions, to those which are respected by most people other than Tory politicians, like the BBC. There was never more than a limited number of state corporations to privatise, and the political dividends from despatching the

residue are scarcely huge. Worse still, that fashionable policy nostrum of the 1980s, financial deregulation, made a mancial deregulation, made a king-sized contribution to the credit boom and subsequent inflation that have now been followed by interest rates that find no favour in Eastbourne or anywhere else. Who said the British middle class were gluttons for punishment? Most important of all, what the electorate appears to want most in the 1990s cannot be readily



delivered by the likes of Sir James Goldsmith. People want public goods, which tend to be best provided by, or in combi-nation with, the state: health care, education, transport and, of course, environmental protection.

What is clear, as the main political parties reveal their electoral platforms, is that established parties of the con-ventional right and left both have enormous credibility problems in satisfying this ectoral imperative. Even if the public feels that

it has been badly served by self-regarding and inadequately accountable experts in the teaching and medical prossions, it does not share Mrs Thatcher's instinctive equation of public sector/bad, private sector/good. It merely wants a better service and, as countless opinion polls indicate, would be quite happy to pay for it in higher taxation.
It would probably also prefer

higher investment by British Rail to privatisation of British Rail. As for the environment, Mrs Thatcher's conversion to greenery has always looked only marginally more plausible than her commitment to the exchange rate mechanism of the European Monetary System. Small wonder, as she trumpets the merits of education vouchers at Prime Minister's Questions, that the public feels the Tories are talking to themselves, much as Labour did in the run-up to the last

There is no reason to doubt

provision of public goods. The problem for the electorate is the suspicion that it will also provide too much in the way of increases in public sector pay and that the producer cartels will reassert their power and

Which might, at a pinch, explain one aspect of the appeal of the Liberal Democrats at last week's by-election. The old-style Liberals invariably saw their best ideas plundered by Conservative and Labour alike. Today the Liberal Democrats have taken what they want of Thatcher-ism, tossed in the public goods, and are offering the package without the embarrassment of

winout the emparrasment of historical baggage.

The underlying policy dilemma is not, incidentally, confined to Britain. It is shared by most of the English-speaking countries as they contains. ing countries as they confront the problems of the 1990s above all by President Bush, as he confronts an exceptionally worrying deterioration in the economy at a time of interna-

tional tension.

The risk of credit contraction in the US now looks very real; and monetary policy offers no remedy. To relax, as Keynes put it, would be tanta-mount to pushing on a piece of string. Yet if a Keynesian the fiscal policy lever is unavailable because of past budgetary incompetence, exacerbated by ill-judged deregulation in the savings and loan industry.

If the electorate con the case for old-fashioned, counter-cyclical public spending over the next year or two, it cannot expect satisfaction.
The existing budget deficit is already too big and the economy is out of control.

nce again, it is the Jap anese, rather than the Anglo-Saxons with their creaking 19th-century capitalist model, who seem to have found the most impressive answers. Public goods such as relative freedom from crime are delivered there at minimal cost; the bill for highly effective education represents a surprisingly low per centage of GNP; and life expec tancy now outstrips that in Britain. They have even succeeded in excluding predators like Sir James Goldsmith from the Tokyo stock market. What

the bowels, a couple of levels chase, however. "I got a call from the chairman of one of down, who was great but he was not political so he was Corporate persons and the

THE ABRUPT end to the Zeebrugge trial resolved the protracted predicament of the shipping company and its seven employees who faced criminal proceedings. But it has left unresolved many prob-lems surrounding the issue of corporate manslaughter.

The acquittals by the jury on

the judge's direction, even before the prosecution had called all its potential wit-nesses, was an emphatic rejec-tion of criminal justice to deal with some types of indisputably blameworthy conduct. After all, Mr Justice Sheen's official inquiry report of June 1987 had apportioned blame for the disaster of March 9, 1987 between the master, the first officer and the assistant bosun for "serious negligence" in the discharge of their duties and the executives of the shipping company for underlying or cardinal faults in the corporate body "infected with the disease of cleminoes" of sloppiness". But Mr Justice Sheen had

concluded that no offence under the statutory criminal law had been committed. That left open the possibility that the common law offence of manslaughter had been committed. From the start, the use of this uncertain piece of criminal law was bound to pose

problems for any prosecution.

To put the Zeebrugge trial into the context of both corporate and individual liability. the reason for the prosecution's failure was the combined effect of the very stiff burden of proof required in a criminal trial and the standard of proof necessary to bring home a conviction for involuntary manslaughter. Mr Justice Turner, the trial judge, had ruled that



JUSTINIAN

nothing short of recklessness was required to support a conviction. The alternative test for criminal liability, argued for by the prosecution, was the lower standard of gross negligence.

The fact that in 1990 there remains any uncertainty about

remains any uncertainty about the ingredients of the law of homicide is an indictment of the state of English criminal The crimes of murder and manslaughter, almost uniquely, remain uncodified. Cases defining the ingredients of homicide that have occupied the appellate courts over the last decade exemplify the urgent need for parliamentary enactment. This is only one of many vexed questions about criminal responsibility of cor-

porate bodies.

At the beginning of the trial,
Mr Justice Turner had upheld the contention that the company as a legal entity could commit manslaughter. There is considerable doubt about whether a company can com-mit the offence of homicide, and the judge readily acknowledged the force of the rival argument. The problem is that his ruling in favour of criminal responsibility will remain unchallenged for the immediate future. The case, however, presents a golden opportunity for a review of the law.

The idea of the company as a person has long been used to justify the conviction of limited liability companies for criminal offences of all types, on the ground that the acts and omissions of the company's principal officers and employees may be attributed in law to the company itself. For regulatory offences the concept causes no difficulties. It is for the more serious offences which involve the element of fault that the problem becomes acute.

Fifty years ago, the Court of Criminal Appeal rejected any reasoning that only directors or managers could be guilty of offences involving dishonesty. That court drew the notional line at offences such as perjury or bigamy which it said a company could not commit. The law also excluded the crime of murder for which the manda-tory penalty was then death but is now life imprisonment. A company cannot not be incarcerated and there is no alternative punishment avail-able. For manslaughter, by contrast, life imprisonment is only the maximum penalty:

hence a monetary penalty could be imposed. In broad terms, therefore, the courts have supported the conceptual separation of the company and its shareholders and officers to its logical conciusion, except where to do so would be to condone a blatant fraud or evasion of the law. Insofar as a criminal statute is directed at the prevention of activities in which a company

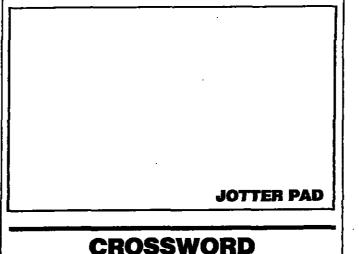
may engage, there is no reason why the company, in addition

should not be liable for penal sanctions. It is the company as such which benefits from any financial profit or saving which results either from dishonesty committed through it or from any illegality. The Law Commission's recent draft Criminal Code for England and Wales adopts a

similarly pragmatic approach. Vicarious liability for offences of strict liability may attach to corporations as to other persons. The attribution to a corporation of criminal liability for an offence involving fault is made by identifying the corpo-ration with its "directing mind and will" – that is, the human agents whose acts and states of mind are, in law, its acts and states of mind. The provision in Clause 30 of the draft Criminal Code makes a corporation liable if "one of its controlling officers, acting within the scope of his office and with the fault required, is concerned in

The strangely uncertain rationale of the criminal law in relation to corporate liability has naturally led commenta-tors to seek better remedies for the victims of corporate irresponsibility in the civil law. While administrators and legislators have allowed the responsible method of preventing disasters such as occurred at Zeebrugge one thought occurs to me. Anyone criticised for his conduct in the report of a public inquiry should at least be made liable to pay the cost, or part of it, of that inquiry, over and above the cost to him of his own legal representation.

Louis Blom-Cooper OC



No.7,373 Set by DANTE

- ACROSS
 1 One with minor responsibilities in a newspaper (8)
 5 Made of iron, this strange object of worship (6) 10 Scot returns to service in Scotland (5)
- 11 Kick up a fuss, as Adam and Eve had to do (5,4) 12 A fetching breed of dog (9)
 13 All the players express mild disapproval before taking it back (5)
 14 Produced in a dramatic way
- 15 A number keeping secret get a telling off (7) 18 Healey's unusual feature! (3-4) 20 Light ship for light control
- picture (5) 24 Can anyone disguise such veration? (9) 25 Dates may be seen around
- 26 Hibernian flag on hospital 27 Still rings back, neverthe-

- Note the appearance of upper-class people (6)
 Philosopher is alert to
- change (3)
 3 Fellow trippers (7,8)
 4 A driver went astray, but completed the course (7)
 6 Current expense account (11.4)
 7 Spilling a pint – clumsy! (5)
 8 Draperies not approved by most modern societies (8)
- 16 in money I've a reason for working (9) 17 Exist on next to nothing, being humble (8)
 19 Cast ashore? That's rough

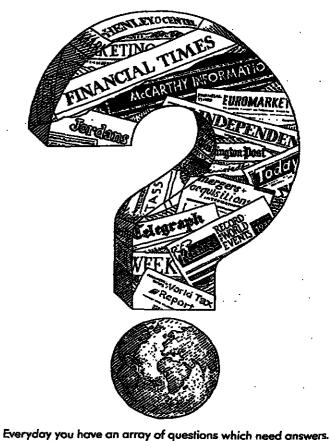
9 Sour sort of critic (6)

(6) 20 Auntie's sort of curvaceous way of acting (6)

23 Scandinavian weeds

The solution to last Saturday's prize puzzle will be published with names of winners on Sat-

WHAT ON EARTH **WOULD YOU** LIKE TO KNOW



You need to know the background to issues in the news, companies, personalities - hundreds of different subjects. How do you research them all? FT PROFILE is an online database that makes it easy! You can

track down the answers you need in seconds from newspapers, newswires, business magazines, company reports and specialist market research. Millions of articles from leading publications like the Financial Times, The Guardian and the Associated Press newswire are available instantly.

If you would like to know more about the range of information available, telephone FT PROFILE on 0932 761444 or complete and return this coupon. FT PROFILE is part of the Financial Times Group

PICETIE	
Company	·
Address	
Telephone	
My Organisation's Business is	· · · · · · · · · · · · · · · · · · ·
	·.
No. of employees: under 50 50 - 100 100+ l already	FT PROFILE, PO Box 12
use online Yes No	Middlesex TW16 700 Tel 0932 761444
I I BUSINESS INFORMA	
	APT 20f 10/9

EUROPEAN FINANCE AND INVESTMENT

FRANCE

SECTION III



The French financial sector has been transformed by five years of reforms which have seen some areas, such as payments systems, becoming the envy of many countries. There have been some failures and in some areas growth has slowed but the torch has been passed from the government and taken up by the banks and financial institutions, George Graham reports

pean market.

Creating a modern system

FIVE years of reforms have left FIVE years of renorms have lenterance with a completely modernised financial system. Monopolies have been broken, barriers demolished, and new structures created which, in areas such as settlements. payment systems or governments, are the envy of many countries.

After this overhaul of the central structures, the torch has passed from the finance ministry to the banks and financial institutions. Many have adapted to the modern-ised architecture of the financial system. Now they are beginning to set a seal on the past by moving away from their grandiose headquarters on Baron Haussmann's 19th century boulevards in central Paris towards new buildings among the towers of La Defense, to the west, or near the new finance ministry at Bercy, in

The French government has set about the business of financial reform with an intellectual thoroughness, as finance ministry offi-cials have scoured the world to borrow and improve on the structures of other financial centres.

Transition of the state of the

이반물

in the c

্তার ছি জন্ম

OW -

To the second

Mr Pierre Beregovoy, the socialist finance minister, is widely acknowl-edged to have been a guiding force behind this reform, with Mr Edouard Balladur, the conservative who replaced him from 1986 to 1988, con-tributing a series of privatisations, an overhaul of the stock exchange and the abolition of price controls.

"We wanted real international competition, not a cartelised domestic market with an offshore compartment. We had a hard and intense period when we had to smash the systems. Now we are mostly watching to make sure that the cartels are

ing to make sure that the cartess are not recreated," says one adviser to Mr Berégovoy.

In the area of credit, as well as in the money and capital markets, the

smashing of systems has ended, and new structures are mostly in place. One milestone will be passed on November 16 when Relit, the stock exchange's fully automated settlements system, comes into operation, years ahead of London.

years ahead of London.
The stock exchange trading system has won supporters the Paris bourse has been selected by Poland to create the new Warsaw stock mar-

On the savings side, some of the old monopolies still remain: the taxon monopouses stail remain: the tax-free Livret savings accounts mar-keted exclusively by the Caisses d'E-pargne savings banks and the Crédit Mutuel, or the Crédit Agricole's right to hold notaries' deposits. Yet deregulation has carved a swathe through old habits, Money market funds, for example, have developed to an extent unmatched

developed to an extent unmatched elsewhere in Europe, encouraged by a favourable tax freatment - and by the inadequate interest rates paid on deposit accounts. With FFr771bn invested in these funds by both individual investors and small companies placing their cash surpluses, they are so successful that they frighten the bankers who manage

"It is a problem which we will have to treat one day, because we have installed in the French system a product which exists nowhere else and which cannibalises the money market on one side and the securities markets on the other," complains Mr Daniel Lebegue, joint managing director of Banque Nationale de Paris (BNP), the largest French state-owned bank.

These complaints leave the finance ministry largely unruffled. If the level of competition in the savings market comes closer to that prevailing in the loans market where virtually any homebuyer can borrow at cheaper rates than the French state — so much the better,

officials say.
Some bankers share this feeling. If the cost of funds moves closer to the money market rate, it will penalise most heavily those who have been living off the fat of their captive, unremunerated deposits. Those with

the best controls and the lightest structures will benefit. Some argue that the degree of competition has given the French banking system a headstart over many of its rivals, most notably in Germany, by sharp-ening its claws for the single Euro-

The government would be espe-cially pleased if higher rates of remuneration helped increase the level of savings, thereby contribut-ing to its macroeconomic policy goals. The Plan d'Epargne Populaire (PEP), a tax-sheltered investment plan introduced last year with the aim of encouraging long-term savings, has achieved considerable success, bringing in FFr79.5bn in the first seven months of this year.

Many bankers, however, feel that there is rather too much competition in the market place, especially as the playing field is tilted by the ren ing privileges and monopolies enjoyed by the Caisses d'Epargne, the Creddit Mutuel and the Credit

Their worries have been masked for a while by the race for growth that followed the ending of credit controls in 1987. Expanding volumes concealed the fact that lending margins have been narrowing by an average of half a percentage point a

This year, volume growth has slowed down, and although margins have also flattened off, banks have noticed a simultaneous increase in the level of loan defaults by developing countries, companies and individual borrowers.

The Gulf crisis, with the resulting fall in economic activity and rise in risks, appears likely to diminish banks' profits, which had dwindled significantly in the first six months of this year, even though asset sales may offset some of the increase in bad debt provisions. Yet this deterioration in profitabil-

ity and in asset quality does not appear to call into question the overall solidity of the French financial system.

There have been in the last two years a number of bank collapses. The largest of them, Al Saudi, left a

deficit of about FFr2.5bn. The stock market has seen a number of fail-ures, including the recent spectacubankruptcy of Tuffier et Asso-

More such failures can be confidentity predicted. Most of the trou-bled Middle Eastern or African consortium banks have been sorted out, but a number of specialist money market banks have suffered from the inversion of yield curve which has made short-term money more expensive than long; some have been absorbed by larger institutions. A number of stockbrokers are so

far from making adequate profits that they will soon either have to prune their ambitions to concentrate on specialised niches or seek the

on specialises the shelter of a larger group.

None of these failures, however, appear to pose any systemic risk.

France has not, at least so far, suffrance has not, at least so far, suffrance has not at least so far. fered the kind of property slump that has hit the UK, and even the most gloomy of Parisian bankers refuse to predict a Drexel-sized disas-

Management consultants say that French banks are generally far behind their US, UK or even German competitors in the sophistication of their cost accounting and management control systems, but that they

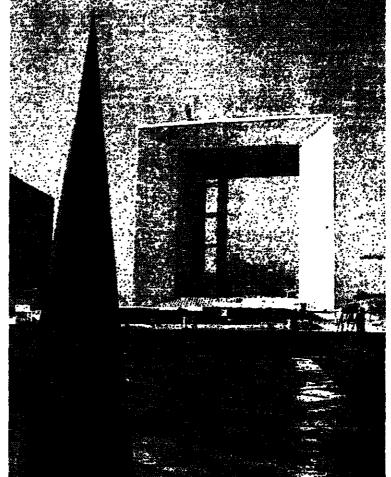
are making rapid progress.

The implementation of the Bank for International Settlements (BIS) capital adequacy ratios, too, has forced many banks to think carefully about the profitability of some of

But some smaller banks have had trouble meeting capital and provision requirements, France can still boast a strongly capitalised first

The 16 largest French banks exceed the BIS ratio, which calls for a capital base amounting to at least 8 per cent of their weighted asset base, according to the Commission Bancaire, the French bank supervi-sory authority. Many of the largest banks have provisioned over 50 per cent of their sovereign debt expo-

This leaves France with a surpris-ingly large battalion of well capital-



The Great Arch at the modern Défense business centre west of Paris

ised, profitable and expanding banks, ranging from the big retail banks such as Crédit Agricole, Europe's largest bank in terms of capital and assets, to commercial banks such as state-owned BNP and Crédit Lyonnais or private sector Société Générale.

In the investment banking sector. the two big "banques d'affaires", Paribas and Suez, remain world players, even if both have been through difficult periods over the

They have had difficult changes of chairman, Paribas after failing in its contested takeover bid for Compagnie de Navigation Mixte, the industrial and financial services group

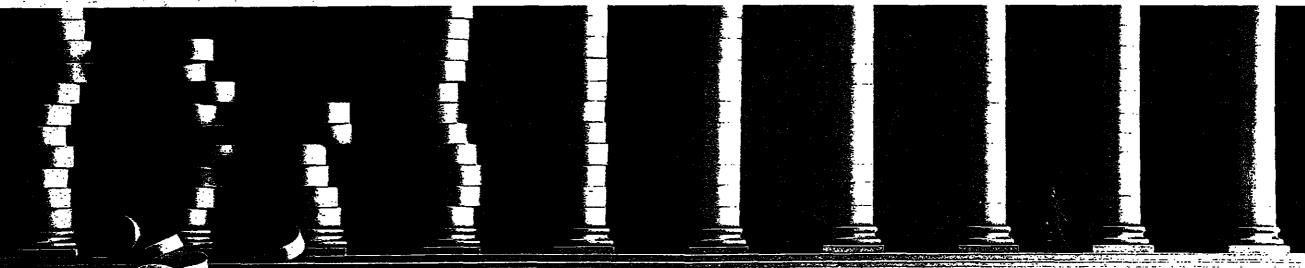
Suez after succeeding too well in two stock market battles, for the Belgian conglomerate Société Générale de Belgique and for the French insurer Victoire. Insurance companies such as state-controlled Union des Assurances de Paris (UAP) have shown

that they have a financial muscle to be reckoned with - not least by the French banks in which they are shareholders. These banks and insti-tutions could have the strength and competitive experience to make France a force in the future European financial market.

IN THIS SURVEY ECONOMY: COMPANY RESULTS: Uncertain outlook for profile EUROPE IN HARMONY: Doubts about the tax burden A pause for reflection # THE BANKS: Lending margins come under scrutiny E INSURANCE: THE FRENCH IN LONDON: The lure of the City **STOCKBROKERS:** Tuffier collapse highlights the M CAPITAL MARKETS: Foreign investment doubles BANKING SECTOR: Outsiders in a difficult MATIF: A battle with London for the Greater powers to protect # CONSUMER BANKING: Fingertip financial services FUNDING: Worries over imbalances **ELIVING AND WORKING IN** Easy with the power of the Page 10

Editorial Production:

UNTIL OCTOBER 18, 1990, ECU FLUCTUATIONS CAN STILL SMASH YOUR STRATEGY TO SMITHEREENS. But on October 18,1990, MATIF LAUNCHES THE ECU BOND FUTURES.



13. THEIR AMOUNT BY 45. TODAY, IN BANK, MONETARY AND BOND MAR-ECU-DENOMINATED FINANCIAL PRO-FUTURES, LAUNCHED ON OC-

TOBER 18, 1990, CONSI-DERABLY REDUCES THE

SINCE 1981, THE ECU BOND MAR- RISKS ATTACHED TO THESE FLUCTUA-KET HAS SEEN A SPECTACULAR TIONS. THIS NOTIONAL ISSUE, WITH A DEVELOPMENT - THE NUMBER OF VALUE OF 100,000 ECU AND A 10% ISSUES HAS BEEN MULTIPLIED BY COUPON HAS AN UNDERLYING OF FIXED-RATE BONDS ISSUED IN ECU PARIS. LONDON OR FRANKFURT. BY STATES AND SUPRANATIONAL AGENCIES (FRANCE, ITALY, EURO-KETS ALREADY OFFER A VARIETY OF PEAN INVESTMENT BANK, ETC.). BUYING OR SELLING ECU BOND DUCTS. COMPARABLE TO THOSE FUTURES IS AN EFFECTIVE SHIELD AVAILABLE IN THE MAJOR CURREN- AGAINST INTEREST RATE VARIATIONS. CIES. HOWEVER, ECU INTEREST AIMED PARTICULARLY AT EUROPEAN RATES ARE SUBJECT TO FLUCTUA- AND INTERNATIONAL INVESTORS. TIONS CREATING SIGNIFICANT RISKS THIS ECU BOND FUTURES GIVES FOR FINANCIAL MANAGERS AND USERS OF FINANCIAL PRODUCTS IN INVESTORS. THE NEW ECU BOND ECU THE VITAL OPPORTUNITY OF TAKING THEIR FIRST STEPS

TOWARDS THE NEW EUROPE WITH-OUT TAKING A TUMBLE.

ASK FOR THE "ECU BOND FUTURES" BROCHURE FROM THE COMMUNICATION DEPARTMENT MATIF SA 176, RUE MONTMARTRE 75002 PARIS - TÉL. : (33-1) 40,28,82,82.

MINITEL SERVICE : 3617 MATIF.

THE French economy is bound to be adversely affected by the crisis in the Gulf, with lower growth and higher inflation. But the government is putting on a brave face by reassuring the electorate on two points. First, that the impact of higher oil prices will be much less severe than it was at the time of the two oil crises of the 1970s; second, that the government will not be bounced into relaxing an anti-inflationary policy which has made France

a hard-currency country. In terms of economic arithmetic, the government's stance of stolid reassurance is no term, the price of oil, which Mr Pierre Beregovoy, the finance minister, is provisionally assuming at \$25, is certain to be unstable and may average out significantly higher, in the medium term, through the underlying shift of supply and demand, the world faces a significantly higher equilibrium price, which some analysts forecast will reach \$60 by 1995.

In terms of political strategy, the government's posture is well judged. France is less it was in the 1970s. More importantly the economy has become stronger after seven vears of steady anti-inflation growth falling inflation and an increasingly strong assumption that the franc will remain firm against the D-Mark and other hard-currencies in the European Monetary System.

LIKE their counterparts across Europe, many French companies are tightening their belts trimming investment and employment plans and prepar-

ing for a mini-recession.

They were rolling in clover in the late 1980s. But now, after half a decade or more of sales and profits growth - a lot of which came from acquisitions the corporate sector may be reaching a plateau. The proof is beginning to show in the form of the recent rash of disappointing interim results, some of which confirm suspicions that some big bidders in recent years have over bor-

Analysts are cutting back a whole series of full-year fore-casts. Le Nouvel Economiste, zine, has scaled back its fullyear forecasts for 14 of the 23 top industrial companies which have published results for the first six months of the

BNP Securities, the equities arm of the state-controlled



Since these are not benefits which the government is about to abandon lightly, it is broadly sticking to its policy: further reductions in government spending and the central budget deficit, reduction of consumer taxation as part of the anti-inflation strategy, combined with a strict mone tary policy, and encouragement of corporate investment.

Over the past five years the central budget deficit has been brought down year after year, from 3.3 per cent of gross domestic product in 1985 to 1.6 per cent in 1989. This year it was cut by a further FFr10bn to FFr90bn or 1.4 per cent of GDP, and next year it is to come down again by FFr10bn, to FFreobn or 1.2 per cent of GDP.

bank, has published revised earnings for 10 leading stocks, and brokers across Parls are

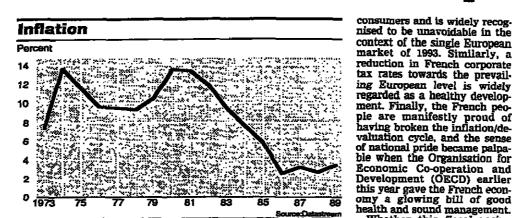
Among the biggest losers in analysts' forecasts are most of the insurance sector, due to the lower gains they will receive from their devalued equity portfolios; Thom-son-CSF, the defence electronics group; Michelin, tyre manufacturer; Chargeurs in transport and Elf Aquitaine, the oil group.

The emerging consensus is that the oil price rise, triggered by the Gulf crisis, has only intensified an inevitable growth slowdown.

The French corporate sector can expect a 10-12 per cent average profit rise this year, slowing to 7 per cent in 1991, which compares with the average 15-16 per cent growth they recorded last year, according to a joint study by Crédit National, the state-controlled provider of credit to companies, with stockbrokers Dupont-Denant.

ian Davidson looks at government reassurances on the economy

No relaxation in policies



As the deficit has fallen, the growth rate has climbed, from 0.8 per cent in 1983 to 3.7 per cent in 1988 and 1989, tailing off this year to around 2.8 per cent, and perhaps to 2.7 per

Over the same period, the inflation rate has fallen as measured by the critical relationship between French and German inflation rates. The gap has shrunk almost every year in the past seven years. from 6.7 per cent in 1983 to 0.6 per cent last year, and per-haps a similar figure this year.

Consumers will benefit from a further reduction in the top rate of value added tax (VAT) on cars and electronic goods. while company investment is supposed to be promoted by another cut in the rate of company tax on non-distributed profits, from 37 to 34 per cent, the rate on distributed profits remaining unchanged at 42 per

A reduction in France's top rate of VAT, which has been significantly higher than in most other European Community countries, is agreeable to

consumers and is widely recog-nised to be unavoidable in the context of the single European market of 1993. Similarly, a reduction in French corporate tax rates towards the prevailing European level is widely regarded as a healthy development. Finally, the French people are manifestly proud of having broken the inflation/de-valuation cycle, and the sense of national pride became palpable when the Organisation for

health and sound manageme Whether this fiscal recipe will prove popular with the government's socialist supporters is uncertain. It is commonly asserted that President Francois Mitterrand's tenure in office has finally brought about the psychological reconcilia-tion between the French people and the modern world of busi-ness, but not all socialists are yet prepared to admit it. Among some party militants there is a feeling that the costs of the economic recovery of the past seven years have mainly been borne by workers or consumers, whereas the corporate sector has been pampered, and

this year gave the French econ-

omy a glowing bill of good

the government intends to share out the costs of the Gulf crisis on the same basis. Some would infer that the reconciliation between the

French and their economy has still some way to go: sooner or later, the costs of the Gulf crisis would have to be borne by the French people, which means workers and consumers, and there was probably no long-term alternative to a strategy designed to strengthen the productive arm of the economy. Nevertheless, there is cir-cumstantial justification for this political sense of griev-

Company investment has

Company investment

Oil price (\$/barrel)

S:FFr exchange rate

mports



Pierre Bérégovoy

ECONOMIC OUTLOOK (% changes)

3.7 3.0

6.9

11.3

9.6 3.6

17.6 6.38

soared for the past five years, as have company profits. But the restructuring of the industrial sector during the 1980s led to large layoffs in many sec-tors, and only in the last three years has the economy started

2.7 2.6 5.0 5.9 5.6 2.8

25 5.30

This is partly explained by France's demographic profile since France has a significantly heavier flow of young entrants into the job market than most of its neighbours. But industry has been hard pressed to meet international competition, and the competitive short-fall is still showing up in a worrying deficit in international trade in manufac-

to generate significant num.

Unemployment climbed steadily throughout the first

half of the decade, peaking in

1987 at 10.5 per cent - well

above the European average -

and the last three years of ris-

ing job creation have only

recently brought the rate down below 9 per cent.

tured goods.

The conservative opposition parties are gearing themselves up for a campaign of criticism of the government's economic. policies. But apart from the option of a renewed programme of privatisation, it is unlikely that they would in practice offer anything very

The single market and the programme of Economic and Monetary Union obey a logic which now embraces the moderate left and the moderate right, and no serious political leader is offering anything different. The problem for the socialist government is to persuade its voters to recognise that anything socialist will have to be provided within a framework which is liberal.

William Dawkins assesses recent disappointing company results

Uncertain outlook for profits

Oil prices have hit costs generally, contributing to a 0.6 percentage point jump in the monthly inflation rate in August, bringing the annualised rate to 3.5 per cent.

Meanwhile, demand has started to weaken, leading INSEE, the national economic monitoring body, to reduce its earlier forecasts to a 2.6 per cent growth in gross national product this year, a slowdown from the 3.7 per cent achieved

The good news is that many French companies are better equipped to cope than in previ-"After five years of recovery.

companies are in a better situa-tion than in the last oil shock," says the Crédit National study.

"Their profit levels are twice as high, their debts are reduced, management has been improved and the government is trying to maintain compa-nies' capacity to invest."

That claim is supported by the latest Bank of France study into industrial productivity, which shows that the corporate sector's gross profit margins rose to 11.3 per cent last year, from 10.8 per cent in the previous year. Over the same period, industrial companies' debts fell from 43.2 per cent of shareholders' funds to 40.3 per cent. a large improvement from the peak of 65 per cent in

Of course, the likely impact will be very different across

The Credit National study says that the bardest hit will be the big consumers of oil products, such as transport, construction companies, chemicals and some food producers, including dairies, suger refin-

ers and canners. That, of course, will be true in any country. Meanwhile, a decline in demand from private households will feed through to sectors such as cars, housebuilding and consumer electronics, another trend which will not be confined to France.

However, heavy French industries such as aluminium steel and cement might be less affected than European competitors because of their conversion to cheap nuclear powered electricity, a lesson drawn from the two previous oil shocks. The latest six-monthly fig-

show that the pattern is already becoming reality. France's large automotive sector has been especially

badly hit. Renault, the state-owned car maker, is forecasting at least an 8 per cent fall in full-year profits, its RVI trucks subsidiary has reported a 34.6 per cent earnings fall for the first

Meanwhile Valeo France's biggest producer of motor components, ended the first six months with profits 13 per cent down on the same period last year. Michelin, the tyre manufacturer, has announced a firsthalf loss, and cannot exclude a loss for the full year. All three have been active on the acquisition trail recently and have unusually high debt rations for their sector.

5.1 6.3 3.4

20.4 5.50

Peugeot has been relatively unscathed, with an 8.8 per cent rise in first half profits and a forecast of stable earnings for the year, partly a reflection of how it is far less indebted than its fellows in the French auto-

motive industry.

Meanwhile, in construction related business, Lafarge Cop-pée, the leading cement group has reported stable earnings, as has Saint Gobain, the glass producer.

Other disappointing performers have been Rhone-Poulenc in chemicals, with a 13 per cent decline in first half prof its, hit by currency losses and the increased debt payment burden flowing from its ambitious acquisition programme, and CMB in packaging, with earnings down 2 per cent in

the first six months. Some of the food and drinks industry's top names have' brought disappointing news, including BSN, the food groupwith a lower than expected ? per cent profits rise and Remy & Associes, the brandy distrib utors, with a forecast of flat-profits for the year, and Pernod a 13 per cent decline in operating profits for the first half.

At the same time, the interim results season has not been universally gloomy. The diversified bank Credit Lyonnais; Accor, the hotel group; Compagnie Générale d'Electricité, the telecommuni-

cations and engineering com-pany and Pechiney in aluminium, have all produced profits rises on or above forecast for the first half. Clearly, the French corporate sector is a very long way from running into a crisis. The

best managed and financially most sound companies can still turn in good results.

However, most observers agree that the outlook is murky and volatile.

COMPAGNIE BANCAIRE

THE LEADING GROUP SPECIALISED IN FINANCIAL SERVICES IN EUROPE

	13 mount belood	
1990 INTERIM	July 1, 1989	June 30, 1990
CONSOLIDATED RESULTS	FF billion	change previous year
Compagnie Bancaire Group New loans and leases Outstanding loans and leases Net operating income	87.0 202 1.821	+ 13 % + 20 % + 21 %
Proportion attributed to Compagnie Bancaire • Net operating income i.e. per share FF 54	1.122 4	+ 15 %

EXPANDING ITS PRESENCE ON THE EURO-AND FOREIGN CAPITAL MARKETS

to fund its development in France and in other European countries In 1990:

• Yens 12 billion 71/2 Notes due 1993

• GB Pounds 200 million Floating rate Notes due 1995

• ECU 60 million 111/2% Notes due 1992 • F. Francs 600 million 10 4 % Notes due 1992

• ECU 60 million 11% Notes due 1992

• Lux. Francs 900 million 9%% Notes due 1995 • F. Francs 750 million 10%% Notes due 1993

• GB Pounds 50 million Floating rate Notes due 1995

Yens 10 billion 7.4 % Notes due 1993 • F. Francs 400 million 10 1/8 Notes due 1992

• Lux. Francs 400 million 10 % Notes due 1996

All the public senior issues are rated: AA+ by Standard & Poor's Corporation A22 by Moody's Investors Service

> A diversified Group of Companies active in: business equipment finance consumer finance housing and property finance life-insurance and savings real estate development

Compagnic Bancaire, 5, avenue Kléber, F 75116 Paris - Phone: (331) 40 67 52 23

NORMANDY, FRANCE



THE KEYS TO SUCCESS

NORMANDY ATTRACTS MORE FOREIGN INVESTORS THAN ANY OTHER REGION IN FRANCE. **OUR SUCCESS STEMS FROM OUR EXPERTISE.**



leading industrial chosen Upper Normandy as the ideal

region for advanced technological and industrial development. International firms such as Exxon Chemical, Ferrero. Glaxo, Hoechst. ICI. Nestlé, Shell, Toshiba, Unisys and Upjohn have settled in the region. Domestic concerns, including CGE, Elf. Matra, Renault, Rhône-Poulenc. Saint-Gobain, Thomson and Total favor

the area both for its commitment to industry and its workforce, notably in the automobile and chemical sectors. Upper Normandy is the right place. Its ports border the busiest sea in the world,

making it France's foremost maritime region it's not far from Paris, and its road and rail systems are outstanding. It's no surprise that a full third of France's foreign trade transits through Upper Normandy every year.

People in Upper Normandy are skilled and motivated in a variety of disciplines.

The region's unique cultural heritage makes it a great place to live and work. For centuries, Normans have shared in a grand tradition. They pride themselves on excellence and achievement in their



PLEASE CONTACT DOMINIQUE NORMAND TEL: (33) 35 52 56 00 - FAX. (33) 35 52 56 56

EUROPEAN FINANCE AND INVESTMENT

FRANCE 3

Europe in harmony by 1993. George Graham investigates

Doubts about tax burden

tactic for European politicians which involves blaming the European Commission for decisions which you know you will have to take, but which are unpalatable to domestic public opinion or to your political

supporters. France has been no more monastic than its neighbours in employing this tactic. Last year, for example, the dictates of European harmonisation provided a convenient scape-goat for a reduction in tax rates on savings products - a measure viewed as a distaste-ful "present for the rich" by some of the French government's socialist supporters in

Taxation remains one area where France still has much left to do if it is to fall into line European Community. The overall French tax burden, at 43.9 per cent of gross domestic product, remains one of the heaviest in the EC; and the structure of tax revenues, with an unproductive income tax, extremely heavy social security payments and higher than average rates for value added tax, seems to beg for adjust-

In many other areas, however, France is ahead of its neighbours, and claims with pride to rank first in the EC for the implementation of European directives.

Mutual fund harmonisation, under the inglorious name of Unitised Collective Investments in Traded Securities (UCITS) in English or Organ-ismes de Placement Collectif Valeurs Mobilières (OPCVM) in French, has provided France with a ready-made competitive advan-

Although some fund managers feared that their customers might flee to Luxembourg to escape the prying eyes of the tax inspector - an old French fantasy, though one that has

THE WAVE of Gallic takeovers

which swept across Europe last

of 1990 is taking a pause. French companies are allow

ing themselves a moment's reflection after a period in

which they have mounted their

offensive since the war. More

liberal attitudes in formerly

insular Paris boardrooms,

motivated by an urge to catch up with more international

diversified European competi-tors, and helped along by an increasingly sophisticated

French companies were the biggest acquirers in Europe in the first half of last year and again in the first quarter of

1990, as well as among the top foreign bidders in the US. They

spent FFr90.4bn on 514 takeovers in the first six months of

this year, as against FFr171 6bn on 844 acquisitions

in 1989, according to the spe-cialist Paris-based mergers

claist rais-based mergers publication, Fusions & Acquisitions, Within that, they made 230 foreign takeovers worth FFr55.4bn in the first half of the year, as against 340 foreign deals valued at FFr100.7bn for the whole of 7990

the whole of 1989.
They include some of the

largest deals of the past 12 months: tyre group Michelin's acquisition of Univoyal Good-

rich of the US, turning the french bidder into the world

market leader in its sector;

glassmaker Saint-Gobain's takeover of Norton, the US

maker of industrial abrasives;

and the share exchange between Renault, the state

owned car group and Volvo, the Swedish carmaker.

The takeover wave partly came from pent-up demand released by the phasing out of French exchange controls between 1985 and this year. It

reflected how the profits upturn of recent years gave French companies confidence to increase their borrowings — a situation which is now

changing as some of the big-gest potential hidders scale back their profits estimates. Another factor is the free-

dom being exercised by for-

merly state-owned companies privatised by the right-wing Chirac government between 1986 and 1988. Existing state-

owned companies have been equally active, creating a polit-

ical problem with the British Department of Trade and

 Industry, which has worried the French government by warning that it will consider

whether a bidder is state-con-

trolled when vetting a margar.
It has referred to the Monop-

olies and Mergers Commission an offer by Credit Lyonnals,

the state-owned bank, for a

small Irish leasing company.

plus a proposed merger of the missile making business of Thomson-CSF, the state-con-

trolled electronics company, and British Aerospace.

been busy in both directions, in and out of France, assisted

by last year's relaxation of con-trols on foreign investment, a

mark of the continued evolu-

tion of the Socialist Govern-

Yet the takeover traffic has

French banking system had created a heady world-beating atmosphere in corporate

proved, since the ending of exchange controls, to be less than nightmarish - France's mutual fund industry has developed into the largest in Europe, with a total of FFT1.414bn under management at the end of September, according to Europerformance, the mutual fund statistics monltoring agency.
France's advance is particu-

larly marked in the field of money market funds, which now total FFT771bn. This head-start is the product of a handi-cap - legislation forbidding the payment of interest on current accounts, which has prompted bank customers to seek other homes for their cash balances - but the expertise and computer systems that have been acquired give French banks a distinct edge over their competitors in other European countries, notably Germany.

The single European bank-ing market also seems unlikely leave France dragging its feet. France has already

adopted regulations on capital adequacy ratios agreed last year by the Community, and is working on the implementation of the second banking directive, which harmonises

bank supervisory norms.

This directive paves the way for freedom of establishment in any EC country, but setting up the principle that a bank recognised by one Community supervisory authority should be automatically accepted by

This same principle, however, appears to be causing more difficulty in the context of a proposed European direc-tive on investment services. Current drafts of this directive are vigorously opposed by the French stock exchange and by some government officials. who fear that they could lead to mayhem in Europe's securi-

Others contest the Commis sion draft as throwing its weight too heavily on the side of a London style of stock market organisation, rather than in favour of the more organised and centralised markets of continental Europe.

"The directive is perceived in Paris as being completely drafted in the interests of SEAQ International," commented one government offi-

Mr Régis Rousselle, chairman of the French stock exchange, is less pugnacious in his analysis of the bias of the current draft, but quite as damning of its direction. They set out on the wrong

foot with this directive by copying the banking directive which was concerned with the freedom to supply services but ignored the problem of markets. The current draft doesn't even define the notion of a stock exchange. They are trying to amend it

now but they should start the whole thing afresh on the basis of the idea that Europe should have a structured equity

referred to MMC. Mitterrand

enough to not to be trodden under foot by the Japa

None of these companies believe they can grow fast

enough on their own to com-

pete adequately in the Euro-pean single market.

Their clear response, borne out by the Bain survey, is to

acquire growth. The subjects admitted that acquisitions accounted for two thirds of

their growth between 1985 and 1988 - and that this will rise

to three-quarters between 1988

It would, however, be unfair

to accuse all of them of making

a hind rush for market share. Some have followed a more

focused strategy. Rhône-Poul-enc, for example, which has

used acquisitions to increase

its exposure to higher value added fine chemicals. Usinor

Sacilor, meanwhile, wants to

increase sales in stainless

steel, the most profitable part

of the industry, while at the same time increasing its activi-

and 1992.

(below): strict dogma

The Commission des Opérations de Bourse (COB), the French stock markets regu-latory body, would also prefer the directive to favour the centralisation of orders on an organised equity market, in order to facilitate supervision.

"The British do not seem to find this indispensable, but if we move to a system without a central market, we have to find a way of keeping things under COB official.

Not all French government officials, however, are con-vinced of the importance of the

Some senior finance ministry officials point out, for example, that the French bond market has escaped wholly from the centralised stock exchange, with no obviously investors can already place stock market orders in London.

"This is not like the banking or insurance directives, where we really had to blow up some barriers; competition already exists," comments one official The directive at present does not define clearly enough

the balance between the right to organise and the right to restrict, but it is by no means proved that that centre of grav ty involves the death of local stock markets," he adds.

The future insurance direct tive, on the other hand, could prove extremely difficult to

negotiate.
Freedom to sell insurance policies across frontiers will really make a difference only to large corporate customers, and to increase competition in the personal insurance market will require considerable prog-ress on freedom of establish-

Some French officials are ssimistic about obtaining a framework with really succeeds in breaking down barriers, particularly to allow access to the German market.



Groups pause for reflection



ment's liberal economic poli- Credit Lyonnals (above): offe

France has become especially attractive for foreign investors in financial services, where Allianz, the German insurer has taken 50 per cent of the Via insurance business from Navigation Mixte and Dresdner Bank has taken control of the Banque internationale de Placement.

The inflow can be seen in manufacturing, where Emer-son Electric of the US last year took over Le Roy Somer, the electric motors group, the largest US takeover in France. Another revealing deal is the takeover of Chapelle d'Arblay, Frances' largest newsprint group, by Kymmene the Finn-ish pulp and paper group. Ear-lier French administrations

had pumped enormous amounts of state aid into Chapelle d'Arblay to keep it out of foreign hands, a strategy which appears to have been

Growth by acquisition has been a common strategy across the public and private sector. A survey of 300 large and medium-sized French companies by consultants Bain & Co showed that size was the top strategic objective, favoured by 38 per cent of the sample, ahead of return on capital.

A good example is Mr Antoine Riboud, chairman of the BSN foods group, which two years ago bought three biscuit companies from RJR Nabisco. His target is to be first or second in the European market for each big product line in which his company is present, from beer, through

yoghurt to biscuits.
The same kind of ambition drives Mr Paul Dubrule and Mr Gérard Pelisson, the co-chair-men of Accor, the hotels group, who christened themselves the McDonald's of the hotel world following their acquisition last July of Motel 6, the US budget hotel chain. It turned Accor into the world's largest hotel group in terms of the number of rooms owned and managed.

Over at AXA-Midi, the acquisitive insurance group,

over marketing. Uncertainties created by the

ties downstream, in distribution, so as to gain more control

that some European economies are in for a period of lower growth, has brought a new caution to acquisitive French

The fact that both equity prices and corporate earnings prospects have fallen across Europe, means that price earnings ratios have fallen to nothing like the same extent as they did in the 1987 stock mar-ket collapse. As a result, French corporate raiders fee there are fewer bargains around, says Mr Marc-Olivier Laurent, head of mergers and acquisitions for Credit Commercial de France.

Bidders on the domestic French market have been the introduction in August last year of rules which for the first time oblige an acquirer to make a full bid once it has built up a 33 per cent stake. Clearly, this makes it all the easier for victims to fight off unwanted approaches because invaders can no longer build up majority stakes in French

companies on the sly. Paribas, the investment bank, was the first large predator to discover this to its cost, with its failed FFr26bn bid last October for Navigation Mixte the food to financial services conglomerate

Another reason for caution is that some of the biggest French bidders' share prices have fallen even faster than the market, since they made their acquisitions. The prime examples are Michelin and Rhone-Poulenc, where investors worry about their ability to service the debts incurred to fund the takeovers, as well as the management and financial burden of integrating these

On the domestic scene, activity has been especially intense inside the state sector, but for entirely artificial reasons. President François Mitter-

rand's strict dogma against both privatisations and nation-Mr Claude Bébéar, the chair-man, talks in terms of critical mass, of the need to be big alisations has obliged some state-owned companies to undergo extraordinary financial gymnastics to obtain fresh

capital.

The latest of several examples is the acquisition by Assurances Generale de France, the insurer of stakes in Pechiney, the aluminium group and Total-CFP the oil company - all three of which are state-owned.

The object of the exercise is to lift the state's stake in AGF above the statutory minimum of 75 per cent so that AGF can issue fresh shares to the public and so enlarge its capital base. It is too early to say for sure

whether this period of hectic activity will grind to a halt. Paris mergers and acquisi tions specialists report that there are less buy mandates around - but then they expect more sellers to come knocking on their doors as the squeez on profits prompts companie to take a more critical look at peripheral businesses.

William Dawkins



FOR A CONSTRUCTIVE APPROACH TO INTEGRATING EUROPEAN BUSINESS

MORGAN GRENFELL are veterans of over 300 cross-border transactions carried out over the last ten years. NOW THE UNION of Morgan Grenfell and Deutsche Bank has created the most prominent force in European M & A, DB Morgan Grenfell. DB MORGAN GRENFELL'S Paris office works with more than 100 M & A professionals in Europe to provide French and overseas clients with advice on mergers, acquisitions, disposals, restructurings and capital raising. TO DISCUSS how DB Morgan Grenfell in France can use its expertise and experience to help you achieve your corporate ambitions, contact JEAN-PIERRE SOUVIRON in Paris on 47 20 70 10 or CHRISTOPHER KNIGHT in London on 071-588 4545. WE THINK it could be the most constructive approach to Europe.

MORGAN GRENFELL

Morgan Grenfell & Co. Limited, Member of The Securities Association

The banks' woes are modest compared to the US and UK, says George Graham

Lending margins under scrutiny

A CLOUD is gathering over France's previously buoyant

and fast expanding banks. In comparison with the risks faced by the entire US banking system and the difficulties of the leading UK banks, France's problems may still appear modest. However, the results of the first six months of 1990 have highlighted a marked decline in earnings at many leading

After three years of hectic expansion into the consumer credit market, French banks are now recording a slowdown in their growth, even if this is partially offset by reintermediation in the corporate mar-ket, as companies return to their bank lenders rather than issuing their own securities

AB High Street AR COLLEGE AND THE STREET AND A STREET AND

This slowdown has meant that bankers can no longer mask the erosion of their lend-ing margins behind their growth in volume. Banks that did not cut their lending rates lost market share, but even they have seen their lending margins narrow by an average of half a percentage point a year for the last three years. "France is the most ungrate-

ful country in Europe from the point of view of margins," com-plains Mr Jean-Yves Haberer, chairman of Credit Lyonnais, the large state-owned bank.

The erosion of margins stems principally from a steady increase in the cost of funds, as ers take money away from their unremunerated current accounts and place it in money market mutual funds, or "Sicavs monétaires", earning close to the interbank rate of

The banks have dug their own graves by not charging entry fees on these funds and levying only modest management charges, though some have now begun tentatively to increase charges for individual

investors.
"You can't introduce entry fees because there will always be someone making a pig's breakfast of the competition, maybe because they don't have the accounting systems to tell them when they are losing money," complains Mr Marc Vienot, chairman of Societe Générale, the private sector commercial bank.

Perhaps the most worrying

Top 15 French banks Pre-tax profits (Sm) Crédit Agricole Compagnie Financière de Paribas Banque Nationale de Paris Crédit Lyonnais 11,802 6,968 6,177 5,617 5,528 3,853 2,570 1,898 1,512 563 309 257 240 221 1,266 1,255 918 940 1,013 630 289 387 328 185 138 89 63 0 Société Générale Caisses d'Epargne Ecureuil Banques Populaires Compagnie Parisienne de Ré Banque Fédérative du Credit Mutuel UBAF (France)



Banque Populaire (centre) and the Credit Lyonnaise (right) in

FFr1.5bn, with a 25 per cent

In the consumer credit sec-

tor, the deterioration reflects

both the after-effects of the

rush for new customers since

1987, following the ending of credit controls - often with insufficient attention to the

risks - and new legislation,

called the Neiertz law, setting up rescheduling commissions for people who run into trouble

over their debts.

The average debtor referred

to the Neiertz commissions

owes money to 10 different

organisations, and one enter-prising individual in Marseille had taken out loans with 70

different lenders. Some bank-ers complain, however, that

most are not genuine hardship cases, but intelligent middle

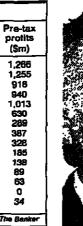
increase in France.

problem to emerge in the results of the first half year of 1990, however, has been the severe deterioration in the

quality of assets.

French banks had built up substantial provisions to cover their exposure to sovereign debts; now they have had to increase provisions for defaulting corporate and consumer

The problem is not on the same scale as the property-re-lated crisis that has hit some banks in the US and the UK. But Paribas, the investment banking group, has announced FFr2.3bn of client risk provi-sions in the first half, while Banque Nationale de Paris (BNP), the largest state-owned commercial bank, increased its client risk provisions to



income people taking advantage of the new law to negoti-

ate better terms.
Crédit Lyonnais appears to have weathered the storm better than its competitors, with net first half profits up 33 per-cent to FFr1.82hn, even though part of this advance was due to the inclusion for the first time of earnings from newly acquired subsidiaries.

Mr Haberer notes with satisfaction the profitability of the network Credit Lyonnais has built up in Europe, with substantial presences in Italy, the Netherlands, Belgium, the UK and now Spain, following the acquisition of Banco Comercial Espanol. He also points out the development of its investment banking activities, although these have been hurt in terms of profitability by market conditions, and of its FFr17bn

equity investment portfolio. "The charm of the universal bank is that you are present in all compartments of banking and financial activity. Events that are damaging in one com-partment are often compensated in another," he com-

Not all are convinced by Crédit Lyonnais' strategy, however, and some of its competitors as well as some financial analysts, fear that its aggressive expansion over the last three years may eventually catch up with it. Société Générale's Mr Viénot, who has just announced a 17 per cent drop in first half profits to FFr1.42bn, is one of those who is sceptical stricts foreign acquisitions.

"We have not bought ani-mals which resemble us. We believe these networks are very expensive and virtually impossible to absorb. Our policy may be timid or prudent, but we have not jumped in except in niches where we think we can produce a better performance than the locals," Mr Viénot says. Mr Viénot is also having sec-

ond thoughts about the equity investments Société Générale has made, noting that he could have made FFr300m more in the first half by lending out the

money tied up in his portfolio.

Among the hig three banks,
BNP reported the worst first
half downturn, with a drop of
33 per cent to FFr993m. In some ways its results are the least worrying, for they owe much to two problems the bank now seems to have left which cost it FFr400m, and the Banque Internationale pour l'Afrique Occidentale (BIAO), a troubled West African bank that BNP was obliged by the

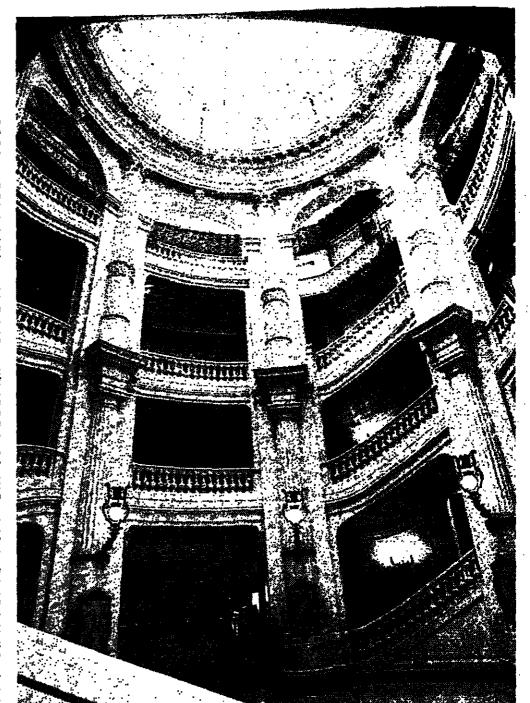
French government to bail out. BIAO cost BNP FFre05m in the first six months of 1990, bringing the total bill over the last three years to more than

Paribas did not escape the downturn in banking and capital markets, although a FFr1.3bn capital gain on the sale of a building left it with the leeway to boost its bad debt provisions substantially and still to report a 30 per cent gain in net profits to FFr2.49bn.

"The cycle has not disap-peared. We cannot escape a slowdown which could turn into a recession, but fundamentally I remain optimistic. For Paribas, it is back to basics," comments Mr André Lévy-Lang, executive chairman of

Although many bankers now opine sorrowfully that the time has come to brake the worst excessives of competition in the lending market, it is by no means clear that the pressure on margins is about to be relaxed.

Some banks say they have noticed more reasonable mar-



The interior of Credit Lyonnais (banking hall)

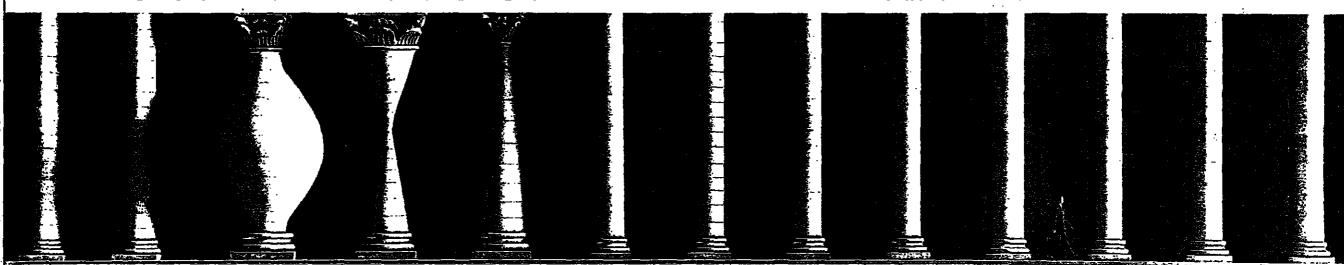
gins in recent months, as the balance of power, so clearly in favour of the borrower for Mutuel, which benefits from a tax-free savings account, and the Crédit Agricole followed some years now, shifts back slightly in favour of the lender. Bankers have wondered how

In the consumer loan marlong home buyers could continue to borrow at lower rates than the French government, ket, the market continues to be driven by the Caisses d'E-pargne, or savings banks, whose tax-free "Livret A" but Mr René Thomas, chairman of BNP, hopes that the situation cannot last for ever. savings account procures them cheap funds. The Crédit "On the day that lending

starts to rise at a slower pace. the depression of margins appears in all its breadth. We can see that the rush for volume is not the answer, and we must stop lending at rates which may be competitive but which don't take account of the cost or the risk. The attitude has been utterly suicidal but it cannot be prolonged indefinitely," he remarks.

When prices go down YOUR SHARE PORTFOLIO SHRIVELS UP.

But the CAC 40 STOCK INDEX FUTURES CARRIES MORE WEIGHT.



TODAY, MORE THAN EVER. STOCKS MARKETS ARE VOLA-TILE. MATIF SA HAS CREA-TED THE CAC 40 FUTURES CONTRACT TO PROTECT YOU AGAINST POTENTIAL

FALLS IN STOCKS PRICES LAUNCHED TAKING INTO ACCOUNT THE FUTURES CONTRACT : IF SHARE PRICES LESSONS OF THE OCTOBER 87 CRASH, IT FALL HE WILL BENEFIT FROM A SELLING MET WITH IMMEDIATE EFFICIENCY. THE PRICE DEFINITIVELY FIXED THANKS TO MINI-CRASH OF OCTOBER 1989 AND THE FUTURES SALE. THE CAC 40 CONTRACT SERIOUS EROSION IN SHARE PRICES AS A HAS BECOME ONE OF THE FEW RESULT OF THE GULF CRISIS THIS SUM- CONTRACTS THAT REALLY COUNT IN MER PROVIDE AMPLE CONFIRMATION OF INTERNATIONAL PORTFOLIO MANAGEMENT ITS CONTINUING EFFECTIVENESS. THE IN THE MONTH OF AUGUST 1990, OVER CAC 40 GIVES THE PORTFOLIO OR FUND 10,000 CONTRACTS WERE EXCHANGED MANAGER WHAT HE HAS LONG BEEN WAI- EVERY DAY, FOR A MONTHLY TOTAL OF

FALL. THE CAC 40 IS AN MATIF THE CAC 40 CARRIES

THAT HIS PORTFOLIO WILL NOT SHRIVEL



FAITHFULLY REFLECTS THAT OF THE STOCK EXCHANGE AS A WHOLE. IT WORKS VERY GER FEARING A FALL IN SHARE PRICES WILL CHOOSE

TING FOR: THE SECURITY OF KNOWING 213,000 CONTRACTS. IN TIMES OF CRISIS AND INSTABILITY, AS UN-

CERTAINTY INCREASES. MORE WEIGHT

ASK FOR THE "CAC 40 CONTRACT" BROCHURE FROM THE COMMUNICATION DEPARTMENT MATIF SA 176 RUE MONTMARTRE 75002 PARIS - TEL (33-1) 40.28.82 82 MINITEL SERVICE: 3617 MATIF

INSURANCE

End of the takeover trail

Every day, I thank the good Lord who helped Claude Bébéar fall in his attempt to take over Farmers," a leading French menrer remarks.

This comment could mark the epitaph to a phase of aggressive expansion by the French insurance industry, as company after company embarked on the path of domestic concentration and

foreign acquisition.

Mr Bébéar, the ambitious chairman of the AKA-Midi group, had sought to take control of Parmers Group, the US insurance company, for \$4.5bm, as part of the now abandoned bid by Sir James Goldsmith's Hoylake consortium for BAT Industries, Farmers' UK par-

The hid, which was to be partially financed by debt, was one of the most ambitious cross-border deals ever launched by a French com-pany, and certainly the largest a French group had undertaken in the insurance sector. Many of Mr Bébéar's friends believe he was lucky to escape from what would, after the cur-rent slump in market conditions, have proved a costly or even disastrous acquisition.

All the same, the last few years have seen a remarkable

overseas expansion of the

French insurance sector -

financed, for the most part, from canital. Beginning with Compagnie du Midi's acquisition of Equity and Law, the UK life insurer, in 1987, a series of French insurers have acquired signifi-cant positions in other European markets. It was Victoire, the profitable private insurer now within the Suez group, which made the most striking move when it agreed to acquire control of the Colonia/Nordstern group, Germany's second largest insurer, for FFr12bn. It followed this with the purchase of a relatively small Dutch insurer, Nieuw Rotterdam, and an alliance with Den-

mark's Baltica group. The lessons of these acquisitions are not altogether encouraging. It can be argued that Midi's ambitious purchase of Equity and Law helped to make it vulnerable to its eventual takeover by Mr Bébéar's AXA group, it was certainly Victoire's Colonia deal that triggered a lengthy stock market battle over the company in 1989, ending in it falling wholly into the hands of Suez, which was its largest shareholder. More significantly for VicFrench insurance market: premium income (FFrbn) Accident 1985 155.7 72.2 95.8 1987 1720 159.8 1989 (estimate)





Jean Payrelevade (left) and Claude Bébéai

toire's future was the after-math of that battle, for in order to finance the holding, Suez was obliged to sell on a 34 per cent consolidated interest in the company to Union des Assurances de Paris (UAP), the leading state-owned insurance company chaired by Mr Jean

This alliance has proved to be uneasy, even if the discomfort appears to be largely on the side of Victoire, unhappy to have such a large competitor looking over its shoulder. UAP appears in no hurry to flex its muscles - and occuples similar minority positions at Royale Belge, in Belgium, of which it owns 32 per cent, and at Sun Life, the UK life com-pany in which its stake totals

25 per cent. These outcomes appear to give satisfaction to Mr Michel Albert, chairman of Assurances Générales de France (AGF), who has for some time been critical of the expansionist appetites of his French com-

"The quintessence of French chic in the insurance sector resides in two principles: the pumpkin principle – the bigger, the better – and the frog principle – the frog which must inflate itself to become as big as an ox. Any company which is not already a pumpkin and which does not have a frog strategy is by definition short-sighted," he scoffed ear-

markedly. This trend was helped along by competition from the highly successful new Plan d'Epargne Populaire, a tax-sheltered savings plan which has encountered big demand, bringing in an estimated FF779.5bn in the first seven lier this year. months of this year.

The turmoil in world financial markets in the wake of the Iraqi invasion of Kuwait has with hindsight justified the timing of UAP and of Groupe des Assurances Nationales (GAN), both of which took advantage of new rules allow-ing state companies to float up to 25 per cent of their capital with market offerings of FFr6.6bn and FFr2.4bn respec-

Last month, however, AGF reinforced its own overseas

network, though on a more modest scale, with the acquisi-tion of L'Escaut, a Belgian

insurance company previously owned by the UK's Prudential.

This will double AGF's market

share in Belgium to nearly 5

per cent, although some ana-

lysts felt that the price of

BFr9.4bn, for a company with premium income of BFr4.7bn

and pre-tax profits of BFr700m

clouds created by the Gulf crisis, against the background of

a domestic market that was

already beginning to show signs of difficulty amid fierce

tariff competition, bave diverted insurers' minds to

other themes than that of over-

The year had already pro-

duced problems for French insurers, with the storms that

ravaged many parts of the

country this spring hitting

underwriting results in the

which in 1989 overtook for the first time non-life in terms of premium income, slowed down

The life sector, which has in recent years been the fastest growing business segment and

accident insurance sector.

seas expansion.

In any event, the storm

in 1989, was no bargain.

tively.

AGF has raised its capital, but through a sequence of share exchanges with the state-owned aluminium group Pechi-ney. Market conditions for the moment seem unlikely to encourage a public share offer-

Market conditions also cast a gloomy shadow over prospects or investment income, which has been a far more important

source of earnings than under writing profits for most French urance companies over the

last few years. The impact must be kept in perspective, for French insurance companies had only about 21 per cent of their total FFr1,066bn investment portfolic in equities, the worst hit sector, while property investments, 12 per cent of book value but substantially more in market terms, still represent a

If there has been some flattening off in Paris property prices, there has certainly be no decline of the sort suffered in London, and many proper-ties represent decades of unrealised gains.

The largest companies seem unlikely to suffer any great downturn in investment income this year, for big groups such as UAP have a policy of realising as much as possible of their portfolio turnover in the first months of the

One senior insurer estimates that it would require a further 15 per cent decline in the equity market before the big companies had to start making significant write-offs on their

equity holdings.
Some leading insurers hope the stock market decline will help to soften French competition on premiums, as companies try to improve their underwriting results, particularly in the accident se

"This year's generally bad underwriting results and the disappearance of capital gains as a source of income should normally mean an increase in premiums for 1991, but if we raise our premiums alone, it will cut our sales even further," lamented one insurer.

French groups have been tempted to the City, with mixed results

London's irresistible lure

FRANCE'S leading banks have found the City of London an irresistible lure.

All of them have tried, over the last five years, their hand in the London market, with strategies ranging from the acquisition of large British subsidiaries to the development of their own activities. So far, the results have been

inconclusive. Some French banks have suffered setbacks, but none has been obliged to shut up shop entirely. On the other hand, none can claim outright success

In the first stage, French banks chose the classical option of teaming up, with a majority or minority stake, with London stockbrokers. Paribas bought Quilter Goodison in 1986, closely followed by Société Générale with Strauss Turnbull and Crédit Commercial de France (CCF) with

Laurence Prust.
These bank-broker partnerships have not been without problems, and over the last year, a new stage of French investment has begun, focusing on the acquisition of fund management companies.

Comparing the strategies of the French banks in London is not easy, for the aims and means have varied widely. Two groups, however, can be distinguished: those who by the size of their acquisitions or by the type of services they have sought to offer - notably in fund management - have tried to penetrate the UK domestic market, and those who have chosen to approach London mainly in its capacity

as an international financial centre. In the first category, the biggest effort has been made by Crédit Lyonnais, the second largest state-owned bank, with

the purchase in 1987 of Alexanders Laing and Cruickshank

(ALC). This substantial London stockbroker has had its difficulties in the post-Big Bang market, and its losses have weighed heavily on Credit Lyonnais's own results. It has now been thoroughly over-hauled and rechristened Credit Lyonnais Capital Markets, abandoning market-making in UK securities in favour of con-

tinental stocks. In this way, Crédit Lyonnais sought to exploit its European dimension, rather than cor ing on the home turf of the big UK brokers. In the same way, it has closed ALC's gilts operations in favour of the Eurobond market.

The company is now seeking to develop its corporate finance business and has kept some specialised subsidiaries, such as its commodity broking and discount house units, not to mention Laing and Cruickshank Investment Management, which manages private client funds of slightly over

Overall, Crédit Lyonnais has incontestably managed to build up a real presence in the City - ALC is, for example, the only French-owned firm to figure among the top 10 for financial analysis in the Extel survev. It remains, however, to justify the operation finan-cially; what with the purchase price, accumulated losses and restructuring costs, it has so far cost Crédit Lyonnais dearly.

Société Générale, on the other hand, is expanding the services of its broking subsidiary, Société Générale Strauss Turnbull. Strauss Turnbull, in 17 per cent stake, has in the

past year extended its activi-ties to include market-making in the stocks composing the FTSE-100 index, going against

the trend. It is also building up its research activities, and makes a market in French, Dutch and

Since last year, Société Générale's presence in London has also included Touche Remnant, a symbol of the new attraction that British fund management companies hold for French banks.

Touche Remnant's £3bn under management adds to £19bn managed in Paris by Société Génerale, which is aiming to develop its mutual fund management business on an international scale.

Indosuez, the merchant banking subsidiary of the Suez group, has shown the same interest in fund management, with the acquisition of Gartmore, with some 27bn under

In the stockbroking field, too, Indosuez has recently reinforced its subsidiary W.I. Carr, a specialist in Asia Pacific markets where its own presence is already strong, by the teams of Kitcat and Aitken. to give it a British dimension.

These moves, however, are not quite on the same scale as Indosuez's rejected approach a year earlier to Morgan Gren-fell, the London merchant hank, which chose to sell out to Deutsche Bank.

CCF, meanwhile, decided to give up its broking business entirely, closing down the bulk of Laurence Prust this spring; with a market share of less than one per cent, the French bank saw no way of obtaining a satisfactory return on its

investment.

On the other hand, CCF has reinforced its fund manage-ment arm by finally taking control of Framlington, after several years of complicated relations with this company, which has some £2.4bn unde management. Besides fund management, the bank's other focus is on investment banking activities such as mergers and acquisitions and financial engi-

neering. Those who have focused or London's position as an inter-national financial centre, include Paribas, the investment banking group privatised in 1987, and Banque Nationale de Paris (BNP), the largest state-owned bank

Paribas Capital Markets has half its workforce in London. and has recently extended its range from Eurobonds, where it has long been a large player, especially in Ecus and dollars. into Euro-equities. Notwith-standing its purchase of Quiter Goodison – whose pri-vate client business it quickly shed - Paribas has relied less on acquisitions than most of its French rivals. This year, it has added a bond management subsidiary to its London busi-

BNP has centred on the international aspects of Lon-don. Its subsidiary BNP Capital Markets is split between London and Paris and concentrates on the Euro-markets.

In the equity sector, BNP has restricted itself to recruit-ing relatively small teams, which allow it to offer specialised services, notably covering the markets of southern

> Patrick de Jacquelot, London Correspondent, Les Echos

FINANCIAL TIMES

1990 RELATED SURVEYS

Part 1 Ireland Part 2 Offshore Co. Part 3 The Nordic Region Part 4 Portugal Part 5 Spain Part & Neth

Part 7 West Go

Part 10 Turkey

Part 9 Italy

FOR ADVERTISING INFORMATION CONTACT

FOR EDITORIAL INFORMATION CONTACT DAVID DODWELL 081-873-4090

EUROPEAN FINANCE & INVESTMENT:

February 19 March 29 April 25 April 30 May 29 June 12 June 19 November November

081-873-3000

BARCLAYS BANK MAKES IT EASIER TO DO BUSINESS ACROSS BORDERS.



Your local bank may be fine for all your local banking but can it help when you move into other parts of Europe?

When you decide to do business in another country, you want a bank that can help you manage all your cross-border needs.

Barclays has a network of over 400 Business Centres across Europe. So wherever your business takes you, we're already there.

As an established worldwide bank, we're on the Continent to stay. In fact we've been here since 1889, and we're still growing.

We offer a complete range of international financial services. These include cross-border investment, trade finance, foreign exchange management and advice to help you get the most out of business in any country.

But crossing the border is just the first problem you face. You also need to deal with different languages, laws, cultures and

To help overcome these, we arm you with expert advice on everything from international company structures to local business customs.

Whether you plan to embark on your first cross-border trade venture, set up a subsidiary in another country or make any other international moves, talk to us first. Call Erick Raby in Paris on (1) 40068357 or John Bulford in London on 071 626 1567.



FOR CROSS-BORDER FINANCIAL SERVICES CALL 071 626 1567.

IDATE

12th International Conference November 14-16, 1990 - Montpellier - FRANCE

Key technologies, experiments, new concepts

90 specifiers, 3 symposiums. 1 round table, 22 sessions to discuss, present and inquire about the future of the communication systems.

The conference will focus on the variety of works, the perspectives, the experiences and the first notably results of major European projects programmes such as ESPRT, EUREKA, MEDIA, RACE and others.

e in the field of communications, what are the main technical innovations expected over the next ten years? (mobile communication: image of the future, ...)? What will be the problems associated with their development?

 What are the most important experiments being carried out today? What will they change at a practical level (electronic banking, electronic shopping. distance learning, medical picture, ...)?

e Under the pressure of techno-logy, the regulatory evolutions and the great amount of applications, are we facing a renewed debate of basic ideas? Where would it take place? What are the actors?
Which is our main concept (virtual environment. Hypermedia. nauronal networks....)?

Supported by : Fondation IDATE (Alcatel CIT, Alcatel NV. CDC, IBM France), France Télécom, Conseil Général de l'Hérault, Conseil Régional du Languedoc-Roussillan, District de Montpellier.

Information : Roland CASTANIER - IDATE TOL : 33/67 64 16 91 - Fax : 33/67 65 57 19

SIPAREX

A combined regional and international strategy.

SIPAREX: foreign shareholders from 12 countries together hold 25% of the company's capital.
 With the participation of: Aegon N.V., Banca Nazionale del Lavoro, Creditansualt Bankverein, Dresdner Bank, The State of Knweit, G.L.M.V., Gresham Trust, Jafoo (Nomera Group), Prudential Venture Managers Ltd, Union Bank of Switzerland.

SIPAREX PARTICIPATIONS S.A. (Switzerland): one of the first companies established in Europe for international capital development. Largely owned by foreign shareholders, it has already invested in 9 countries.

EURO-AMERICA-I: the first transatlantic venture capital fund jointly managed by Artler & C' and Siparex group.

A different approach to equity investment 128, rue de Créqui - 69006 Lyan, France. 31, rue François-P* - 75988 Paris, France 53, route de la Vignestau, 1701 Friboury, Switzerland; 1882 Sand Hill 220 Menlo Park, California, 94925 USA Contents of the neburitorneed have been supposed by a Member of Bellio

CLUB SIPAREX: an international support perwork.

Stockbrokers face increasing competition, says George Graham

Tuffier collapse highlights decline in commission rates

years been one of the most flamboyant members of the French stock exchange. With his showy yacht and his lavish parties, this eminently clubbable stockbroker, a former managing director of the Evian mineral water company, had gone all out in his dash to build his company, Tuffier et Associes, into a large all-round stockbroking group, dependent neither on a French bank nor

on a foreign broking firm. Tuffier's collapse in July created even more of a splash than its rise. On July 10, Tuffier announced that it would have to cut its payroll by a third after losing FFr62m in the first five months of the

the first five months of the year, a week later, it had filed for bankruptcy.

The case has also been referred to the courts by the Commission des Opérations de Bourse (COB), the French stock market watchdog, for an investigation of possible fraudulent use of clients securities. The exact size of Tuffier's deficit is not yet known, but it is already certain that reimbursing clients will wipe out the entire FFr200m stock exchange guarantee fund, obliging the exchange to call on its members to pay up in

order to reconstitute the fund The stock exchange has had to abandon 90 per cent of the FFr110m it was owed by Tuf-fier, and Caisse Centrale des Banques Populaires, the central organisation of the French retail banking group which was one of Tuffier's shareholders, had to renounce 80 per cent of the FFr140m it was

The Tuffier collapse pointed a worrying searchlight on the rest of Paris's stockbrokers, who over the past year have faced increasing competition and a decline of about 15 per cent in commission rates. Even though equity trading volume in the first eight months of this year is 26 per cent higher than a year earlier at an average of a year earner at an array has FFT2.9bn a day, activity has been unevenly spread, with business going to a handful of leading brokers on the one hand, and to the brokers ted to big retail bank networks on

Yet the Paris market is no worse off than many other international markets.

Yet life has become difficult in the middle and lower ranks

Without mentioning Drexel Burnham Lambert on the other side of the Atlantic London has seen far more brokers forced to close down by losses, and the adjustment to lower volumes and tighter commis-sions is being made in many

continental exchanges.

"The problem of the intermediaries is the same as in other financial centres, there is the same phenomenon of adapta-tion. Beyond the specific problems, paradoxically our stockbroking firms have never had such solid shareholders," comments Mr Régis Rousselle, chairman of the French Stock

Mr Rousselle notes, too, that

Finance, a subsidiary of the state-owned Crédit Lyonnais banking group, as well as Pallas, the financial group headed by Mr Pierre Moussa, taking stakes in a number of brokers.

has recently applied for a Paris broking seat. Nevertheless, the Tuffier epi-sode highlights four questions: the weakness of the indepen-dent brokers, the ambiguity of the guarantee provided by banks who are minority share-holders in broking firms, the role of the stock exchange as supervisor, and the segregation of client accounts.

For the independent brokers now only six out of the 45 Paris firms - the doubt can be self-fulfilling, for some institu-tions have cut their dealings with them in order to be absoof their transactions.

"We don't believe in the independents, unless they are just portfolio managers or in small niches," commented one leading foreign banker. Some, such as Saintoin hou-

let and Meunier de la Furnière, have already drawn the obvious conclusion and sought the backing of a bigger bank. Others, such as Wargny and Pinatton, are persevering, and have produced creditable earnings, continuing to make profits in the difficult first half of

and the firms which have been wholly taken over by banks or institutions, there is a tier of firms which have one or more significant outside sharehold-

Between the independents



problem of the intermediaries

ers, but no majority owner. These range from market leader Cholet Dupont, 40 per cent owned by Credit Lyonnais, to the aristocratic firm of Fauchier-Magnan-Durant des Aulnois, which has the backing of the Caisse des Dépôts, Union des Assurances de Paris and Kleinwort Benson with 10 per cent each.

In cases like these, it is clear that the institutional shareholder provides an implicit guarantee. But Tuffier, too, could be regarded as falling into this category, with the Banques Populaires holding 12.45 per cent.

Mr Pierre Bérégovoy, the finance minister, took aim at

ing it plain that he thought the shareholders of a broker had responsibilities, even if they had the right to limit their involvement to the level of their stake.

"In that case, however, they should not give the public to understand that they will support their subsidiary in case of difficulty," he warned.

As far as the role of the stock exchange goes, the epi-sode may hasten a trend to increase the separation of its different functions.

The organisation has already en split into the Société des Bourse Françaises (SBF), the exchange itself, and the Conseil des Bourse de Valeurs

(CBV), the regulatory authority, but they have shared the same chairman, Mr Rousselle, and have been closely inter-

Mr Rousselle has now announced his intention of stepping down from the CBV in the near future, but he has also let it be known that he thinks the Commission Bancaire, the supervisory arm of the Bank of France, should take over the task of control-

ling the non-broking activities of stock exchange firms. Others go further, and believe that the supervision of broking firms should be entrusted outright to the Bank of France or to the COB.

"They have to be tougher on the weak. That is much easier for a public authority than for a professional body like the stock exchange," comments one law officer.

Segregation of client accounts is a principle that the COB, as guardian of the pub-lic's savings, now appears determined to put into effect. The freeze on client accounts at Tuffier, necessary to work out who owned what, may have been much more costly than any fraud, and the COB is keen that if there should be another broker default in the future, it should not have to wield the same sledgehammer and freeze accounts.

Segregration will money, however, and some intermediaries doubt whether it would be truly effective unless brokers set up a sepa-rate line at the central Sicovam securities clearing house for each individual customer, an operation which few believe to be practicable.

Some form of segregation may prove an essential market-ing ploy, however, and even some brokers wholly owned by big banks have moved their custody operations to their parent in order to reassure cus-

"Individual investors are get-

ting very risk-averse in their choice of counterparties, and we are seeing a number of investors shifting their portfo-lios from stockbrokers to big institutions. This is different to the UK, where investors are much more sensitive to performance," comments Mr Gaël de Pontbriand, consultant on financial institutions at Coopers & Lybrand Associés in

This has tended to over shadow, perhaps unfairly, the sustained strong performance of some of the top Paris brokers. Cholet Dupont, Oddo (35 per cent owned by Assurances Générales de France), Courcoux Bouvet (100 per cent Paribas) and Cheuvreux de Virieu (92 per cent indosuez) all produced over FFr50m of profits last year. Bacot Allain, owned by Warburgs of the UK, proba-bly did the same, but it does not disclose earnings. Investors mention the improvement in the quality of research and back office execution at many

leading brokers. Yet life has become difficult in the middle and lower ranks, especially when you have to put your hand in your pocket to pay for the mistakes of your bankrupt competitors.

THE CAISSE DES DEPOTS GROUP IN 1989

IMPROVED PERFORMANCE, INCREASED MARKET SHARE

1980-1989: for Caisse des Dépôts et Consignations (CDC), a decade of unprecedented transformation. Competing with the private sector in an increasingly international environment. CDC has transformed itself into a decentralized marketdriven financial group active in four major areas: capital markets and banking; savings and insurance; fiduciary activities; public housing and local development. CDC, together with its subsidiaries and affiliated units, constitutes one of the world's largest financial institutions, managing assets of nearly US \$277 billion*.

CAPITAL MARKET AND BANKING ACTIVITIES

leading institutional asset manager.

SAVINGS AND INSURANCE

selected securities

15%

Banking - CDC's original mission - remains a major aspect of its operations. Total assets of CDC's banking sector remained stable at about US \$45 billion.

CDC plays a major role in the primary bond market and is stepping up its market-making capabilities in the secon-dary market. With US \$133 billion in securities under

management, the CDC Group is far and away France's

CDC's net income from capital market and banking activities rose by 15% to US \$800 million, in 1989. With retained earnings adding to its equity base, CDC is in a strong

financial position, enabling it to pursue its banking opera-

tions while investing actively in prime real estate and

CDC manages France's tax-exempt passbook savings,

primarily used to finance public housing programs. In 1989, despite a drop in total deposits for the first time ever

from US \$125.6 to US \$124.9 billion - CDC preserved the absolute safety and liquidity of these funds.

The CDC Group's mutual funds - distributed through the associated local "Ecureuil" and post office savings bank networks - attracted net deposits of nearly US \$4.7 billion last year, raising total funds managed in col-lective savings and investment instruments to about

US\$26 billion. Excluding money market mutual funds, the Group ranks first in France-with an 11% market share and in Europe in terms of mutual fund management.



On behalf of the French State, CDC manages a number of specialized funding institutions, primarily pension funds for local public service employees and highway construction financing organizations. In 1989, efforts to achieve productivity gains in this area resulted in signifi-cantly improved performance.

PUBLIC HOUSING AND LOCAL DEVELOPMENT

FIDUCIARY ACTIVITIES



The outstanding portfolio of public housing financing - a priority mission for CDC - totalled US \$66.2 billion at 1989 year end. New loans granted during the year amounted to US \$6.3 billion. Despite lower deposits in tax-exempt passbook savings accounts, CDC was able to satisfy the need for financing in this area, thanks in part to early loan repayments and active loan securitization programs.



Crédit Local de France (CLF) - the leading banker to French local authorities - raised its market share from 42% to 44% last year, and recorded a 15% increase in net

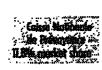
income to US \$147 million.
Fully dependent on French and international capital markets for its funding, CLF is France's second largest bond issuer after the French state. It is the only French issuer to enjoy Aaa/AAA ratings from Moody's and Standard and Poor's without benefit of guarantees by the

A specialist in sophisticated infrastructure project financing, CLF has begun to export its expertise to the rest of Europe and the US.



In 1989, the C3D Group, the major provider of support services to French local authorities, recorded a 20% increase in revenues to over US \$1.90 billion enabling it to report consolidated income of US \$42 million. It is active in housing and real estate development, urban services, cable communications, transportation, data pro-cessing and management consulting, tourism and recreational activities, and export of economic development

INTERNATIONAL EXPANSION



With premium income of US \$4.05 billion, up 48% for the year, CNP's share of the French life insurance market rose from 10% to nearly 12%, strengthening its eading position in the sector. Net income rose by 13% to

At the December 29, 1989 exchange rates of US\$1 = FF 5,774.



The CDC Group's internationalization is proceeding at a rapic v are. In Western Europe, it has established itself as a leading manager and distributor of savings and life insurance products, and is playing a group role in European infrastructure development projects. It is increasingly involved in partnership projects in Eastern Europe. And, in New York and Tokyo, it is strengthening its capital

At the crossroads of the private and public sectors, of national and local interests, the CDC Group is applying state-of-the-art management methods to public service undertakings, and enhancing the efficiency of its "public trust" activities.



Eurostaf

Europe Strategie Analyse Financière

A French company dealing in financial and economic studies among the European leaders in its category, EUROSTAF carries out and publishes in-depth analyses on the main French, European, even world sectors of activities, and extensive surveys on the large industrial groups.

Among the latest titles recently published: • The French food production industry:

background of the development and valuation.

 Commercial property in France. · Water distribution in Europe.

· World industry of software. The large worldwide cement-manufacturers.

 Building societies in Europe. Cooperative banks facing the European challenge.

or the list of our publications,

please send the coupon below to: EUROSTAF 23, boulevard des Italiens, 75002 PARIS, FRANCE. Tel. 49 24 90 50 ~ Fax 49 24 07 03.

I wish to receive: ☐ The presentation of study on:

☐ The list of your publications.

Company:

Function:

Address: ..

Read for Business



L'économie française, en plein essor, surprend ses partenaires européens. Les entreprises françaises ne cessent de développer accords, fusions, OPA, lancements de produits, nouvelles stratégies... modifiant en permanence les équilibres connus.

Vous ne devez plus, aujourd'hui, ignorer ces mouvements qui peuvent avoir des con ences sur vos activités. Les Echos, premier quotidien économique français, lu par 625 000 cadres actifs, vous apportera la vision qu'il vous manque. Chaque matin, nos lecteurs vont droit à l'essentiel, grâce à des articles courts et riches en informations précises et à un panorama complet de la Bourse de Paris et des

Les Echos sont livrés aux abonnés le jour même à Londres (EC1, EC2, EC3, EC4, WC1, WC2, SW1) et le lendemain dès le premier courrier dans l'ensemble du Royaume-Uni. Votre abonnement comprendra DYNASTEURS, le mensuel économique des Echos, des bors-séries d'un intérêt

exceptionnel.

se désire recevoir Les Echos penda	nt un an (3110 francs).	_
Nom	Prénom	
Société	Fonction	_

Adresse			
Code postal	· · · · · · · · · · · · · · · · · · ·	Ville	
pasa		,,,,,,	

Vous trouverez mon règlement par chèque à l'ordre des Echos et je vous remercie de me faire parvenir une facture justificative. LES ECHOS, 46, rue La Boètie, 75845 PARIS CEDEX 08, FRANCE.

EUROPEAN FINANCE AND INVESTMENT

OVER the past 18 months, France's balance of payments statistics have started to provide documentary proof of a phenomenon that had been vis-ible to financial market dealers for some time; foreigners are buying French securities.

Purchases by foreigners of French securities more than doubled in 1989 from the previ-ous year to total FFri85.9bn. This level of investment appears likely to be maintained in 1990, with FFr42.7bn of net es by foreigners in the first quarter of the year and FFr53bn in the second quarter.

These capital flows reflect principally the strength of investors' confidence in the French economy and in the solidity of the French franc; they also show the effect of the ending of the last of France's exchange controls ...

They are a tribute to the overhaul of France's capital markets over the past five years, which have created mar-kets with swifter and more reliable trading systems, better settlements procedures and financially stronger intermedi-

The overhaul has affected both the bond markets, where the OAT French government

tapstocks are among the most liquid issues in the world, and the equity market, which has completely left behind it the club-like atmosphere of the old Palais Brongniart, where trading in the 1970s used to be limited to a two-hour period from 12.30pm to 2.30pm. By 1.30pm. all but the most devoted dealers deserted the trading floor, usually for the nearby Vaude-

The reforms have now been almost completed: the old cartel has been broken, and competition has free rein; Paris is now fully integrated into the international financial markets; and the technology has been completely transformed, with the introduction of

Virtually all that remains to be completed of the great capital market reforms is the introduction of Relit. a computerised settlements system whose start-up is under way. The reform has brought

many hiccoughs, and is some-times criticised as being a slavish imitation of London's Big Bang, with the same conseafter stock market reform.
"Honestly, we could have done better, but I don't think

George Graham looks at confidence in the capital markets

Foreign investment doubles

		<u>~</u>		FFr bn)
	Shares	Bonds	Total	Market cap (equity)
1986	384,4	1,673.5	2,094.8	1,104.2
1987	522.1	2,426.5	3,011.6	929.2
1988	412.7	3,424,9	3,880,3	1,483.7
1989	667.5	3,310.0	4,029.0	2,111.8
1990 (Aug)	482.7	1,966.8	2,449.6	1,874.7

we have lessons to receive from anyone, notably not from London," comments Mr André Lévy-Lang, executive board

chairman of Paribas.

The problem is that Paris has all the tools and attributes of an international market, but in equities, at least, it still lacks the sheer size of the world's main financial centres: New York, Tokyo or London.

tial ahead of it. "Paris has the liquidity of a market its size, that is to say, a market which represents only boasts 608 domestic listed companies and 223 foreign listings, with a combined market capi-20 to 30 per cent of the coun-

according to the statistics of the Commission des Operations de Bourse (COB). The UK has three times as many listed companies with a combined market capitalisation 21/4 times greater.

Even these figures present an exaggerated view of the potential depth of the French market, for a large proportion of listed companies, particu-larly on the second market. have a free float representing only 10 per cent or sometimes less of their shares. Many listed companies are wholly controlled subsidiaries of other listed companies.
In the bond market, this

problem is not felt, for the government has become a prized issuer, both for the quality of its signature and for the regularity of its issuing techniques, based on a monthly auction of two to three tapstocks, known as OATs.

Total French government bonds outstanding amount to some FFT785bn, but the issuing policy has concentrated trading on a few benchmark issues. The French Treasury's own liquidity indicator, covering dealings in the OAT 9.7 per cent 1997, the OAT 9.5 per cent 1998, the OAT 8.125 per cent 1999 and the OAT 8.5 per cent 2000 (the tapstock being issued), shows turnover averaging FFr2.29bn a day on the Paris market. A further FFr2.96bn a day on the Cedel

third higher in June.
This effect may be felt in the
Ecu bond sector, where the
French Treasury's two issues, OAT Ecu 8.5 per cent 1997 and OAT Ecu 9.5 per cent 2000, now have Ecu3.9bn in issue, making them among the most liquid lines available in the European currency – a considerable advantage for the new Matif

and Euroclear systems, in the

lull of August this year, and a

Ecu bond futures contract. The shorter end of the debt market offers considerable liquidity, with FFr195bn of commercial paper in issue at the end of August, FFr592bn of certificates of deposits, and FFr559bn of Treasury bills.

In equities, however, the depth of the market still leaves much to be desired, and market conditions seem unlikely to encourage many new issuers.

The essential second stage is before us: to give the Paris market a dimension in scale with our economy. If we can intermediaries or our systems will prove any handicap," Mr Rousselle says.
There is little that the stock

exchange can do to encourage this development, but Mr Rous selle is a partisan of favourable tax treatment for equity investment plans in order to encourage long term savings.

The French stock exchange, remains the standard-bearer

for moves to create a working Euroquote system federating European stock markets, with the exchange of share price information, automatic order routing between markets and co-ordinated clearing. This project is under way,



André Levy-lang

with technical studies into an electronic share price informa-tion system dubbed Pipe. The London stock exchange is taking part in this project, although it often appears to be more interested in extending its own Seaq International sys-

tem.
"If we are going to build
Europe, we can't keep looking
over our shoulders. Euroquote is the first stage of a collaboration which will necessarily be much wider. We can't stop there," Mr Rousselle concludes.

The foreign presence in the banking system has a long history

Outsiders in a difficult market

market. Banks such as Morgan Guaranty and Banco de Bilbao trace their French origins back before the turn of the century.

Recently this presence has expanded rapidly, and over the last five years the number of foreign controlled banks operating in France has grown by a third.

France boasts 277 foreign credit establishments, 127 of them from the European Com-munity. To put them into perspective, however, their combined total loan book amounted at the end of 1989 to FFr164bn, according to the Commission Bancaire, the banking supervisory authority - a little over 3 per cent of total bank lending in France. Their position in the money markets and in the wholesale banking market was rather

The past few years have seen some variations in the form this foreign presence takes. The US contingent has grown with 16 new licences granted

greater.

2 - 10 J. 1889

slowly in number, but several US commercial banks have shut up shop, while investment banks have arrived to take

their place. Japanese banks have more than doubled in number over the last five years, and two of them stood last year, for the first time, among the 10 largest members of the French Banks Association, ranked by total

These figures exaggerate their real presence in the mar-ket. Although some Japanese banks, such as Bank of Tokyo - with 25 years presence in France - or the Industrial Bank of Japan, have developed a real client base in areas such as real estate, Fuji, the biggest foreign bank in France by total assets, is principally involved in the interbank market. It will be forced to reduce its balance sheet to meet Bank for Interna-tional Settlements capital ade-

quacy ratios.
The newest arrivals have come mainly from Europe,

last year to banks and securi-ties houses from other EC

"The attitude of the profession has always been welcoming towards foreign implanta-tions," observes the Credit Establishments Committee, the body which grants banking licences, in its latest report.

"Once the regulatory authorisations have been obtained, the newcomers find it easy to relations with the banking community. They generally obtain without difficulty refinancing lines or a participation in credit or investment operations."

Beyond this symbolic partici-pation in the French banking market, however, only a hand ful of foreigners have managed to establish a truly significant presence. Probably only three can boast net profits of over FFr100m last year: J.P.Morgan of the US, Neuflize Schlumberger Mallet (NSM), owned by ABN of the Netherlands, and the UK's Barclays Bank.

lished, and from its headquarters on Paris's Place Vendôme has built up a position that many French banks envy with first division corporate, institu-

tional and individual custom-

try's gross domestic product, and where the biggest listed companies have a capitalisa-

tion of FFr50bn or so. in Lon-

don, the biggest companies are about FFr150bn, so obligatorily

they have more liquidity." admits Mr Régis Rousselle,

chairman of the stock exchange. He adds that Paris has considerable growth poten-

The French stock market

ers.
"We are the most French of the foreigners and the most foreign of the French. We are French in our franchise, in our products, in our teams, but we lo benefit from our international network." comments Mr Didier Cherpitel, managing

director and general manager of Morgan in Paris. NSM is highly rated by competitors, and is especially envied for its base of wealthy private clients.

Barclays, meanwhile, is in some ways the most ambitious of the three, for alongside wholesale, investment banking and stockbroking divisions it maintains a network of 35 branches – modest in compari-son with the big French retail networks, but substantial for a foreigner.

Barclays is the only foreign bank here with a universal banking vocation," says Mr Jacques Rambosson, the bank's Paris chairman.

Mr Rambosson has been restructuring Barclays' French network and has opened a number of specialist personal financial management offices, but he is also looking for acquisition opportunities.

"We are seeking actively along two lines: branch networks which could bring us ist banks which bring added value. But we won't make an acquisition just for the sake of

it," he says.

More recently, Banque Inter nationale de Placement (BIP), acquired last year by Ger-many's Dresdner Bank from Société Générale, can lay claim to the same level of profits as

National Westminster Bank might have moved into this league had it completed its proposed acquisition from Credit Commercial de France (CCF) of Européenne de Banque, the former Rothschild bank with a long history of losses behind it but a wealthy clientele and an unusual financial management network. The UK bank announced two weeks ago that it had been unable to agree



Jacques Rambosson (above): Barclays is the only foreign ank in Paris with a universal

with CCF. One area in which the foreign banks have had an impact larger than their physical pres-ence is in the field of financial

innovation.
"You will note that all the real innovations in corporate finance come from the foreign banks, the French banks sim-



ply follow up," sneers one for-eign banker in Paris. This has been true for specific products such as the repackaged perpetual capital notes issued by companies such as Rhone-Poulenc, where the running was made by US

banks such as Merrill Lynch though that team has moved to Barclays - and Morgan.

Mr Jean-Marc Georgy, managing director of Morgan, leaps

to France's defence. "It is true that foreign banks have introduced some prod-ucts, but once a product is on are extremely fast at catching hold of it and developing the

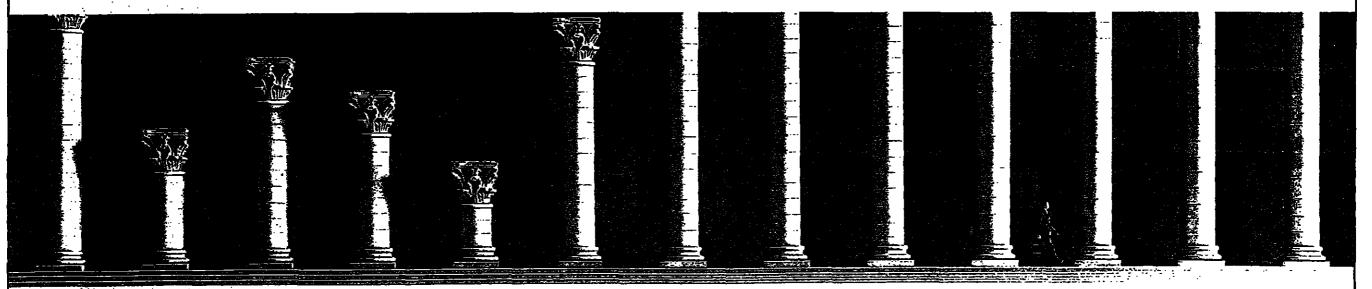
concept. French banks have been acutely creative in areas such as warrants, and they have also generated ideas that could not be used in France but which have been used in the UK or the US," he says. The teams responsible for innovation at the US banks in Paris are almost entirely French, he

Mr Rambosson, on the other financial innovations come from the US, but says that this is not surprising because the US has a large and protected banking market with spreads that encourage imagination.

"France is not a profitable market - on syndications it is probably the most difficult market in Europe. You cannot expect a miracle. You have to play the long term, and in the long term we have to develop our activity in this difficult

WHEN INTEREST RATES BLINK, YOUR PORTFOLIO'S VALUE RISES AND FALLS.

THAT'S WHAT MAKES THE NOTIONAL CONTRACT SO ATTRACTIVE.



OVER THE LAST TWENTY YEARS. YOU PROTECT YOURSELF AGAINST PROTECT YOURSELF

AGAINST A RISE IN RA-TES : BY BUYING THEM GERS - AND THEIR CLIENTS-

TO ENJOY A GOOD NIGHT'S SLEEP.

ASK FOR THE "NOTIONAL CONTRACT" BROCHURE FROM THE COMMUNICATION DEPARTMENT MATIF SA 176. RUE MONTMARTRE 75002 PARIS - TÉL. (33-1) 40 28.82.82. MINITEL SERVICE : 3617 MATIF

INTEREST RATE FLUCTUATIONS A FALL, THE NOTIONAL CONTRACT HAVE BEEN BOTH SIGNIFICANT IS TODAY ONE OF THE MOST AND UNPREDICTABLE. THE VALUE IMPORTANT FUTURES BOND OF BOND PORTFOLIOS RISES AND CONTRACTS IN THE INTERNATIO-FALLS IN LINE WITH THESE FLUC- NAL ARENA. A MAJOR SOURCE OF TUATIONS, WHICH EXPLAINS THE ITS DYNAMISM IS THE STRENGTH INCREASING INTEREST IN THE OF THE FRENCH BOND MARKET. MATIF S.A. NOTIONAL BOND ITSELF LINKED TO STRONG CAPI-CONTRACT. THANKS TO THIS TALIZATION OF UNIT TRUSTS 500,000 FF FACE-VALUE BOND AND MUTUAL FUNDS. AS A FOR FUTURE OR OPTION BUYING GENUINE INSURANCE POLICY OR SELLING, THE LEVEL OF RISK AGAINST THE RISKS OF LONG IS DECREASED. BY SELLING TERM INTEREST RATE VOLATILITY, NOTIONAL CONTRACTS YOU CAN IT ALLOWS PORTFOLIO MANA-

EUROPEAN FINANCE AND INVESTMENT

EYER since its creation in 1986, the Matif futures market has been locked in commercial rivalry with Liffe, its London

FRANCE 8

All is fair in marketing, so it is only to be expected that the London market should capital-ise on the fact that it has managed to overtake Paris's Matif in overall trading volume, lifted by the success of its new German Bund contract.

Nevertheless, there scarcely seems cause for some of the more alarmist headlines in the French press proclaiming that the Matif has lost the bettle

with Liffe. Liffe is currently in a superb position with the success of its Bund contract.
That's life," shrugs Mr Gérard
Plauwadel, Matif's chairman.

Overall, the French exchange continues to show a steady advance in trading volome, with a total of 15.5m financial futures contracts changing hands in the first nine months of this year. Matif's mainstay remains its

"notionnel" contract, a standård long-term interest rate future based on a basket of French government seven to 10-year bonds, a contract which continues to move from strength to strength, with volcontracts a day so far this

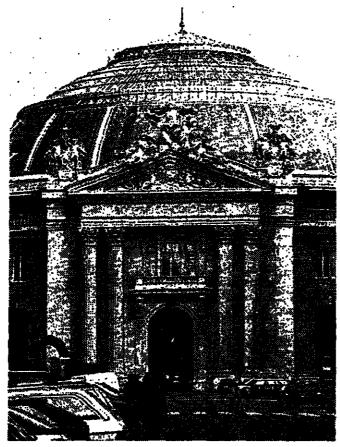
Alongside the "notionnel", Matif has made progress with a short-term interest rate con-tract based on the three month Paris interbank offered rate (Pibor), a product which has averaged 8,000 contracts a day from January to September, even if it has shown signs of slowing down this year.

More spectacular progress has come in 1990 with Matifs first stock index future, based on the CAC 40 index, which started slowly in the face of competition from the screenbased OMF market, but which has begun to take off now that it has the French market place

to itself. "We have to recognise that the start-up was laborious, but we now appear to have moved from a trading band of around 2,500 contracts a day to a new level of 9,000 to 10,000 a day, comments Mr Pfauwadel.

Volume so far this year has tripled on the CAC 40 future (known affectionately to traders as "Picsou", after the miserly uncle of Walt Disney's Donald Duck) with an average of 9.699 contracts a day in August and 10,266 a day in September as investors found. that the real liquidity in the Paris equity market lay in the future, rather than MATIF, FUTURES MARKET

A battle with London



In the commodities field Matif has taken over from the old-established Bourse de Commerce (above)

in the underlying shares.

Matif is encouraged by the development of its options activity, with business concentrated on options relating to the two interest rate contracts. On the negative side of the balance, Matif has to admit that it has failed outright in its efforts to relaunch its little traded medium-term interest rate contract, based on the four year French government BTAN note. Its Euro-DM three month interest rate contract, its answer to Liffe's long Ger man bond contract, has proved a flop - although the attached options are slightly less disap-

pointing.
"Specialists on the Euro-DM pay nothing, but that has still not helped the prosperity of the contract. I have no more ideas - I have run dry, admits Mr Pfauwadel.

The French market is put-ting these failures down to experience: Matif's managers note wryly that the market's biggest successes have been the ones they thought up themselves, and its flops the products they devised in response to suggestions from their member banks and brokers.

Its big hopes for the future now rest on its new Ecu long bond contract, launched last "If you have a bright new

idea, you are in with a chance, especially if you are the first on to the market. Liffe succeeded in building a Bund market in London, and I think they will be very difficult to dis-lodge. We have another opportunity with the Ecu: I hope we will be able to establish ourselves, and if we do, we will be very difficult to uproot," says

Bourse de Commerce, there is little hope of a renaissance. Paris's coffee contract has dwindled to a trickle, and the cocoa contract has died out-right, while the white sugar contract has suffered from competition with London. Matifs only hopes of reviving the commodities market rest on very local contracts, such as its existing potatoes future, traded at Lille in northern

Matif trading volume

1990 contracts (m)

3.15 2.98 2.00 1.86 1.99 1.67 3.19 2.31

Mr Gilbert durieux, Matif chief

The Ecu contract is based on

six to 10-year Ecu bonds issued

by sovereign or supranational

borrowers.

Matti has started trading on

only two forward maturities,

rather than the traditional

four, using the two Ecu bonds

issued by the French Trésor as the underlying bonds. A com-mittee of banks will advise on adding other bonds, such as those issued by the Italian gov-

ernment or the European

Investment Bank, for future

One technical problem is

that the cheapest bond to deliver in payment of the

futures contract will systemati-

cally be that whose issuer is

rated as the worst credit risk. Matif may in the future intro-

duce a signature spread adjust

ment, on the advice of the

banks, to cope with this, although officials note that at

the moment there is little

spread between different issu-

"We are fairly confident we will be able to attract liquidity,

and that is all that counts; the

rest is literature," comments

there remain few obvious new

product developments, for

most variations on the theme

of long or short-term interest

rates have been covered now

the Ecu bond contract has

started trading. Stock index futures have

been the big innovation of recent years, but Matti is scep-

tical over whether there is real

demand for a European index

future, alongside its existing

In the commodities field.

which Matif has now taken

over from the old-established

Beyond the Ecu contract,

Mr Pfauwadel.

CAC 40.

April May June July

executive.

1.74

1.11 1.07

1.21 0.97

"The commodities field has lost the products and has grad-ually lost its fabric of brokers, but we have a feeling that there can still be a need for domestic contracts," says Mr Durieux.

study, though Mr Durieux does not feel that the market is ripe, and other regional contracts based on relatively fragile and untransportable agricultural products could be imagined in the event of a deregulation of the EC common agricultural

Matif perseveres with the commodities market more out of a sense of duty than out of commercial interest. However, its efforts to internationalise the Paris market are founded on a more promising scheme: the Globex worldwide electronic trading network devel-oped by Reuters and the Chi-cago Mercantile Exchange, joined by the Chicago Board of Trade, in which Matif is the main European member - with exclusive rights to Ecu

Globex is expected to start up with the two US exchanges in the first quarter of 1991, with Matif joining in in the second half of the year, when it has worked out some addi-tional prudential and credit control systems to protect against misuse of the system, which will function outside normal floor trading hours.

For apart from liquidity security remains an essential part of Matif's stock in trade. The futures market still has somewhat *louche* reputation in France, as a result of some highly publicised trading losses in its early years and of some questionable practices by individual dealers, but it has not suffered the same kind of default as the stock market helped by tight monitoring of risks and by stiff capital

The FFr750m minimum capital required for full clearing members is approximately dou-ble the equity of the best capitalised Paris Stock Exchange

requirements.

George Graham

The COB has been given greater powers

Sanctioned to protect

THE PAST 18 months have given the Commission des Operations de Bourse (COB), France's financial markets supervisory authority, a new status, a new chairman and a

new rulebook.

The status comes from a law passed in August 1989, which gave the COB a new independence, along with new and enhanced powers of investiga-tion and sanction. The new A cereals future is under chairman is Mr Jean Saint-Geours, the 65-year-old former chairman of the CIC banking group who has a long career at the finance ministry and in

the state banking sector.

The new rulebook took longer to gestate, after a committee headed by Mr Didler Pfeif-fer, managing director of Union des Assurances de Paris (UAP), the largest French insurance company, had pro-duced a set of recommendations. It finally saw the light of day this summer, when the finance minister gave his approval to six new regula-tions, which the COB will be able to enforce, imposing fines

if necessary. The regulation laid down guidelines for the information to be given to the public about listed securities, and also cov-ered the manipulation of share prices, the abuse of mandates and the protection of the clients of portfolio managers.

A new procedure, called

the COB can be consulted in advance on whether a certain action is permissible One final rule took longer than the rest to receive the approval of the finance minis-

try: a definition, the first in French law, of the concept of insider trading. This rule aroused opposition

from the judicial establishment, which found that the COB, a para-legal authority, had moved too far on to the turf of the lawcourts. The new rules provide a much tougher framework for operators on the French finan-

cial markets, for the COB will be able to penalise contraven-tion without having to prove any fraudulent intention, as a civil law prosecution of insider trading or price manipulation must do. COB officials argue that the

automatic nature of these sanctions is a protection for operators, who can read

whether their acts are regarded as reprehensible, rather than having to worry

about moral grey areas. The second protection lies in the rescrit procedure, for the prior opinion of the COB provides protection against subsequent sanctions.

The COB's power to inflict financial sanctions allows us to escape from the all or noth-ing dilemma. In France, it is very serious to transmit a case to the law courts. It is considered a sign of infamy, so much so that the COB has often been accused of not being willing to take this step, and so appeared to be doing nothing. In this perspective, the fine is a very useful intermediate sanction," explains Mr Saint-Geours.

The COB is only now mov-ing into action with its new powers, but already, it has marked up a considerable quantity of investigations.

In all, 21 cases were referred to the public prosecutor's office for investigation in 1989, compared with five in 1988 and only two in each of the two previous years. Already this year, nine cases have been referred.

The Société Générale insider trading case, with its blend of politics and high finance, has aroused the most sustained interest in France, but the COB also informed the prosecutors of its view that a subsidiary of the Bouygues construction group had knowingly manipulated the share price of the Anx Trois Quartiers department store. In the last month, the COB has also referred to the prose-

cutors its finding that Tuffler, the bankrupt stockbroker, had misused securitles deposited with it by clients to provide its own cash float.
As if to prove that these cases are not then forever bur-

ied by the courts, the COB was able to announce in June that it had obtained a conviction for insider trading against a senior banker - for dealings which took place in 1983.

Insider trading, however, is merely "the bad and exciting side of the stock market", as Mr Saint-Geours remarks in annual report. He views the COB's work as falling more and more into the field of systems analysis.

Indeed, the bulk of the

COB's activity last year lay not in investigations but in the vetting of over 564 docu-ments published by listed com-panies and in the authorisa-tion of 1,611 mutual funds and investment companies.

In addition, the COB has had to vet a host of satellite stock market professions such stock market professions such as portfolio managers and the former half commission agents, bringing the first formal supervision to this hitherto semi-regulated area.

The COB works in close partnership with its counter-parts in other countries, and has set up an array of puriner-ship agreements with the Securities and Exchange Com-mission (SEC) and the Com-modities and Futures Trading Commission (CFTC) in the US as well as with the Securities and Investments Roard (SIR) and Investments Board (SIB)

in the UK.
With the SIB, the COB has drawn up a joint set of ethical principles - which some officlais hope may be adopted internationally at the annual meeting of the International Stock Market Regulators' Organisation in Chile next

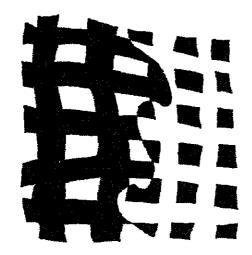
With the SEC, the COB signed an agreement allowing for systematic mutual assistance; a similar agreement was signed with the CFTC, but here, the two regulatory authorities went much further by agreeing on the mutual rec-ognition of each other's super-

This agreement, a necessary appendage to the Globex trading system which will link France's Matif futures exchange with the Chicago exchanges, means Matif prod-ucts can be traded in the US on Globex and vice versa.

The COB's greatest problem now is living up to public expectations: it is widely blamed for failing to spot shortcomings which, in fact, fall outside its purview — such as the regular supervision of stockbrokers - and it is fre-quently accused of dragging its feet when it fails to come up with evidence of wrong-

But Mr Saint-Geours believes that "the missions. the grandeur and the servi-tudes of the Commission have begun to be better perceived.

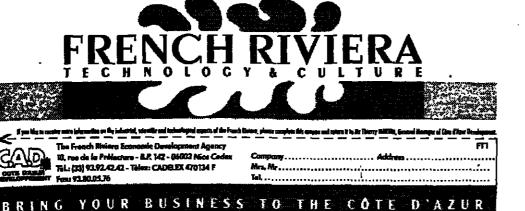
COMMUNICATION NETWORK & FISHING NET



if the qualities of the Côte d'Azur have the same tentic tang... as the traditional fishing nets. Yet its se industrial fabric spread over 30 different sites encompasses a very impressive concentration of new technology, its advanced telecommunications network can

of Europe's major technological and financial centers.

Chemical, DEC, Toyota, Aérospatiale were All these hi-tech companies have fallen for the geo-strategic charms of the Cote d'Azur. They have found that its sites, and especially Sophia-Antipolis, provide the synergy of activities that is essential to their success. The Riviera is well stocked with subcontractors and service dustries which intensify the develop industry. The high quality of both local research and labor makes it competitive in the most advanced markets: those connected with Intelligence. The Côte d'Azur holds all the



The signature that makes the difference

Experience, capability and reliability underwrite the Crédit National signature - a distinction which has earned it a reputation for excellence worldwide.

EXPERIENCE

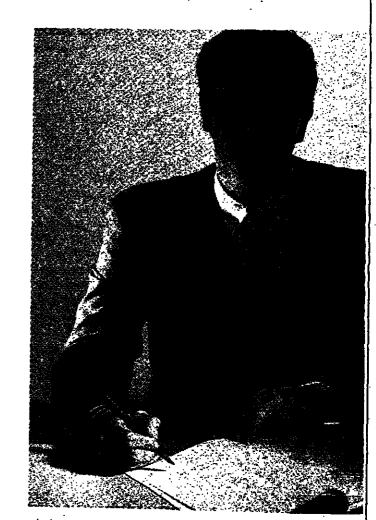
Backed by 70 years of experience in financing French industrial development and having steadily built up a dynamic presence on the international scene, Crédit National continues to strengthen its role as a leading player in the major financial marketplaces.

CAPABILITY

Originally specialized in long - and mediumterm financing, Credit National in the last few years has considerably broadened its range of capabilities to offer the full array of financial services to a corporate clientele.

RELIABILITY

A large and highly rated borrower in the international markets, Crédit National has a signature synonymous with reliability. Today thousands of corporations around the world rely on Crédit National for the best expert advice and customized financing.





For more information, please contact Paris Headquarters: (1) 45.50.92.06 New York Offices: (212) 832.60.80 - London Offices: 071 374.0613 OVER the past few years. French bankers have become more and more concerned about a worrying development in the structure of their balance: the growing inadequacy of their customer deposit base to cover their lending.
In 1979, the French banking

system boasted combined customer deposits of FF1934bn, covering only FFr880bn of loans. If the commercial banks already lent more than they gathered in the form of deposits - Fr556bn, FFr10bn more than their total deposits - the shortfall was more than made up by the mutual banks, such as the Credit Agricole or the Crédit Mutuel; whose FFr383bn of deposits covered only FFr312bn of loans

Ten years later, the structure of the banks' balance sheets had changed significantly: total deposits of FFr2.234bn covered only 82 per cent of lending. The commercial banks were still in deficit - a deficit that had grown from FFriobn to FFr480bn while the mutual banks, tradi-tionally rich in deposits, had moved to a narrowly poised

"The evolution has been very rapid. The BNP still had a balance between its deposits and its credits in 1987, and in three years we have passed to a refinancing deficit of FFr80bn," says Mr Daniel Lebègue, joint managing director of Banque Nationale de Paris, the largest state-owned bank From one point of view, this

Extra Section 1

THE PARTY OF THE P

The Edit

o. And Langue

Control Philips

State of the State

in a set dec

* 3.44 . <u>12.5</u>

1.70 15

· u tiec

17, 124

v. Mag

0.00

54 m 14 14 15

FRANCE'S Minitel teletext service has given the country a headstart in home banking services. All you have to do is to consult your bank balance is switched on the little brown box sitting beside your telephone and dial 3614.

But although the service is easily available, most bank customers prefer more tradi-tional means of communication. Some banks can boast high usage. Crédit Commercial de France (CCF), for example, claims 60 per cent of its customers use the service, but most of the big retail banks have much more modest fig-ures. Only an estimated 4 per-cent of the customers of the biggest high street banks use their Minitel services.

French banks have not given up on electronic services, however, and some are trying for a home banking system with a human touch.

Since February this year customers of Cortal, a subsidiary of the French financial services group Compagnie Bancaire,

evolution is merely the natural counterpart to the strong development of lending activity which followed the removal of credit controls, finally abandoned in 1987. To make up for the shortfall in their deposit base, banks simply have to borrow more in the money mar-

A number of leading commercial bankers have taken the view that the shortage of deposits not only creates a possibly dangerous imbalance in the money markets, where only the Bank of France and the Caisse des Dépôts, the state financial institution that manages the deposits of France's savings bank network, continue to be systematic lenders, but also represents a serious distortion of competition.

A campaign has begun to obtain changes on three points: • The tax rules which encourage savers to put their money in money market mutual funds taxed at 17 per cent - which totalled FFr/59bn at the end of August, according to Europerformance, the mutual fund statistical organisation - rather than in bank deposits taxed at 37 per cent.

Obligatory reserve regulations which require banks to keep more unremunerated reserves at the Bank of France for their on-balance sheet deposits than for their off-balance sheet money market

 Tax-sheltered savings accounts, known as the Livrets d'Epargne, which are the

have been able to make routine

banking enquiries and transac-

tions 24 hours a day on the

telephone. By dialling on a push-button phone and enter-ing a confidential personal identity number, customers

can hear a real-time break-

down of their accounts relayed

by a "synthetic voice". They

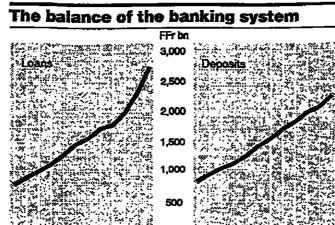
securities in those accounts.

can place orders to buy or sell

The service, branded as Finexpress, costs only the price

of a normal telephone call to

Worries over imbalances



monopoly of the savings banks and the Credit Mutuel. "I do not underestimate the efforts that have been made by the various governments which have begun the process of reform. The Crédit Agricole has thus become someone we can do business with. But the same is not true of the savings banks nor of the Crédit Mutuel, who do not have the

same sensitivity as we do to

their profit and loss account and who have dug their heels in on their privileges," com-plains Mr Marc Viénot, chair-man of Société Générale, the biggest private sector commer-cial bank.

The Crédit Mutuel have a particularly sharp impact on the banking market, for on the strength of their cheap Livret bleu deposits, they have in recent years consistently set

the market price that others have to match in areas such as mortgage and consumer land-

George Graham examines the funding structure of the banks

The extent of the problem, however, is contested by the Bank of France, two of whose economists have recently devoted themselves to a study showing that the deposits shortfall is largely made up for by the development of market instruments such as certificates of deposit, and that in addition, although banks' resources are increasingly tied to money market interest rates, their loans are also increasingly linked to the same reference.

The study shows that total client resources, if savings plans, money market instruments and bond issues are added to conventional deposits. amounted to FFr3.091bn last year, compared with total lending of FF12736bn.

Although the proportion of esources which must be paid for at money market rates has risen to 45 per cent in 1989 from 25 per cent a decade earlier, 89 per cent of bank loans are granted at floating interest rates, and 69 per cent of these are indexed on money market

On a political level the banks seem unlikely to win the

If the finance ministry is ready to consider some modifications to the obligatory reserve calculations, in the interests of obtaining a greater equilibrium in the money markets, it appears unrufiled by the continuing tax advantage of the Livrets. Mr Pierre Beregovoy, the finance minister, seems unlikely to end the tax advantages of the Livrets, though he may demand that some of the product be used for financing low income housing.

As to the development of money market funds, the finance ministry appears unruffled and, indeed, posi-"It is clear competition

between savings products has become more difficult; banks can no longer simply draw on captive savings. We think this is fundamentally positive, and we certainly have no intention of braking it," commented one official.

The trouble for the banks is that the problem cannot be treated in isolation, but is inextricably linked with other long-running French debates such as the payment of interest on

Daniel Lebèque: the evolution has been very rapid

current denosits and the levying of service charges on

cheque accounts. Some bankers believe they could have won a global solution four or five years ago involving the abolition of the favoured tax treatment of the Livrets, the introduction of charges on cheque books, but also the payment of interest on current deposits.

The political opportunity for such a solution now appears to have passed, and some bankers

recognise that although there may be distortions of competi-tion and pressure on lending margins, there is little systemic danger resulting from the evolution of the last

decade.
"There is really no problem about the equilibrium of the money market – that is sim-ply a matter of accounting. The only problem is how much the banks have to pay for their resources," commented one leading Paris banker.

CONSUMER BANKING

Fingertip financial services

89

bank's 53,000 clients, which is roughly the same proportion of its clients using Minitel - the public, screen-based information network.

Cortal has a reputation for

Cortal claims to be the first innovation. It was the first and only bank to offer such a telephone home banking serbank in December 1987, for example, to offer interest on current accounts with its vice throughout France. While Compte Optimal. It sidestepped the law which prevents banks it refuses to disclose how much has been spent on setting up the service, the costs are said from paying interest on cheque to be cheap when compared with savings to the staff workaccounts by putting deposits in collective investments, such as load. As Cortal does not have SICAVs, comprised of short-term money market instruments and into securiany branches and answers cus-tomers enquiries over the tele-

saving may be significant.
Finexpress is being used by The accounts are cleared automatically every night. If less than 10 per cent of the there is a credit, it is used to

purchase money market shares from which interest is paid: if there is a debit, shares are sold to cover the balance. Assets held in computer Optimal are worth a total of about FFr4bn, which makes up about 50 per cent of Cortal's total assets under management. Consultation and manage-

ment of the optimal account is available through Minitel and Some 10 years after the introduction of the Minitel net-

work, home banking services account for about 30 per cent by time of all Minitel use. Services vary between banks but most allow users to consult quebook, to move money

between users accounts including payment directly into another accountholder's account - and to order the buying of shares on the bourse. Minitel home banking also

eases the management of automatic reloving credit facilities. While the term of the credit, tomers are free to choose the level of their monthly repayments, above a minium level. These payments can be made through Minitel as can credit card payments.

The cost of Minitel services vary enormously between banks. Credit du Nord, for example, one of the pioneers in the provision of Minitel services, charges a fee of FFr15 a

month plus use, depending on the time of day the service is used; while Credit Commercial de France (CCF) offers it ser-

vice free of charge. Cortal's managing director, Mr Olivier Le Grand, emphasises the advantage of tele-phone compared with Minitel

for home banking services.
"There are five times as many telephones in France as there are Minitel screens. so Finexpress can us used anywhere, at home in the office or abroad, unlike Minitel," he said. Furthermore, the telephone is believed to be more user-friendly with customers over 40 who make up about two-thirds of Cortal's clients.

Credit du Nord is believed to

have developed its own telephone home banking product which it is in the process of testing. Société Générale also has such a product in the wings. But the hig retail banks are reluctant to launch their own versions of Finexpress until France Telcom, the state telecommunications company. for the cost of the telephone call, as is the case with Minitel links. France Telecom is not expected to announce this until next year.

CCF, which was the first bank to offer Minitel home banking services, has yet to decide to develop its own tele-

phone banking system.

Mr Dony, head of Minitel services at CCF, regards an "audiotext" service as only a complement to the screen service, not least because "information is best assimilated when it is seen rather than heard". Furthermore, he thinks that customers will be worried about

Cortal is not surprised by

the big bank's reluctance to innovate in home banking. "Even though it would be easy and relatively cheap for them master the technology behind an audiotext service, it is not part of their strategy.

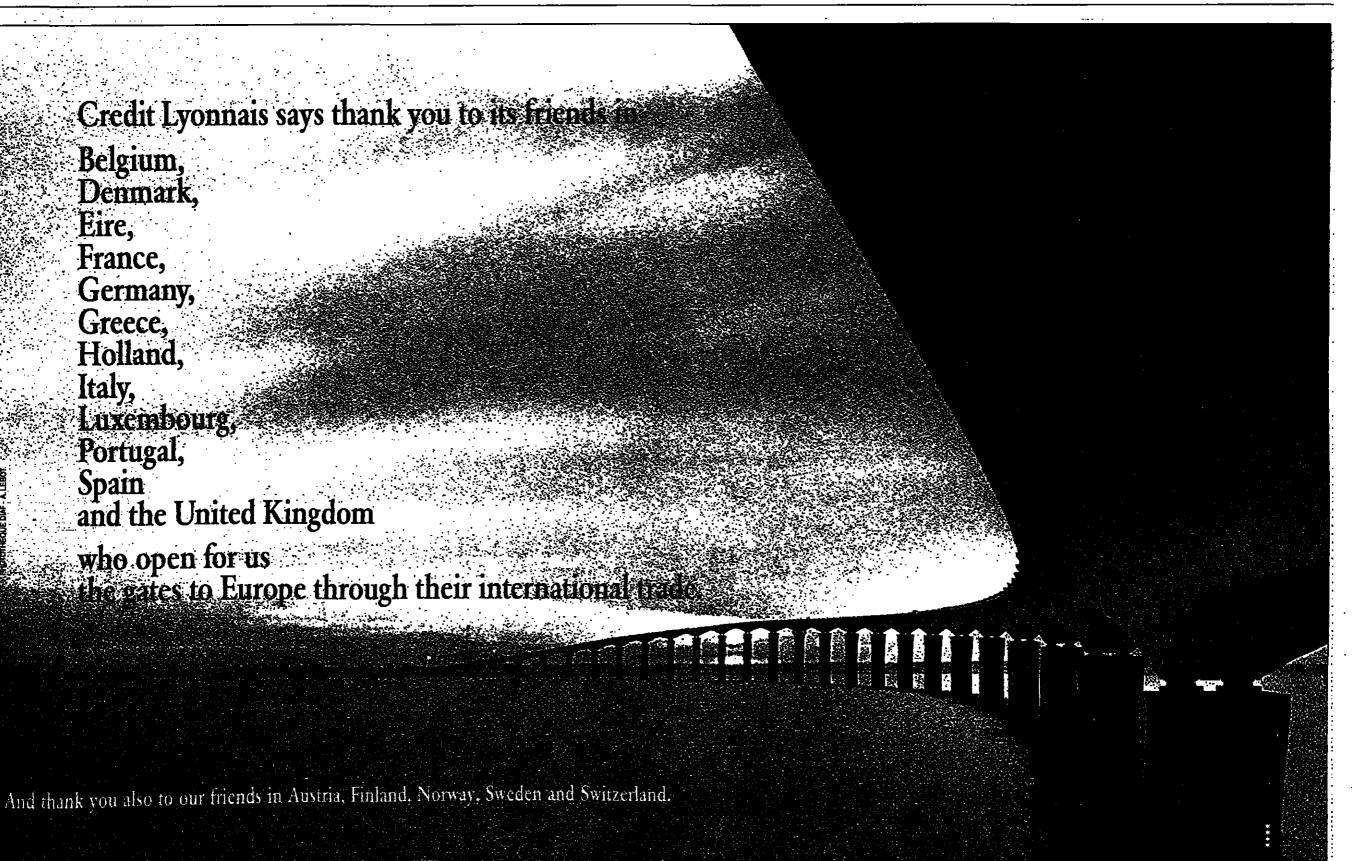
"They want customers to physically come to the banks from where they hope to sell lucrative commission-based services.

France's biggeat retail banks

- Banque Nationale de Paris
(BNP), Société Générale and
Credit Lyonnais, "les trois
viailles" – have less of an incentive to be innovative in the field of home banking since a smaller proportion of their

customers use it. Instead, the big retail banks prefer to target the 20 to 25 per cent of depositors who, according to research by the AFB (Assocaition Française des Banques), represents about 60 per cent of a typical French bank's deposits.

Christina Hemsley





CREDIT LYONNAIS UNITED KINGDOM

CREDIT LYONNAIS GROUP THE POWER OF POSITIVE BANKING THROUGHOUT EUROPE.

Living and working in Paris

Easy if you have the power of the permit

EVERY morning, the Ritz, the Crillon and the Plaza Athénée are filled with Parisian businessmen tucking into power breakfasts.

Croissants are all very well when you fetch them from the baker to eat at home. They are less of a blessing over a bust-ness breakfast, to which the Parisians have taken with far more gusto than Londoners; their fatty crumbs can wreak havoc with notes and papers. Fortunately, living and working in Paris have other aspects to make up for breakfast. Lunch, for example, is still generally three courses, and almost always taken with

When it comes to practicalities, however, the new arrival runs into the same problems as in any other large city: wrestling with the bureau-cracy, and finding somewhere

Bureaucracy strikes before you come to France, with the filing of duplicate inventories of your belongings to bring into the country, a process in which the imminence of the single European market appears to have made no dent. Once you arrive in Paris,

you have to obtain a "carte de séjour" or residence permit. This ordeal is the subject of much folklore, mostly exaggerated, among foreigners living in Paris, especially those who have had to pass through the central prefecture of police on the Ile de la Cité.

EC citizens are processed more swiftly but less centrally in an anonymous building next to the fire station on Aveque Parmentier.

It is advisable, if you are planning to stay longer than a year, to convert your driving licence. If you leave it too late, you might have to pass the French driving test, which involves an expensive and lengthy course with a driving school, or else find a friend at the prefecture to help smooth over the formalities.

Housing, too, is the subject of much folklore, again usu-ally exaggerated. New arrivals cannot expect to know which districts they want to live in, or how much of a flat -

Cost of living index o	f leading cities
	August 1990
Sofia, Bulgaria	194.5
Osaka, Japan	144.3
Tokyo, Japan	141.0
Oslo. Norway	139.0
Helsinki, Finland	136.6
Stockholm, Sweden	127.2
Copenhagen, Denmark	125.5
Geneva, Switzerland	123.4
Moscow, USSR	122.2
Zurich, Switzerland	120.8
Milan, italy	115.7
Vlenna, Austria	112.5
PARIS, France	111.3
Dublin, freland	111.2
Rome, Italy	111.1
Frankfurt, Germany	110.7
Brussels, Belgium	109.7
Berlin, Germany	109.0
Barcelona, Spain	108.9
Bonn, Germany	108.4
Madrid, Spain	107.7
Chicago, US	106.8
Hamburg, Germany	104.7
Lyon, France	104.0
Los Angeles, US	103.4
New York, US	102.2
Toronto, Canada	101.7
Amsterdam, Netherlands	100.8
Montreal, Canada	100.5
London, UK	100.0
Vancouver, Canada	99.8
Sydney, Australia	96.8
The Hague, Netherlands	9 6 .7
	Source: P-E Internation

houses are imaginable only for the seriously wealthy, or for those ready to live outside the Paris city walls – to expect for their money.

An agent who asks for a

year's rent down in advance is trying it on, and should be

shown the door immediately.

It is possible to find accommodation, so long as you do not insist on the He Saint Louis, either by scanning the small advertisements in the Figaro newspaper on Monday morning, or by making the rounds of the property agents.(1)

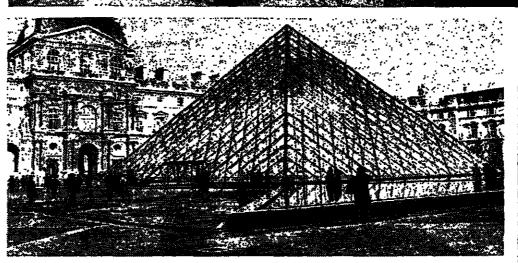
Prices vary according to dis-trict. A small three room flat of 60 sq metres in the unfash-ionable 10th arrondissement or in the 19th or 20th might rent for FFr5,000 to FFr6,500 a month. In the more elegant 7th, close to the Invalides, or in the 16th, in western Paris, it might cost anything from

Rent controls are no longer as strict as under the Quillot law, repealed in 1986, which enforced six-year renewable leases indexed on the cost of construction, but some regula-tions still exist.

For buyers, prices have shown signs of stabilising recently. They can be as low as FFr10,000 per sq metre for old flats in the outlying 19th and 20th arrondissements, but could range from FFr20,000 to FFr27,000 in the Latin Quarter or the 16th and up to FFr37,000 a sq metre in the 7th. New developments can fetch considerably more.
Once installed, newcomers

be avoided by all but the most usually find Paris an easy city to live in. It is, for one thing, very small, measuring barely 12km by 9km. This means that walking to work is not an impossible dream: one British banker crosses the Alexander III bridge on foot every morning on the way to his office, a





stone's throw from the Elysée

For those who cannot or will not walk, the public transport system remains among the quickest and most extensive in the world, with a monthly "Carte Orange" season ticket, which covers buses, metros and the RER express trains within Paris, costing FFr180. The only large drawback to the metro is its vulnerability to strikes, but you can often pass several months at a stretch without suffering from these. Car transport, on the other hand, involves almost permanent suffering and is to

competitive.
Taxation, too, can cause headaches. Tax pressure over-all is heavier than in most other European countries, but there are many exemptions and loopholes. Social security contributions, but not income tax, are deducted.

It requires an advanced degree in astrophysics to cal-culate your income tax liabilcuiate your income tax naonity accurately, although during the tax declaration season at the beginning of the year the finance ministry provides a helpful service on the Minitel teletext system.

The most detailed guide to filling out tax declarations, due in by the end of February each year, is put out by the magazine Vie Ouvrière, published by the CGT, the commu-nist trade union.(2) Accoun-tants Coopers & Lybrand, have produced a slimmer guide to the French tax system for for-

eign nationals.(3)
"With the combination of income-splitting rules and progressive tax rates, the top marginal tax rate begins at FFr239.120 for a single person and at FFr478,240 for a mar-ried couple with two chil-dren," according to Coopers &

The best way to avoid paying income tax is to have at least four children. That way, you can qualify for the bronze medal for families, as well as cut price fares on the railways. Even though many French citizens claim blithely that tax evasion is a national sport, this may not be a good idea.

When your time comes to move, the customs will not let your belongings leave France without a "quitus fiscal" certifying that you are in good standing with the tax authori-

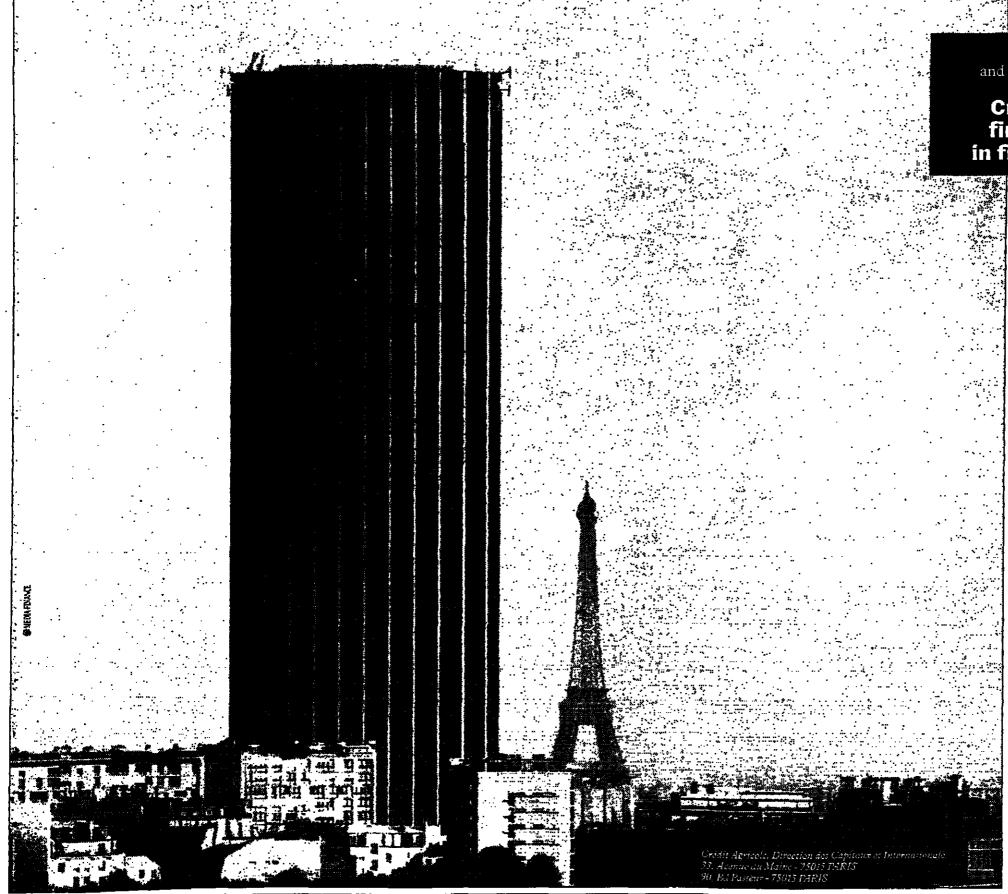
1) Fédération Nationale des Ágents Immobiliers, 129 rue du Faubourg Saint Honore, 75008 Paris, tel 4420 7700 2) La Vie Ouvrière, 33 rue Bouret, 75019 Paris, tel 4040

3) Coopers & Lybrand, 56 rue de ı. 75008 Paris, tel 4420

George Graham







and the Crédit Agricole Bank **Crédit Agricole:** financial capital in financial centers

Capital markets

Crédit Agricole, through its specialized capital markets subsidiary, Segespar-Titres, is one of Europe's financial management leaders in the fast-paced, ever-changing financial markets of the world.

Because of its global experience and operations, Crédit Agricole's expert team of banking and financial professionals can provide the widest possible range of client support services to institutions, business corporations and individuals worldwide.

Crédit Agricole, the number seven bank worldwide, already maintains a strong presence in major financial capitals. By expanding its activities in Geneva, Madrid, Hong Kong, New York and now in Luxembourg, Crédit Agricole is giving the world a European home, and Europe a worldwide home.

Welcome to Crédit Agricole, not just in Paris, but everywhere.



"This advertisement has been approved under Section 57 (1) of The Financial Services Act 1986 by Grant Thornton, a firm authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business."

Segespar-Titres: Tél: (1) 43.23.32.04 Fax: (1) 53.23.57.85 - Capital Market Division: Tél: (1) 43.79.00.00 Fax: (1) 43.23.66.34 International Division: Tél: (1) 43.23.28.39 Fax: (1) 43.23.21.12 - Luxembourg: Tél: 46.808.206 Fax: 46.451856 - London: Tél: 441.248.14.00 Fax: 441.248.07.99 44124814.00 Fax: 441.248.07.88 - Frankfurt: Tel: 49.69.27.30.50 Fax: 49.69.27.30.51.78 - Milan: Tél: 39.28.50.51 Fax: 39.2.87.87.47 Fax: 49.69.27.30.51.78 - Milan: Tel: 39.28.50.51 Fax: 39.2.87.87.47 - Geneva: Tel: 41.22.21.95.00 Fax: 41.22.21.66.65 - Madrid: Crédit Agricole: Tel: (341) 456.14.64 Fax: (341) 409.73.21 - Aba: Tel: (341) 563.24.85 Fax: (341) 563.27.31 - New York: Crédit Agricole: Tel: (212) 618.22.00 Fax: (212) 618.22.52 - Bertrand Michel Securities Inc: Tel: (212) 593.93.20 Fax: (212) 593.79.76 - Hong Kong: Tel: (852) 525.52.31 Fax: (852) 584.59.284.



In almost every way California is the world's great success story. Yet,

the envy of many countries unable to match its burgeoning economy, now poses a threat as the Golden State tries to combat a variety of problems. Louise Kehoe reports

Penalties of rapid growth

THERE are close to 30m "Californians", yet few residents of the state would call themselves such. This most populous of the United States, where one in every eight Americans lives, is a land of immigrants - a place where it is normal to be from some-

where else. With a rich diversified economy that has outperformed every other part of the US for the past decade, California is a magnet that draws those seek-

ing a better life.

California's burgeoning economy has lured many people to the state over the past decade. The state's \$700bn economy is the sixth largest in the world and the job market is expanding faster than in any other part of the US. Since 1982, 2.8m new jobs have been created, per capita income has risen from \$13,250 to nearly \$20,000 in 1989 and over the past four years, the population has mushroomed by 2.5m.

However, this rapid rate of population growth now threatens to undermine the extraordinary prosperity of California. Coupled with a general slowing of the US economy it has raised serious questions about the future of the Golden State.

its very prosperity,

roads, water supplies and schools - is becoming overwhelmed. Ethnic diversity is creating social division, which is blamed for increased crime.

Demand for housing has inflated prices to the highest levels in the US. The flood of immigrants across California's southern border with Mexico is changing the state's cultural mix. By the year 2000, minority groups will represent 47 per cent of the state's population, up from just under 40 per cent now.

However, the full impact of population growth and ethnic diversity is felt in California's schools. While "anglo" white middle-class parents are buffered from the immigrant influx by socio-economic barriers, their children have become a minority in the public educa-

About one-sixth of school students in the state are foreign born. Many speak little English and suffer severe cul-ture shock when they arrive. Teachers complain that the state has not provided for the needs of immigrant students and that low spending on edu-cation has made things worse. The problems are most severe in southern California

where 40 per cent of the population is expected to be Hispanic by 2010. In contrast, Europeans and Asians remain the dominant cultural influences in many parts of north-

ern California. The cultural divide between ing the diversity of California. The state has always been a collection of regions of differ-ing geographies, climates, social and economic founda-

There is no one city or resentative of the entire state. The differing geographic fea-tures of California include the fertile central valley, the scenic High Sierra, barren deserts in the south, the rugged north coast and the sandy beaches of southern California.

The state's main cities - Los Angeles, San Diego and San Francisco – have little in com-mon. While Los Angeles is a vast metropolitan sprawl, San Francisco is a spirited small city which takes pride in its eccentricities. San Diego, in contrast, is heavily influenced by its proximity to the Mexican border. Each has a unique character, a different ethnic mix and widely varying eco-

nomic base.
The greatest contrasts in the state are between north and south. Ever since California joined the union in 1850, northern and southern California frequently have been considered so diverse that they have been mentioned as candidates

for separate states. Residents of north and south still chide each other over regional stereotypes - San Francisco's "tofu eaters" ver-

sus Los Angeles' "airheads". The regions face different economic problems. The defence and aerospace indus-tries, concentrated in southern California, have taken the brunt of defence cutbacks with the loss of thousands of jobs. The north's high-tech industries in Silicon Valley, are being hit by a slowdown in computer sales.

The north also is recovering

from last year's earthquake. Although tourism is reviving, the psychological effect lingers. In spite of their differences, California's big cities have much in common when com-



The contrasting images of California, a land of immigrants where it is normal to be from somewhere else

pared to the interests of the state's agricultural regions.

The central valley is the bread basket, an agricultural region expected this year to produce crops, dairy and meat products worth \$7bn. While California's city dwell-

ers are seeking to combat traffic congestion, pollution and overcrowding, the state's farm-ers are fighting proposed envi-ronmental regulations to cut the use of pesticides. In contrast to the idealists of

California's strong environmental movement, agribusi-ness considers pesticide con-trol a threat. Fifty per cent of the state's produce is exported, growers say, and state regula-tions would place them at a competitive disadvantage. Farmers are also at odds with California's urbanites

over water supplies. After four years of drought, farmers fear their water supplies, which reach the central valley via a state-wide system of canals, will be reduced. Cities that have been forced to ration water for the past three years are resentful of the allegedly extravagant use of water in agriculture, which consumes 80 per cent of the dwindling

Agriculture's hold on the central valley is weakening, however, as urban development encroaches.

The search for affordable housing in a state where home prices are among the highest in the US is creating new communities in areas that were previously fruit orchards and grazing land, making the cen-tral valley the highest growth

Politically, the more popu-lous south has held sway in state-wide elections. However, the gubernatorial race between US Senator Pete Wilson, a former mayor of San Diego, and Diane Feinstein, a former mayor of San Francisco, will determine whether the voting patterns of the past still hold

Neither candidate has publicly addressed what many believe is California's biggest challenge - the need to con-trol growth. To date, the efforts of the state legislature and local authorities to limit development and impose environmental regulations that protect the much prized quality of life resentment in the business

Silicon Vailey's semiconductor companies no longer produce chips in California. Their new factories are in Texas, Ari-zona, Oregon and Washington. Similarly, southern California's manufacturers are fleeing across the border to Arizona in search of lower costs and fewer regulations. Nonetheless, the vast majority of large West Coast corporations maintain their headquarters in Calif-

In spite of present concerns, the attractions of the Golden State remain - its natural beauty and its climate; an open-mindedness that is rare in many parts of the US and a can-do mentality that encourages innovation and entrepre-

California also represents a gateway to the Pacific Rim,

IN THIS SURVEY

ECONOMY: the brakes are on in America's tast

BANKING: the big banks hit the acquisition trail

POLITICS: back to the mainstream as the election race for the governorship warms up...... Page 4 OIL: environmental pres-

sures turn the big companies areen WINE: vintners feel the

pinch of higher taxes and

AGRICULTURE: farmers besieged by demands to control the use of fertilisers and pesticides.. Page 5 DEFENCE AND AERO-SPACE: the thaw in the Cold War is squeezing the order books of the state's

TOURISM: One of the world's most popular holi-

day grounds faces growing competition..... Page 6 ENTERTAINMENT: takeover lever in Hollywood where foreigners have moved in on the big stu-

Editorial Production: Roy Terry

forging a link with the United States's new trading partners

The record growth and socioeconomic change experienced during the 1280s show no signs of abating during the 1990s despite the current nationwide economic slowdown. The California economy continues to attract immi-

grants by the million.

For those with the training and the ambition to take advantage of the opportunities the state offers, the California dream lives op. Yet, for large numbers of immigrants, espe-cially those who stream across the Mexican border by the hundreds every day, hitting pay-dirt may prove to be as diffi-cult as it was for the '49er gold diggers, most of whom went

If you do business in California, let Wells Fargo come through for you.

Since the gold rush days, we've come through for companies who do business in California and around the world with a full range of services including:

- Business and personal banking services through 489 offices statewide Trade finance
 - Trade documentation and payment processing
 - Foreign exchange services
 - Global electronic banking services
- And access to 1,400 banking offices worldwide through our alliance with The Hongkong and Shanghai Banking Corporation Limited



For information call:

International Trade Services • (415) 396-0497

Member FDIC

Alan Friedman examines the banking sector

On the trail of retail acquisitions

NOTHING better illustrates the fundamental soundness of the West Coast - when com-pared to the East Coast's tum-ble into recession - than the generally healthy state of com-mercial banking in the Golden State. California may not have a bulletproof economy, but it does have one of the expresses and most diversified economies

Mr Robert Parry, a genial former economist who heads the San Francisco-based Federal Reserve's 12th district, says: "I sometimes sound like a broken record at meetings of the Open Market Committee in Washington because I tell my colleagues that California is continuing to outperform the

Mr Parry attributes the suc-cessful Californian banking performance, which last year saw the average return on assets at banks in the western region at about twice the national level, to the diversifi-cation of the state's economy, the growth in population and employment and the healthier

state of the real estate market. The real estate market has slowed in San Francisco and downtown Los Angeles, but there is nothing like the crisis that began earlier this year in New England and is now spreading down the East Coast.

The Los Angeles-based Secu-rity Pacific, for example, the nation's fourth biggest bank, has only \$658m of non-performing commercial real estate loans out of a total loan portfolio of \$12.1bn. Contrast that with the doubled levels of Chase Manhattan or Citicorp and Secpac seems virtually

untouched.

The Bank of America, the third biggest US bank and the predominant force in California, has only \$310m of nonperforming loans out of a commercial real estate and con-struction portfolio that totals \$9.2bn. Mr Allen Sanborn, vicechairman of Bank of America, says there is simply no doubt that real estate "is holding up better on the West Coast even if we have seen a slowing down



of Security Pacific

in sales over the last 12

Mr Joe Arsenio, an analyst at Hambrecht & Quist, recently said it was "ridiculous" to compare California banks with their East Coast counterparts. "There is no comparison between the California banks and the New England regionals. Or even the New York money centre banks, which haven't been faring well lately

Mr Arsenio noted that the California banks are far more retail-oriented in general, have better diversity in their portfolios and exist in a more posi-tive environment. Over the long term they are "absolutely better on average than banks in the rest of the nation." Back in decrepit New York, banking

analysts are in full agreement. Meanwhile, Bank of America's Mr Sanborn and other California bankers stress that corporate lending, especially in the middle market (companies with up to \$250m of annual sales) is also holding up better than the national average. Even sectors that have been hit by budget cuts, such as defence, are not producing much in the way of loan losses for California lenders.

Mr Robert Smith, chief executive of Secpac, says that while defence cutbacks may produce a 0.5 per cent reduction in Cal-ifornia's GNP growth rate, the slimming of defence company workforces in California does not translate into loan losses and may grow helefor the comand may even bolster the com-panies' financial position. Mr Sanborn at Bank of America says that defence cuts will not have a major impact on the bank's loan book "because we just don't have that much of a

concentration in the sector. Even the arrival of Japanese banks in California, which now account for 25 per cent of total assets and one third of commercial and industrial lending is no longer considered a prob-

Mr Richard Rosenberg, the ebullient new chairman of the bank of America, says several years ago it was very difficult to compete with the Japanese. Today, no longer able to tap easy equity capital in Tokyo and send it to California, the Japanese are less cut-throat and "are just good competi-tors", says Mr Rosenberg. The focus of attention in Cal-

ifornia banking is a far more exciting and constructive story
- it concerns the battle under way among the big three banks (Bank of America, Security Pacific and Wells Fargo) to carve out more and more retail banking market share both in the State and in the Western region of the US.

First Interstate, weakened by big losses at its Arizona and Texas subsidiaries, is the exception to the rule and is generally viewed with predatory eyes by the other big play-

The biggest banks, meanwhile, have been on the acquisition trail. Bank of America. with more than 850 branches, has expanded its franchise into other Western states and con-solidated its leading position with purchases in Washington state and California. Last June Bank of America bought the retail operations of Arizona's Western Savings, an \$80m deal that not only illustrates the



The real estate market in downtown Los Angeles has slowed down

success of Bank of America's recent turnaround, but gave the bank 61 branches in the Phoenix area. Other S&L acquisitions are under way as Bank of America and other banks buy the institutions "clean" of bad loans and associated problems from the Resolution Trust Corporation (RTC), the federal agency charged with rescuing S&Ls.

Security Pacific, for example, last June paid \$142m for Gibraltar Savings, a California S&L with 83 branches and \$3.9bn of deposits. In September Secpac bought 24 branches of the failed Mercury Savings & Loan, paying \$44m to acquire these plus \$1.4bn of eposits. Mr Robert Smith of Secpac

operations. "You can't move market share, but you can buy it and that's why it makes economic sense. Our experience with the S&Ls has been better than expected. We've been able to retain a greater proportion of deposits than we thought and a better quality of custom-

says the strategy is to buy the S&Ls and convert them into commercial banking

ers than we expected."
The original incentive for California banks to expand, acquire and consolidate their positions was the fear of what might happen with the opening up of the California banking market to out-of-state banks in 1991. The Fed's Mr Parry said there was a time when "we thought the New York banks

would be in here with both feet". All such fears are gone now, thanks to the California banks' aggressive moves. Lest all of this sounds too

good to be true let it be clear that all regulators, analysts and bankers are inserting one key caveat into their optimistic forecasts — the caveat is that California's underlying strength could still be affected if a nationwide recession proves deeper than expected next year. This notwithstand-ing, the general view is best summed up by Bank of Amer-ica's Mr Sanborn, who says: "I think it is still going to be the Golden State for bankers. We're just going to have to work a bit harder for a year or

Foreign trade and investment

Eyes turn to Europe again

your San Francisco hotel and you may accidentally pick up the "Japanese Visitor Resource the "Japanese Visitor Resource Directory", a yellow pages-style guide book written in Japanese. Take a walk through the streets of the city and you can pass in quick succession a luxury Japanese owned hotel, a far from affluent Vietnamese quarter and souvenir shops peddling Tabirts emblazoned peddling T-shirts emblazoned with oriental script.

You do not need to be a detective to spot superficial signs of the rapid intertwining of the Californian and Pacific Rim economies over the past

Statistics tell the same story: the Pacific Rim has been the fastest growing market for US foreign trade generally over the past 10 years and Calif-omia has captured an above average share of it. That is hardly surprising, given that its ports are leading West Coast points of entry and exit, accounting for some \$157bn of trade last year, while the domestic Californian economy is the largest, and among the most dynamic, in the nation.

At the same time there has

At the same time, there has been a rapid build-up of Asian, particularly Japanese, direct investment in the Californian economy during the past 10 years. The latest examples include the takeover of the celebrated Pebble Beach golf complex, near Monterey, by a Japa-nese-led group of investors for a rumoured \$1bn; and negotiations by Matsushita to buy MCA, the entertainment group,

for up to \$7bn. The growth of Pacific trade and strong inward investment - by US and European groups as well as Asian ones - go hand in hand. As Mr John Wilson, chief economist at Bank of America, points out: "With trade shifting from the Atlan-tic to the Pacific, US manufac-turing increasingly needs to be located on the West Coast rather than the East Coast."

Yet despite these trends, Californians are also rediscovering Europe as an export market and source of investment. "Pacifico-mania crested here in the mid-1980s and people began to turn their attention to Europe," says Gregory Mig-nano, director of the California State World Trade Commission. Another sign of this is the recent formation of a ginger group, the California Council on Europe, which aims to inject a specifically Californian contribution into debates on American-European relations.

Mr Mignano says the from the 1992 creation of a single European market and the more recent opening up of the Soviet empire. In addition, publication of a new series of trade statistics – showing US exports by state of origin, rather than port of exit - have revealed that Europe is far more important as a Californian trading partner than pre-viously thought.

The new statistics, while still far from completely reliable, indicate that California's exports to the European Community have grown by 50 per cent since 1987, from \$7.6bn to \$11.4bn, with Britain and West Germany the leading destinaup more than 26 per cent of California's total exports of

\$43.4bn last year.
However, Japan remains by far the largest single export market, accounting for some \$8bn of trade last year, and the Asia-Pacific region (including Australia) is the biggest regional market, making up some 48 per cent of export business. Sales to the region grew by 63 per cent from 1987 to 1989.

The state's leading exports are general machinery (\$10.7bn in 1989), electrical equipment (\$9.1bn), transport equipment (\$6.1bn) and precision instruments (\$3.8bn). Agriculture is also a big exporter, although the \$3.5bn shown by the statistics significantly understates tics significantly understates its contribution.

Reflecting the high-tech nature of the largest export groups, some 60 per cent of California's shipments go out by air, compared to a US aver-

age of 28 per cent. California is also the leading US state for foreign direct

Exports to the **European Community** have grown by 50 per cent since 1987

investment, followed by Texas and New York, and the state's trends match national activity closely. Figures from the Department of Commerce in Sacramento show that between 1977 and 1987 California represented a fairly constant 10 to 11 per cent of employment by Songing efficience. foreign affiliates.

However, the composition of the investment is markedly dif-ferent from elsewhere in the US. In California, Japan has emerged as by far the largest investor. Its companies held interests with some \$8.1bn in gross book value in 1987, ahead (Canada (\$6bn) and the UK (\$5,4bn).

A second distinguishing fea ture of foreign investment in the state is a much greater concentration on non-manufacturing interests than in the nation as a whole. Japanese companies, in particular, have been very big buyers of Californian banks and real estate.

The build-up of foreign investment is set to continue at a rapid pace. First, there is California's attraction as one of the most dynamic parts of

of the most dynamic parts of the US economy with a ready supply of both highly-qualified manpower and blue-collar

Second, locating here gives immediate involvement in the links between California and Asia, which will continue to grow rapidly. Up to 30 per cent of students at some MBA clas-

ses are now of Asian origin. Third, California still gives access to an unrivalled pool of high-technology know-how, be it on the university campuses of Stanford, Berkeley and UCLA, in the military and defence industries around San Diego and Los Angeles, in Silicon Valley south of San Francisco, or the state's fledgling bio-technology industry.

George Deukmellan (Republican)

Martin Dickson

Martin Dickson discusses the big "if" in the long-term economic outlook

Mexico and Asia

At a time of budgetary con-

straints, all this has imposed

great strains on the infrastruc-

ture. The most intensive

growth has occurred along the

Pacific seaboard around the

sprawling metropolises of San

Francisco, creating severe road

traffic congestion, dreadful air pollution, high housing costs

and extremely long commuting distances - up to two hours in

each direction. And while Cal-

ifornia can boast one of the

finest university systems in the US, its primary and second-

ary schools, in common with

much of the US, have stan-

dards well below those of lead-

ing competitor nations.
So, while the economy as a

whole has grown rapidly over the past decade, productivity

growth (in common with the rest of the US) has been lim-ited. According to a study by

the California Economic Devel

opment Corporation, between 1986 and 1989 real per capita

income rose less than 0.6 per cent annually. "Alarmingly," says the report, "California has

begun to lose its edge in high-

tech manufacturing."
Furthermore, the population

pressures will continue for at least the next two decades. For

while quality of life issues might be driving a few people away from the state, the con-

tinued creation of jobs is going to bring millions more in.

According to Mr Stephen Levy, of the Center for the Continu-ing Study of the California

Economy (CCSCE), the popula-tion will rise to around 35m by

2000 and 40m by 2010, though

there will be a marked slow-

down thereafter and the total

might never reach 50m. At the same time, the ethnic

composition is changing rap-

idly. Hispanics, Asians and Blacks now make up some 40

per cent of the population, and by 2000 they will account for

half. Optimists say that gives

California the change to create

the world's first genuine multi-

ethnic industrial society. Pessimists say low educational

achievement among the minor-

ities could drag the state in the direction of the Third World.

Some of the problems created by rapid population

growth are self-correcting. For

ego. Los Angeles and San

The brakes are on in America's fast lane

catches a heavy head-cold, California becomes inconvenienced by a sniffle.

So over the next year or so, as the US teeters on the edge of recession, the state's economy will be showing markedly slower growth than the rapid expansion which characterised the 1980s - and, indeed, many decades before that.

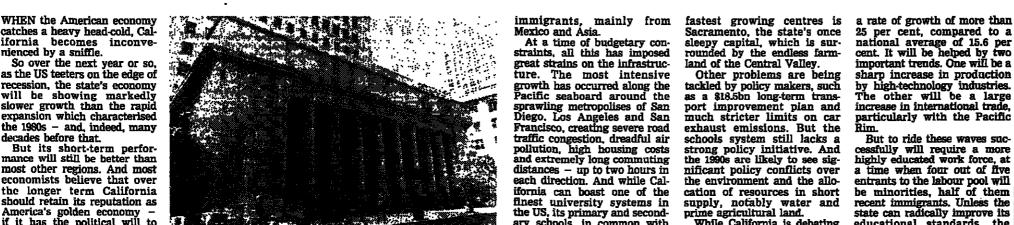
But its short-term perfor-mance will still be better than most other regions. And most economists believe that over the longer term California should retain its reputation as America's golden economy - if it has the political will to address some potentially serious constraints of infrastructure and human skills.

But that is a big if. And the more pessimistic warn that, given the much tougher international competition facing many of California's indus-tries, future growth will not be nearly as effortless as before. For the past half century California has been the most

dynamic part of the American economy, blessed by unusually rich natural resources, booming industries at the forefront of technology, (especially since the Second World War), entrepreneurial attitudes, and a benign Mediterranean climate and relaxed lifestyle attractive to immigrants.
The statistics are breathtak-

ing. It now ranks sixth in the world's league of economic powers, producing more than \$675bn of goods and services last year. Before the turn of the century it is expected to overtake France in fifth position. Between 1979 and 1988 California created more than 2.6m new jobs, or about one in six of the US total, while job growth averaged 2.4 per cent a year, against a national aver-

California is not only the leading US manufacturing state but it is also first in agricultural output, first in enter-tainment services, and fourth in oil and gas production. It still leads the world in many high-technology fields, has a very important lumber busi-



ness, and occupies a crucial trading position on the edge of the fast-growing Pacific Rim. However, the next year or

two will see less dramatic prog-ress as the slowing of the US economy hits demand for Californian goods and services. On top of that, the state has some rticular problems of its own. Cuts in the national defence budget following the collapse of the Soviet empire will hit California particularly hard, since it accounts for about a sixth of the Pentagon's budget. Indeed, a sharp reduction in defence spending between 1969 and 1971 plunged the state into

This time, however, the problem will not be nearly so severe, for in the past 20 years the economy has become far more diverse. Defence only accounts for some 8 per cent of jobs, down from more than 14 per cent in 1970. And although orders for military aircraft have been dropping, there is still strong world demand for commercial aircraft.

Other local difficulties include a four-year drought which is already starting to constrain a strong recovery in the agricultural sector. This could grow much more serious next year if the rains fail again. Over the longer term, farmers' yields could be threatened by Big Green, a proposal on next month's election ballot, to ban a wide range of pes-

A great unknown, as everyhere else, is the impact of the Gulf crisis and higher oil prices on growth, but here again California should suffer less than other states. For one thing, it has a much warmer climate. For another, it has many more fuel-efficient Japanese cars on its roads.

Similarly, the property market is in much better shape board. The commercial sector is depressed, with substantial excess capacity, and the price of residential property has been falling, but not precipi-tously. Indeed, the softening of the homes market is a useful correction after several years of sharp increases in the mid-

1980s. The unemployment rate is mounting - it could reach 5.7 per cent next year, compared to 5.1 per cent in 1981 - but the consensus among economists is that the state will avoid the negative growth rates likely in many other parts of the US.

Mr Joseph Wahed of the Wells Fargo Bank reckons that some 300,000 jobs, or 2 per cent, will be added to the labour force in 1990, down from the 500,000 increase seen in 1989, but that in 1991 another 340,000 jobs will be created, giving a 2.3 per cent increase. Personal income is expected to grow 7.5 per cent this year to \$622.7bn, and a further 7.4 per cent in 1991.

Many economists argue that this slower rate of advance is welcome, so the state can ease some of the infrastructure stresses and strains which emerged during the extraordinary growth spurt of the past

During the 1980s the popula-tion of California grew by some 6m people - far more than any other state ever added in such a short time - to 30m, and half of the newcomers were recent

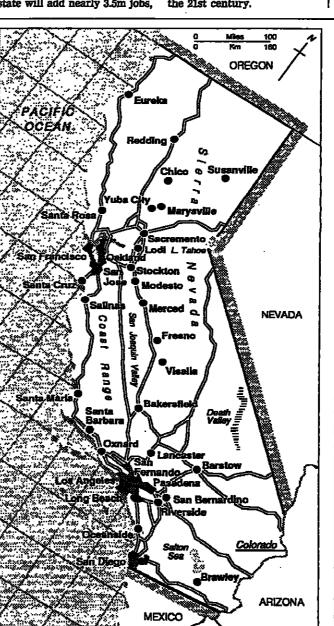
Sacramento, the state's once sleepy capital, which is sur-rounded by the endless farmland of the Central Valley.

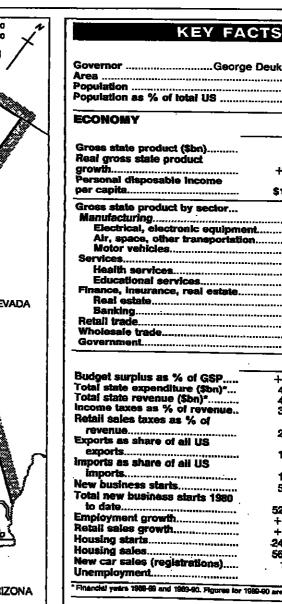
Other problems are being tackled by policy makers, such as a \$18.5bn long-term transport improvement plan and much stricter limits on car exhaust emissions. But the schools system still lacks a strong policy initiative. And the 1990s are likely to see significant policy conflicts over the environment and the allocation of resources in short supply, notably water and prime agricultural land.

While California is debating these issues, economic development will keep rushing along. CCSCE, for example, forecasts that between 1988 and 2000 the state will add nearly 3.5m jobs,

25 per cent, compared to a national average of 15.6 per cent. It will be helped by two important trends. One will be a sharp increase in production by high-technology industries. The other will be a large increase in international trade, particularly with the Pacific

But to ride these waves successfully will require a more highly educated work force, at a time when four out of five entrants to the labour pool will be minorities, half of them recent immigrants. Unless the state can radically improve its educational standards, the 1990s could leave the average citizen little better off than today - and tarnish California's golden image as it enters the 21st century.





1989 Gross state product (\$bn).. 687.1 Real gross state product +3.2% +4.5% ersonal disposable incom \$16,059 \$16,779 Gross state product by sector... Electrical, electronic equipment. Air, space, other transportation. Motor vehicles..... 4.0% 3.0% 0.3% 18% 0.5% Finance, insurance, real estat 12.0% 1.5% 10.6% 8.0% Government..... Budget surplus as % of GSP... +0.2% -0.1% Total state expenditure (\$bn)*... Total state revenue (\$bn)*.... 47.832 42,120 46.927 income taxes as % of revenue. 36.7% 37.0% Retail sales taxes as % of 29.2% 29.5% Exports as share of all US 16.7% 16.7% imports as share of all US 18.4% 52,518 58,653 Total new business starts 1980 581,648 529,130 +2.3% +4.1% 242,000 232.000 539,000 563,000 New car sales (registrations) 5.1% Financial years 1966-99 and 1989-90. Figures for

FREE COPY

CALIFORNIA PROPERTY & INVESTMENT OPPORTUNITIES NEWSLETTER

FAX: (707) 546-5810

FAX: 44.71.493.2161 CALL: 44,71,839,2431

CALL: (707) 571-8076 CAL-EURO investment Services inc., 3550 Round Barn Sivd. ×305 Santa Rosa CA 95403 USA

example, contrary to the impression created by the suburban sprawl of greater Los Angeles, California is not a densely populated land. Italy, with a similar climate, holds thirds the size.

60m people in an area two Urban and industrial development will simply have to spread inland from the densely populated coastal belt, as indeed it already is. One of the We attract nearly 50 billion dollars of foreign investment. We are the pipeline to the Pacific Basin—a 4 trillion dollar market growing at five billion a week. We have created more jobs in the last eight years than Western Europe. Our economy is more productive than Japan's. We will gain 3.4 million jobs in this decade, one out of every six in America. We lead in new commitments by private venture capital firms, with 30% of the total U.S. dollars.

Welcome to The Land of Now. Welcome to the world's eighth largest economy. Or seventh. Or maybe sixth, depending on the source. Our largest foreign investor is the European community.

Our per capita gross state product is \$22,780; Japan's per capita GNP is \$21,045. If you're looking for talent or opportunity, market share or breakthrough, you've got to be here. Tomorrow was wonderful. But it's not as good as now.

The Californias®

California Department of Commerce, 1121 L Street, Suite 600, Sacramento, CA 95814 (916) 322-1394 • California European Trade & Investment Office, 14 Curzon Street, London W1Y 7FH, Tel: (071) 629 8211, Fax: (071) 629 8223 • California European Trade & Investment Office, Bockenheimer Landstrasse 98, 6000 Frankfurt/Main 1, West Germany, Tel: 69-75-60-06, Fax: 69-74-64-36. ©1990 California Department of Commerce. All rights reserved.

POLITICS

Back to the

mainstream

IN "The Candidate", still one of the best films ever made about modern American poli-

tics, Robert Redford is forced at one point to define his own

philosophy. "We must never forget," he says, "the essential indifference which made this

The response is semi-serious; and it captures California, where politics is often seen as

a (sometimes necessary) intru-sion into the business of mak-

sion into the dusiness of mar-ing money and enjoying life. In the 1980s, a period of great prosperity, voters' inherent suspicion of politicians and

politics has degenerated into apathy, inertia, even resent-ment, especially towards a

lethargic state government. It was not always so. From the Sixties counterculture and the Ronald Reagan-led conser-

vative backlash, to the 1970s

Jarvis-Gann tax revolt and the spiritual environmentalism of

Governor Edmund "Gerry" Brown, California acted as a trendsetter for the rest of the

nation. The question for the 1990s is: can California reclaim

the political leadership role

which its wealth and size sug-

former mayor of San Diego,

and Mrs Dianne Feinstein, a

former mayor of San Fran-cisco, as a turning point. The

election campaign itself is pre-dictably expensive (\$25m, plus) and predictably nasty. Those

despairing about the quality of debate have begun to complain

there are no real differences between the two candidates: both are former big city may-ors, both remarried, both have

younger spouses; and both are 5ft 10in tall. In fact, the similarity between the candidates is precisely what makes them inter-

esting. However bland and bor-

ing Mr Wilson may be - most

people reach for the Mogadon when he picks up a micro-phone – his pro-choice, pro-en-

vironment, pro infrastructure views make him a very differ-

ent Republican to the tax-cut-

ting Reagan conservatives, the one-time innovators who these

days look distinctly dated. Mrs

Feinstein is also running

death penalty, Mrs Feinstein is doing her best to kill the old

Republican charge about "lib-

eral Democrats". So far, she

seems to have overcome three

handicaps in running for statewide office ("she's a woman, she's Jewish and she's from

San Francisco", explained one Democratic official). And

though it is unclear how far she has mastered the sub-stance of state-wide politics, Mrs Feinstein has one charac-

teristic which has been lacking

California governor, she might even be tempted to run for president in 1996. Mr Wilson almost certainly entertains

electoral arithmetic for presi-

roughly one eighth of the total.

By any measure, the increase offers a tremendous launch-pad

for a presidential campaign (particularly if the state could

similar ambitions.

against type.

country great."

Wine growers fear higher taxes, tighter rules

Two propositions with a sour taste

A GLASS of merlot in his hand and a hadge saying "No 134" on his chest, winemaker Mich-ael Weis looks out across the vine-covered expanse of Calif-ornia's Napa Valley and says angrily: "We've spent 30 years trying to get to wines that can compete with the best in the world, and now we're shooting ourselves in the foot. Its

insane."
Mr Weis, general manager of the Robert Mondavi group's Viction winery, is furious - as is the entire Californian wine industry - at two propositions, or referendum proposals, on next month's state ballot

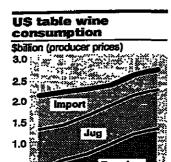
paper. Proposition 128, or Big Green, might eventually ban pesticides used by the industry, pushing up costs and low-ering yields. But the more immediate threat is Proposition 134, which would increase the state tax on table wine from 1 cent a gallon - a level set in the 1930s - to a swingeing

The industry, which fears possible copycat action by other states, is backing a rival plan for an increase to just 20

cents a gallon.

Approval of 134 could lead to a sharp drop in local demand for wine, which the industry claims would force plant closures and lead to job losses. That would accentuate what many believe is a substantial shake-out already facing the industry.

tions, the future looks reason-



ably bright. The potential is underlined by the substantial investment in the industry over the past few years by for-eign drinks groups, including Britain's Allied-Lyons and Grand Metropolitan.

1984 85 86 87 88 89 Source: Harnbrecht & Quist estimates

The Californian industry, which accounts for some 90 per cent of US wine output, can trace its origins to the viniculture of Spanish Franciscan monks more than 200 years ago. But it is only in recent decades that production has risen sharply, as Americans have developed a greater taste for wine. California shipped 412m gallons in 1988, compared to 298m a decade earlier, while the number of wineries has risen from 160 in 1975 to some

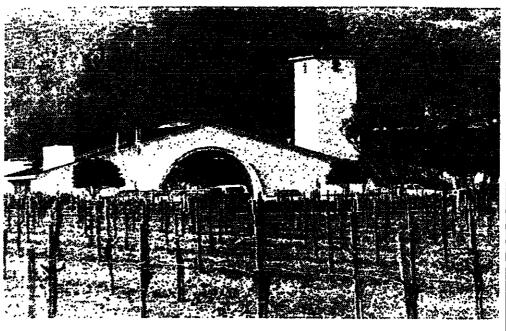
At the same time, Californian wineries have been gaining an international reputation for quality products and tech-

nical innovation, although only some 5-6 per cent of their output is currently exported. "California, in terms of viticulture and oenology, is to the world of wine what the Japanese are to the sum industry." nese are to the auto industry," claims Mr John De Luca, head of the Wine Institute, an industry trade body.

However, the past few years have seen a dip in US wine consumption, due in part to a much greater emphasis on health and an anti-drugs and alcohol crusade which is also reflected in Proposition 134, which earmarks a lot of the funds raised by higher taxes for drink and drug pro-

Some analysts suggested that this means a dim future for the industry, although a closer examination of the statistics does not support this. Jean-Michel Valette. an analyst in San Francisco with securities house Hambrecht & Quist, points out that the volume decline obscures a fundamental long-term shift in the market. The US consumer is "trading up" - moving from consumption of low-priced "jug" wines, which come with a screw top, to "premium" wines which are of better qual-ity, more highly priced and come in bottles sealed with

In other words, people are drinking less, but are drinking better and while Californian producers may be selling rather fewer bottles, their revenues and gross profit margins



Robert Mondayl Winery: played a large role in promoting Californian wines abroad

have been rising. Mr Valette estimates that US industry revenues rose from \$2.2bn to \$2.8bn between 1984 and 1989.

That said, over the next few years many premium wine growers are going to see a dip in profits for some grape varieties because increasing acreage, coupled with two very good harvests this year and last, are creating excess sup-However, the premium se

tor divides into three distinct categories, each with their own markets, and the oversupply will mainly affect the bottom end of the range, for "popular premiums" which self for between \$3 and \$7 a 750ml bottle. Prices in the super-pre-mium range (\$7 to \$14) should be more stable, while ultra premium wines, selling for \$14 or more, should see prices rise. says Mr Valette, since demand

here is growing at double digit sales forces.

The popular premium market, the largest of the three cat-egories, is dominated by large groups which have the market-ing clout to sell to a trade increasingly dominated by supermarkets and discount chains. Gallo, California's biggest winemaker, and also one of the most secretive, emerged last year as the leader in this market, successfully making a

leap across from jug wines. In the super and ultra brackets there is a mixture of small, boutique winemakers and larger manufacturers (including the new foreign investors). The big firms are playing increasingly important roles, since new technology has allowed them to make fine wines on a much larger scale while their capital strengths allow them to invest in the

best equipment and substantial

For example, the Robert Mondavi group, headed by the eponymous veteran Californian winemaker, has grown over the past 24 years to be one of larger wineries, yet makes what are generally considered some of the state's most attrac-

Mondavi has played a particularly large role in promoting Californian wines abroad. It now exports some 9 per cent of its output, but expects this to grow to more than 20 per cent by the end of the decade. Mondavi, and others in the indus try, see particularly good growth possibilities in Japan, where wine now accounts for only 1.5 per cent of alcoholic beverage consumption.

Martin Dickson

gest it deserves. It is tempting to see this year's race for governor between Senator Pete Wilson, a

influence the state electoral boundaries which are being redrawn to take account of the census. A Wilson victory would allow him to block efforts by the Democratic state legislature to repeat their shameless gerrymandering exercise of 10 years ago; a win by Mrs Feinstein would virtually end Republican hopes of mounting an electoral comeback in California, a bitter blow for a party which rightly believes it enjoys broad appeal. Both Mr Wilson and Mrs Feinstein would face similar problems with the lethargic state legislature. After the somnolent tenure of Governor

somnolent tenure of Governor

George Deukmejian (who until recently refused to own a pass-

port), either candidate would doubtless come across as

dynamic. But they would still

have to prove the more ques-

tionable assumption that state government in California

really can work.

The record in the past decade is that the state govern-

ment has found it near impos-

sible to deal with major issues

from insurance to tax

nnolent tenure

increases to the environment (though here the record is mar-ginally better). Elected officials have preferred to abrogate res-ponsiblity to the "Proposition" process, the popular Californiastyle referendums or citizens initiatives. This November, around 150 such Propositions environment (Big Green) initia-tive), crime, ethics, drug enforcement and term limits

for elected politicians. The term limits initiative (Proposition 131) is way ahead in the polls. If it does pass, there will no better commentary on the contempt with which the voters view their own legislature, where well-fi-nanced incumbents have a better shot being elected these days than Mr Gorbachev's col-leagues on the Central Com-

in politicians over the past ten years: celebrity status. But significant doubts A victory in November remain about where the pro-cess is headed: term limits take would immediately establish Mrs Feinstein (who made the short-list for Mr Walter Mon-dale's running-mate in 1984) as no account of the value of experience and could leave members even more dependent on powerful lobby groups. a significant national figure. Having become the first-ever woman to seriously run for

A more optimistic view sug-gests that change will come, it only because several long-standing political figures are due to stand down in the next year or so. Mayor Tom Bradley of Los Angeles will move aside after almost 20 years in the chair, raising the possibility of a Hispanic or Asian successor. Mr Alan Cranston, the state's senior US Senator and Democrat, is suf-fering a political meltdown as a result of his savings and loan ties. He has no chance of win-ning a fifth term. Watch out for a strong challenge from US Congressman Robert Masul, a talented Japanese American, and - yes - maybe even ex-Governor "Moonbeam"

Brown's resurrection.

The power of personalities and celebrities in California get its act together and push for an early election year pri-mary near Iowa and New politics as motors of change should never be underesti-Hampshire). The immediate prizes, of course, lie at the end of this mated. Remember Ronald Reayear's governor's race. The most important is the ability to

Lionel Barber

Alan Friedman discusses environmental pressures on oil industry

Energy takes on a green tinge

CALIFORNIA is the home of three of America's biggest multinational oil and gas companies - Chevron of San Fran-cisco and Arco and Unocal of Los Angeles. It is also the third biggest oil producing state in the US, after Texas and Alaska. accounting for 11.9 per cent of total US production.
The state, with its vast and

diversified economy, is also a giant consumer of energy. Although its population is California consumes 1.6m bar-rels of oil a day, which com-pares with average UK daily national consumption of 1.7m

California actually produces im b/d, some 80 per cent from onshore fields. The 600,000 barrel deficit is made up by imports from Alaska and the Middle East, with the overwhelming proportion from

As a refiner California accounts for 14.4 per cent of total US capacity, spread out at 30 operating refineries in the

But if the Golden State is a gigantic producer and consumer of energy products it is equally the most fertile ground in the US for environmental protest and strict regulation of the oil and gas industry. The ecological safety movement is mainstream politics in Calif-ornia, especially in the wake of last year's Exxon Valdez oil spill disaster in Alaska.

Mr Robert Wycoff, president of Arco, admits the Exxon disaster "heightened everyone's sensitivity" and agrees that "we need to take a greater degree of caution to try and improve our safety records". He cites the Arco practice of now escorting all tankers with two tugboats or with vessels that have oil spill equipment on board as the company

moves oil from Alaska's Prince Barbara that fouled local William Sound.

In broader terms Mr Wycoff boils the situation down to its barest essentials and says: "The political environment in California now prevents any meaningful exploration for new reserves in the state."

Across the street from Arco headquarters in downtown Los Angeles, Mr Richard Stege-meier, chairman and chief executive of Unocal, says is the single most important issue facing our company in the next decade".

The Unocal chief says the environmental debate will "have a very large effect on our capital spending" and that "obviously environmental expenditures will be passed on

to the consumer".

More specifically, he declares it "inconceivable that new refi-neries will be built in California because of environmental restraints".

In San Francisco, Mr Will Price, president of Chevron USA, the largest Californiabased oil and gas company, speaks of little besides the environment and says he is currently spending 60 per cent of his time on environmental questions.

What, then, are the main environmental concerns of California's oil men? The recent decision by President Bush to approve a 10-year moratorium on new oil leases in federal waters off the California shore is one big source of irritation for the oil industry. But each of the big three Californiabased oil companies has its own special environmental bugbear and its own public

relations response. The entire California oil industry suffers from the bitter memory of a 1969 Unocal blo-wout off the coast of Santa

beaches. Chevron, meanwhile, faces the most controversial single issue today, the moth-balled Point Arguello offshore pumping platforms and onshore Gaviota oil and gas processing plant near Santa

This issue is at the heart of the battle between Big Oil and the environmentalists in Calif-ornia. The Point Arguello field, discovered nearly 10 years ago, found since the discovery of Prudhoe Bay in Alaska in 1969. Chevron and 17 other oil and servicing companies have invested \$2.5bn in developing the complex of three offshore platforms, connecting pipelines and onshore processing facilities. It is estimated to have more than 300m barrels of recoverable reserves, capable of producing nearly 100,000 b/d when fully operative.
Point Arguello is, however,

anything but operative. It has been blocked by a string of lawsuits, local community protests, environmental objections and California coastal commission rulings - all based on fears of an environmental

Chevron says the fears are irrational, but the company has written off \$445m of its \$780m portion of the \$2.5bn investment. Mr Mike Marcy, a Point Arguello specialist for Chevron in Ventura, California, says: "We're never going to make a dime on Point Arguello. This project will never be in the black. At this point we are just seeking some cash flow, simply trying to secure the crude we had already planned for our refi-

Chevron's Mr Price smiles wearily and then grimaces when asked about Point Arguello. He says the issue that separates the company from environmentalists is how to transport the oil to the company's El Segundo refinery in Los Angeles. Various tanker and pipeline proposals have been stopped and the newest compromise proposal is a special pipeline that would run

along a railway track.
Arco's Mr Wycoff has a similar problem. The company has a 100m barrel offshore field called Coal Oil Point - north unable to develop it because of environmental objections.

Unocal's Mr Stegemeier is worried about the cost of the new Clean Air Act for his refinery operations. He says that California laws that require reduced hydrocarbon emissions from refineries could cost Unocal more than \$100m in compliance charges. Each of the companies has its own way of approaching the issue, with the principal public relations thrust being an attempt to paint themselves green in doz-ens of television and print media advertisements.

Arco was the first California company to launch last year a new reformulated petrol, called EC-1, which was followed this past September by a new unleaded premium product.
The new gasolines contain
methyl teriary butyl ether,
known as MTBE, an additive that helps convert carbon monoxide into carbon dioxide.

Chevron has also introduced specially reformulated petrols, but the company has gone much further to get its message across. It says it is spending \$300m a year on capital projects to achieve compliance with environmental guidelines and rulings. The company also recently produced its first-ever annual report on the environ-ment, a slick green-coloured



Santa Barbara oii platform: 1969 blowout remembered

recycled paper. Chevron and other oil companies are also working with Detroit car makers to examine technologies that could lead to less pollut-ant petrols and less pollutant

The prize for the most original - and the cheapest - oil company gambit to win the hearts, minds and pocketbooks of Californian consumers was Unocal's SCRAP programme. launched earlier this year.

deal for a multinational with

says these old "clunkers" are

SCRAP saw the company putting up \$5m, hardly a great \$11bn of annual sales, to per-suade car owners to bring in pre-1971 model cars (the most egregious polluters) and receive \$700 per car. The cars, some 8,000 in all, were then scrapped by Unocal. Mr Stegemeier of Unocal

the biggest contributors to It would be foolish to write off either candidate. As a result of the 1990 census, the smog in Southern California. Each company has its own way of addressing the environ-mental issue, but none of the dential elections will tilt in California's favour. The schemes is likely to head off much tougher emissions con-trol standards that state legis-lators and regulatory bodies increase in population may create seven new Congressional seats. This would bring the state's total in the House of Representatives to 52 seats, are planning. For the environmentalists, Big Oil is now firmly on the defensive.

Lionel Barber traces the changing demographics and highlights the social problems

White-based melting pot poses a challenge already bard-pressed public

TAKE a drive through central Los Angeles on a Sunday after-noon and you catch the full impact of post-European society in California.
In MacArthur Park, the

streets are packed with Salvadorans, refugees from the civil war, in Koreatown, row upon row of mom-and-pop grocery, radio and acupuncture businesses testify to a hard-won respect, if not yet prosperity: in the old centre of town, past Skid Row and the gleaming glass towers of the financial district, the sights and sounds might as well be Mexico.

Welcome to what Mr Bill Bradley, the Sacramento-based political analyst, calls the United States of California. Sometime soon white Americans will become a minority group in California; and the result, it is fair to say, will test California's ability to operate as a truly multiracial

The change in ethnic mix will touch every aspect of society, from politics and educa-tion to industry and culture. It will disrupt cosy urban politi-cal coalitions, stretch an schools system, transform the workforce, and challenge the population to forge, perhaps, a ew post-European identity, Says Ms Linda Wong, president of California Tomorrow, a public policy group helping the state make this adjustment: "Race relations used to be black versus white. Now it's Hispanics, Latinos, Asians and eight or nine other groups. We have to develop a whole new set of political and social rela-

The demographic shift is a relatively recent phenomenon, the result of a surge in immigration since the mid-1960s among Hispanics and Asians who came to California as economic or political refugees in search of a better life. The trend is certain to continue: between 1987 and 1995, California's population will jump slightly more than 17 per cent to nearly 32m, according to a 1988 study by the Palo Altobased Centre for Continuing Study of the California economy. (The US as a whole is expected to register population

growth of 6.9 per cent.)

California's ethnic composi-tion will change substantially: the Latino population is expec-ted to grow to 7.6m, an increase of nearly 70 per cent; the Asian population is set to rise to 3.8m, an increase of 140 per cent. The Anglo element will also rise, but it will decline

Sometime soon, white Americans will become a minority group in California

as a percentage of the total from 66.6 per cent to 57.5 per

Immigration has been, of course, one of the driving forces behind California's prosperity. The influx of cheap labour has helped manufacturing in the state remain competitive when other regions notably the north east and mid west - have struggled to maintain their industrial base. This was by no means an exploitative process: the abundance of blue-collar manufacturing jobs in California pro-vided a traditional route for immigrants to move up the social ladder and join the so-called middle class. The problem is that many of

these blue-collar jobs are disap-pearing. The accent is shifting towards white collar, service industries which require far greater communications skills. Given the fact that more than 80 per cent of the labour force and school enrollees in the 1990s will be Hispanic and Asian, experts such as Ms Wong believe the state must move fast to make the neces-

sary policy changes. In the 1990s, 42,000 additional teachers and classrooms and 2,100 new schools in will be needed. Throwing more money at education is no answer, but as the Centre for Continuing Study of the California Economy notes in its latest report: Keeping real education expenditures per student from falling is at least a minimum criterion

for success. The California Economic Development Corporation (CEDC), a public private sector group, called recently for an overhaul of primary and secondary system through greater

parental choice; rewards for schools who do well; closer ties with employers; and decentralisation and a reduction in state regulation of schools. Mr Bill Honig, the widely praised state superintendent of

public instruction, places strong emphasis on "core" sub-jects such as English, maths, history and science — but he concedes that the school sys-tem must improve its special programmes for minorities, such as bilingual education. Bilingual education is far

less controversial here than in other parts of the country, where "English-only" move-ments have flourished. Mr Gaddi Vasquez, 35, an up-and-coming Republican who is the first Hispanic ever to sit on the (elective) Board of Supervisors in Orange County, argues it is often necessary to teach in Spanish to assure reading and spelling skills.

Mrs Christine Vu-Dinh, a Vietnamese immigrant who came to the US in 1966 and is now a successful lawyer in nearby Garden Grove, says Asians are determined to do well in schools but have trouidea of parental participation. "It's not part of our cultural background. Our view is they teach us, and we listen. We don't butt in."

Ms Wong's group is strictly interventionist. In Compton, on LA's south-west side, they are trying to help the commuto a stunning demographic shift whereby a once predomi-nantly black area has become majority Hispanic in the schools. The resulting ethnic tensions have helped create the highest drop-out rate in the southern district and one of the state's worst examination performances. "We're trying to create a new black-latino coalition," she says, "it is an effort to really make a multiracial society work."

The alternative is a Balkanised society, if one is to believe the doomsters. The challenge in the coming years will be to ensure that immigration, so long a force for positive change in California and the US. remains seen to be so; to prove that there is life beyond the white-based inelting pot.

Are you ready for California?

We can launch and manage your California and/or U.S. business.

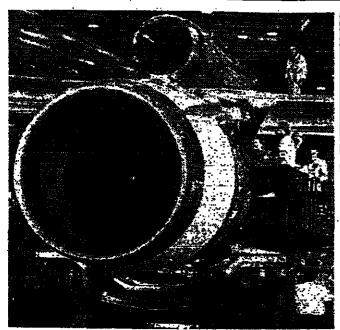
You will have flexibility of scale and full control of decisions, yet at much lower cost than you could achieve by your own direct operation. Our professional firm offers 18 years of U.S. and international expertise. We conduct any or all

operations according to your instructions: Financial management • Accounting

 Legal/Tax compliance • Contract negotiations • Customs/Duties • Distribution • Marketing support • All office operations

Contact R. Daniel Douglas, President.

DOUGLAS & CO. INC.
155 Montgomery Street, Suite 1005
San Francisco, California 94104-4115
FAX (415) 981-16731



McDonnell Douglas: a pit-prop to the economy

DEFENCE AND AEROSPACE

Arms makers pay the price of Cold War thaw

dino and Sacramento itself.

Twenty-five per cent of all new housing starts have been registered in the Riverside area in the past three years, according

Dr Loren Thompson, deputy

director of national security

studies at Georgetown University in Washington DC, points out, too, that individual

defence companies such as McDonnell Douglas and North-rop are in a weaker financial

state than for many years. Fixed price development con-

tracts - the result of Pentagon

procurement reforms in the mid 1980s - have left contrac-

tors with heavy short-term

debt which may not be com-pensated by future cash-flow

once production starts and firm orders come through.

At Northrop, managers continue to worry about the Bush

administration's commitment to the troubled B-2 Stealth bomber (which has already swallowed more than \$20bn in development costs). At McDon-

nell Douglas, accumulated debt

is soaring because of the delay in Federal Aviation Adminis-

tration certification for the

MD-11 civilian aeroplane. The

troubling conclusion - borne

out by the recent lay-offs at McDonnell's Long Beach plant - is that the civilian aerospace

business in California is not

picking up the slack on the military side, says Dr Thomp-

At the Sacramento seminar

which was sponsored by state government, local con-tractors and politicians con-

cerned about the prospective downturn in military orders -

some speakers argued that companies should consider converting their military

plants to civilian use. It soon became clear that enthusiasm

for such moves was non-existent among the big defence

Mr Bob Cannon, a senior Lockheed executive, said

defence companies are disinclined to try defence conver-sion because the two sectors

The defence business works with a big public sector cus-

tomer; it is technologically

The aerospace

industry is plagued by

excessive debt

driven; and the need to main-tain the technological edge

often inflates cost. Furthermore, the aerospace industry is plagued by excessive debt (up

200 per cent since 1985); its stock price (last May) was trad-ing at a 40 to 50 per cent dis-count to major industrials; and

its investors have a lower tol-erance to risk. The message

must be to focus on core businesses," he said.

tractors choose to stay put, they face a round of consolida-

tion reminiscent of earlier days when McDonnell Aircraft

acquired Douglas Aircraft, and Electric Boat merged with Con-solidated Aviation to form Gen-

eral Dynamics. Remember:

Lockheed's Skunk plant reorganisation – which sent the company's R&D business to

Palmdale, California and the C-130 transport aircraft produc-

tion to Marietta, Georgia, ended up with a net job loss for the Golden State.

The painful truth, says Dr

Henley, is that California looks less competitive than in the

1960s: air quality is worse; housing less affordable; traffic

bad; and middle class concerns

about education and quality of life are stronger. These need to

be remedied if California is to retain and expand its defence

The conclusion must be that defence is no longer in a posi-tion to "save" California dur-ing the present economic

downturn, local boasts not-

So far, so bad. If defence con-

WHEN Californians boast that their state is as good as reces-sion-proof, they usually have one eye on the highly-skilled, highly-profitable defence and

For the past 20 years, compa-nies such as Lockheed, McDonnell Douglas, and Northrop have acted as pit-props to the local economy, a source of reassurance when economic

adversity has threatened. No more More than 15,000 aerospace jobs have been shed over the past 30 months in the Los Angeles region alone. The biggest shock came last summer when Lockheed announced it was closing down its famed "Skunk" works in Burbank, the plant which built the U2 spy aircraft and the

Elsewhere, the defence sector is plagued by slumping orders, rising short-term debt

The Golden State still ranks as the nation's defence giant

and the inevitable long-term adjustments required by changing national security pri-orities in the US. The collapse of communism in eastern Europe combined with the shift in domestic political emphasis towards education, crime-fighting and health care all augur badly for California's

military contractors.

The Gulf crisis is unlikely to alter the picture. Talk of multi-billion-dollar contracts to US allies such as Saudi Arabia seems inflated, while the Pentagon's spending plans con-tinue to be hemmed in by domestic budgetary con-straints. How worried, then, should Californians be about the defence sector in relation to the performance of the local

The quick answer is: not as worried as 1946, when US mili-tary spending fell by 90 per cent and some 500,000 jobs were lost almost overnight. Nor do people expect it to suf-fer as much as it did after the Vietnam War, or during the wind-down of the Apollo space programme when 100,000 jobs vanished in southern Calif-

The Golden State still ranks as the nation's defence giant, bringing in \$90bn in military spending last year. The Los Angeles region alone is said to be home to 12 of every 100 peo-ple in the US whose livelihood depends on Pentagon expendi-ture. But California's dependence on defence dollars as a proportion of gross state prodproportion of gross state product has dropped from 14 per cent in 1969 to a mere 8 per cent last year. Thus, California stands only fifth — after Virginia, Alaska, Washington, and Hawaii — among the most defence-driven states in the Union. Even more striking, the proportion of people employed in the aircraft industry has fallen from 11 per cent - one

in nine people - to 1.5 per cent in the post-war period. Dr David Henley, head of the University of California (Los Angeles) Business Forecasting Project, estimates that each 1 per cent cut in real (after infla-tion) defence spending elimi-nates 20,000 to 30,000 jobs in California - a genuine ripple effect from the decisions made in Washington DC. But other respected think-tanks' insti-tutes such as the Palo Altohased Centre for the Continuing Study of the California Economy counter that 3m new jobs will be created in the state by 2000, defence cutbacks not-withstanding. "Diversity is the key," says Mr Frederick Can-non, chief economist at Bank

of America in California. The problem — as Mr Can-non acknowledged during an address at a defence seminar in Sacramento last May - is that the fastest growth in the state has been generated in areas dependent on defence business

THE Californian agricultural industry is one of the state's most remarkable achieve ments, but the hard-pressed farmer might be forgiven for feeling that the gods and politicians are ganging up on him. For the gods have brought four years of drought to California, and this is starting to hit crop production costs and yields, while political groups are seeking a wide-ranging ban on agro-chemicals in next month's general election. Over the medium term this could well add considerably to costs

and cut yields. The farmer, then, feels under siege. For much of this century Californian agriculture has been in conflict with other interests in the state over the use of water, land, migrant labour and the environment. But the pressures are grow-

ing more acute. In the words of a recent survey by the state's Department of Food and Agriculture: "No like period in the past has brought agriculture and its allied industries to confrontation with such a variety of complex and difficult

This said, the Californian farming economy is entering the 1990s in good shape, as it continues its recovery from the recession which hit it between 1982 and 1986 when commodity prices fell sharply.

The bounce-back is due in part to the decline of the dollar

- exports have accounted for more than 50 per cent of the increase in sales in recent years — and partly to further increases in output per acre. Net farm income, which Farmers feel under siege

totalled some \$4.8bn in 1986, will reach around \$7bn this year, according to Mr Freder-ick Cannon, an analyst at Bank of America. The 1990 figure is some 7.7 per cent above that of 1989, and the increase would be even greater if it were not for the drought. Farmers can adopt a variety

of measures to cope with the surface water shortage. All affect net income, and while the impact in 1990 will not be too severe, a lack of rains in the coming wet season, between October and April, would have more serious repercussions, leading to sharp production cutbacks.

Agriculture has been one of California's most important industries since the 19th Cen-tury gold rush and for more than 40 years it has led the US in farm production and income. Only 15 nations can top the value of its annual out-

as the size of the Californian industry that is remarkable. California produces more than 250 different crops and live-stock commodities, ranging from strawberries and almonds to cotton and dairy cows.

Why should California be so blessed? The answer is a com-bination of natural and

provided excellent alluvial soils in the state's bread-basket, the Central Valley and a Mediterranean climate allowing year-round crop production. There are also many micro-climates, permitting a great range of niche crops. Man added several other

Agriculture faces challenges on every front, says Martin Dickson

vital ingredients: an elaborate irrigation and storage system for supplies of low cost water, almost limitless supplies of high quality migrant agricul-tural labour from across the Mexican border; an enthusiasm by the farmer to embrace new technology; and great technical and academic back-up exper-tise in the University of California at Davis, near Sacra-

mento in the Central Valley. All this has enabled California to emerge as a relatively low-cost producer of a great array of products, and it has increasingly concentrated on high-value fruit and vegetables at the expense of more humdrum commodities and animal feedstocks.

At the same time, the institutional support of federal marketing orders - quasi-govern-mental systems for orderly marketing - and growers' co-operatives have helped make Californian farmers extremely sophisticated marketers of pro-duce, in the US and abroad.

consumption of fresh strawberries has grown from 1.7h per head in 1970 to 3.32 last year. Dr Roberta Cook, an economist at the University of California, Davis, says a key to this has been merchandising at the level of the individual store. with representatives around the country monitoring such detailed issues as strawberry

shelf positions. In the international market, the remarkable growth of the almond nut industry is an example of the entrepreneurial Californian approach. It succeeded by targeting countries such as the Soviet Union, where it tried to replace hazel nuts with almonds in the national plan, and Japan, where it successfully introduced this non-traditional nut.

agricultural industry faces challenges on every front. First, there is a growing tussle over the use of water and land with the state's rapidly growing urban population. The population growth which enve-loped Southern California and the coastal belt is now spilling over into the Central Valley.

Estimates of farm land being lost to urbanisation vary considerably, but experts reckon some 500,000 acres could go over the next 20 years. And awkward, and as yet unanswered question, of how to value the state's unique agricultural economy alongside the demands of town dwellers.

The land base is also under threat from salinity, irrigated lands can suffer from a rapid build-up of naturally occurring salts when the soils are not well drained.

There is also an increasing struggle for control of water between city and country - a fight which will be further exacerbated if the drought per-The California Department

of Water Resources estimates that by 2010 the state will be using 4.2 per cent more water. with virtually all this concen-trated in the municipal and industrial sectors, while agricultural use will decline. Yet supplies of water are

expected to fall substantially short of this, in part because fully on Colorado River sup-plies, reducing the quantities available to urban dwellers in southern California.

To some economists, the water problem is simply one of pricing. Mr Stephen Levy, of the Centre for the Continuing Study of the California Economy, argues that a simple market mechanism, in place of the present extraordinary complex pricing system, would solve

the problem.
Linked to the water issue is the industry's use of fertilisers and pesticides, since the appearance of such chemicals in water supplies, albeit in very small concentrations, has helped fuel demands for

tougher Government controls.

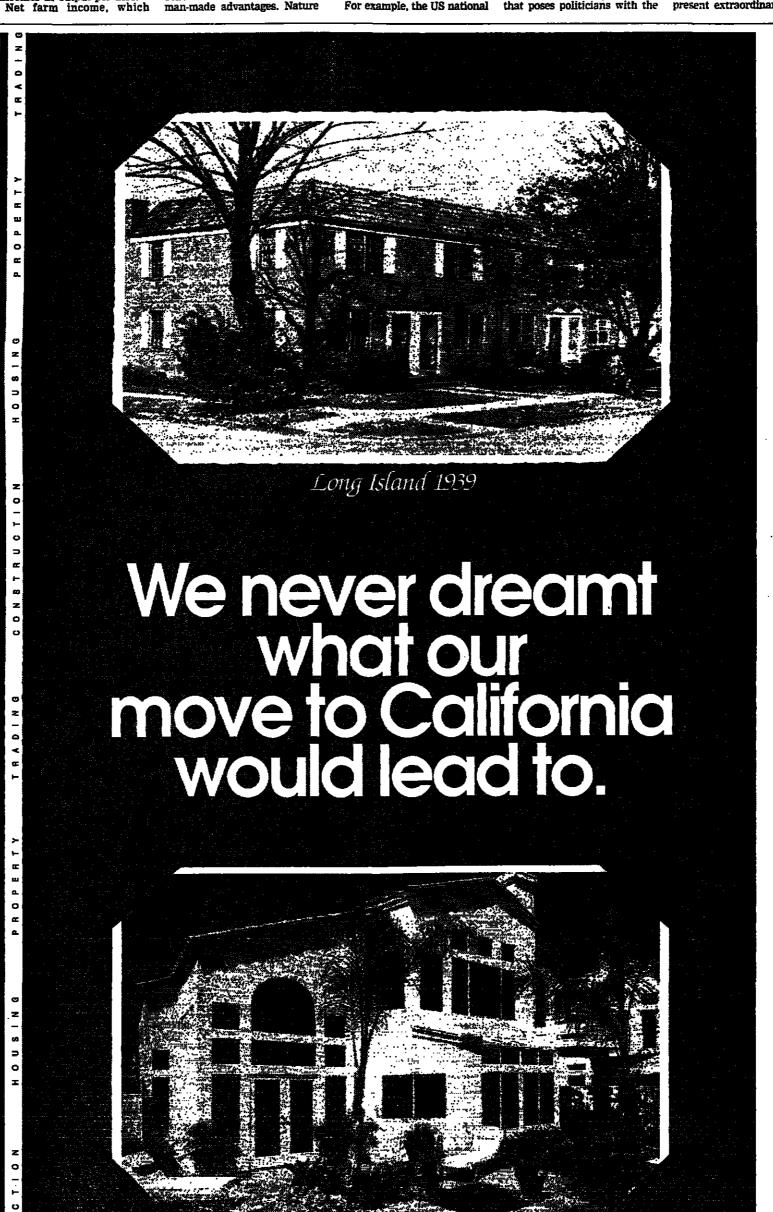
The strongest manifestation of this is the so-called Big Green initiative on November's ballot paper, which would phase out the use of pesticides

"known to cause cancer".

It is impossible to gauge just how this would affect agriculture, since much would depend on precisely what chemicals were covered and how vigorously the programme was pur-sued. But many economists argue that there would be a substantial adverse impact on yields. If California took this action alone, the state's agri-culture would suffer in the domestic and international market-place, since its produce would be less cost-competitive, would look less attractive than that of competitors and would have a shorter shelf life. Yet this would happen just

when the industry is facing a greater marketing challenge an ever before from international rivals.

The industry is so worried by Big Green that it is propos-ing a rival initiative which would allow a more gradual change in pesticide regulation. Whatever the fate of Big Green, the industry faces greater pressure to restrict duce more sophisticated pest control techniques.



Marina Hills California 1990

At our Green Park development in the 1930's not only did we create the first curvilinear streets on Long Island, New York; we built some of the first affordable small homes in

Since then, thanks to our teamwork, enterprise and vision we have completed many successful and innovative ventures in construction. property and housing. Culminating in our inspired move to California in the

Then, heading west to the Sunshine State seemed exactly the right direction for us to take. Though little did we Imagine what golden opportunities awaited us.

in construction we have achieved an impressive and diverse portfolio. Including the new school of business at California State University at Long Beach. And the new terminal building, parkway and road structures at John Wayne Alroort.

In property we are very proud of the St. Francis Place mixed residential and commercial development in San Francisco; and our Oak Court project, 25 miles east of San Francisco, which will be the first 10-storey all-granite building in the area.

in housing our planned communities have been highly successful and in great demand. Marina Hills in Orange County being a prime example of this.

Situated at Laguna Niguel on the Pacific Ocean, this 510 acre community with magnificent Mediterranean-style homes and moster recreational facility has met with great critical accialm. Quite naturally, we feel honoured

that in a state known to lead the nation in housing design, our homes have won both local and national awards for superior design and architecture. It means that as we move into the

1990's we can approach our work in the land of opportunities with both confidence and optimism.

You might even say that we'll keep on dreaming. Who knows what

Taylor Woodrow Homes California Ltd., 3991 Macarthur Boulevard, Newport Beach, California 92660, USA. Tel: 714 752 7363, Contact: Gordon Tippell. Taylor Woodrow of California Inc., 333 Third

Street, San Francisco, Cattornia 94107, USA. Tel: 415 957 1191. Contact: Robert Upton. Taylor Woodrow Construction Corp., 250 Park Avenue, New York, N.Y. 10177, USA. Tek 212 986 7770. nes Florida inc., 1900 Long

Tel: 813 378 6610. Taylor Woodrow Property Company of America Inc., One Tompa City Center, Suite 2570, Tampa, Florida 33602, USA. Tel: 813 221 6072/3.

Mead, Sarasota, Florida 34235, USA,

TAYLOR WOODROW ARAS

Skill and technology pulling together worldwide.

Golden State loses its shine

THE Golden State is one of the most popular tourist destina-tions in the world, hosting every year well over 100m visidrawn by California's wealth of natural and man-made attractions.

The state's geographic diversity ranges from Mount Whitney, the highest mountain in the contiguous states, to the Mohave Desert, at 300 feet below sea level the lowest point in the western hemi-

The spectacular Pacific coastline - from Mendocino's rugged cliffs, south through Carmel and Monterey, Big Sur and on down to Los Angeles and San Diego's sandy surfing beaches - is a "must see".

Wild-West fans can explore the Gold Country and stay in bare-board hotel rooms in little towns along the "49er trail" travelled by thousands of for-tune-seekers in the 19th cen-

tury.
The natural beauty of the Sierras with Lake Tahoe and Yosemite National Park attract visitors from all over the globe as well as being a regular weekend getaway for San Francisco area residents.

Then there is Disneyland. which draws more visitors than any other single attrac-tion in California, to experience a fantasy land of pristine streets, comic cartoon characters and rides designed for

every age group. Hollywood's Universal Studios is another major draw, with TV and movie sets and its tour of the famous "back lot". Above all, California guarantees sunshine for at least nine

months of the year, and weather that is generally agreeable the year round.

Tourism is the state's third largest industry with annual revenues of close to \$50bn which according to the California Department of Commerce supports close to 750,000 jobs, \$10bn in payroll, generating more than \$2.7bn in state

and local tax receipts. Tourism revenues rose by 10 per cent between 1988 and 1989, and more than doubled since

However, in line with national trends California has

industry this year. Although no official data are yet available, estimates range from a decline of 20 per cent in some of the worst hit areas . to reports of flat business in other parts of the state.

Concerns about a looming recession and increases in petrol prices have become serious deterrents to travel, tourist industry officials say.

More than 60 per cent of tourists in California are residents of the state, according to the State Department of Tourism. Many are now staying closer to home and attractions that are distant from urban areas, such as Yosemite Park and the Hearst Castle, have seen a noticeable drop in visitors this summer.

Rising airline fares may also be contributing to the slowdown, discouraging out-of-state visitors. Fares have risen by as much as 50 per cent over the past few years on some popular routes and a new round of increases is under way in the wake of the Gulf crisis.

Some travel experts are worried that the changing demo-graphics of the US, with the baby boom" generation getting older, suggest slower growth in the tourism indus-

California faces increasing competition from less expensive states, such as Colorado and Florida, as travellers become more cost conscious.

California also has suffered

from a series of disasters last year's Loma Prieta earthquake and serious fires in Santa Barbara and Yosemite that have taken the shine off its golden image. Combined with numerous reports about the state's serious water shortage as well as smog and crime problems in southern California, these events have taken their toll on the tourist indus-

Some parts of the state have been hit far more severely than others. Still suffering from the aftermath of last year's earthquake are parts of the San Francisco Bay area. Television images of the col-

lapsed San Francisco-Oakland bridge graphically



Terry Kisk
The natural beauty of Yosemite National Park attracts visitors from around the world

depicted the earthquake's violence to millions of viewers worldwide. In the weeks immediately following the earthquake thousands of tourists cancelled reservations and tourism dropped by as much as

80 per cent. State and regional officials responded with a campaign to combat the perception that San Francisco and surrounding areas had been destroyed by the quake. The result, according to San Francisco hoteliers and restaurant owners, has been a gradual improvement to a disappointing but not disastrous year for the local tourist

industry Largely ignored by the television cameras, and yet hit far more by the earthquake, was the city of Santa Cruz, an immensely popular northern California seaside holiday resort with a famous "beach ooardwalk" fun fair. Santa Cruz felt the full

power of the October earthquake. The city's central shopping area was devastated. Today, gaping holes remain in the Santa Cruz Pacific Garden mall, where buildings have been razed. Other structures, though still standing, are fenced off pending huge structural repairs.

The impact upon remaining businesses is all too evident. The shops are empty. Local police patrol the pavements, moving along a group of rag-tag youths who are the only visitors in sight.

In contrast, the streets of San Francisco still seem to be crowded with camera-carrying tourists. The famous cable cars careen up and down the city's hills and visitors crowd the pier restaurants at Fisherman's Wharf.

In the Southlands, the tourism industry hopes to get a boost from Disney's plans to build a second theme park.

In the meantime, many in the California tourism Industry feel that the state should increase its promotion efforts to attract more visitors. Last year, California ranked 20th in terms of state spending on tourism promotion with a budget of \$6.5m. Hawaii, with a budget of more than \$22.5m was the top spender. Calif-ornia's legislature "still doesn't take this industry seriously" one of the state's tourism offi-cials complains.

Alan Friedman tours the film lots in America's Tinsel Town

Hollywood takeover fever

these days is foreign investment, pure and simple. The flow of foreign billions into the US entertainment industry continues apace, with the lat-est round of talks - concerning a possible \$7bn takeover of Hollywood's MCA by Matsush-

ita of Japan – under way. The rationale for foreign interest in the US entertainment business may vary from company to company, but in basic terms it is clear US pop culture is in greater demand the world over than ever before and only Hollywood can supply the mass-audience product. In addition, the US view is that only by consolidating the entertainment business into a handful of multinational and multi-media integrated conglomerates can the rising costs of production and marketing be met sufficiently to make the business profitable.

Two years ago Sony of Japan paid the equivalent of more than \$5bn to acquire Columbia Pictures and film producers Peter Guber and Jon Peters to run the studio. That deal followed a previous \$2bn takeover of CBS Records by Sony, meaning the Japanese consumer electronics group has spent a staggering \$7bn on US entertainment industry acquisitions in less than three years.

Mr Rupert Murdoch, mean-

while, acquired Twentieth Century Fox and not only breathed new life into the Hollywood studio – under the leadership of Mr Barry Diller – but also expanded into mainstream US television.

The Fox network, a fledgling US nationwide television net work, has proven an incredible success in less than a year, offering blockbuster hits such as The Simpsons, an animated show, and a variety of low-brow tabloid television products that may offend the intellect, but fill the purse. What is most striking about Fox is that it has actually challenged the traditional titans of the indus-try – the ABC, NBC and CBS television networks – for audience share.

Mr Murdoch has also thrown his lot in with NBC Television and other partners to try and develop a \$1bn Sky direct broadcast satellite US system, a larger version of his UK project. The synergies of having

mass broadcasting, video and pay-TV outlets along with a Hollywood studio for film and television programme produc-tion are not exclusive to Twentieth Century Fox. Every major studio wants the same.
Aside from the Sony and

Murdoch acquisitions there are two other non-US investors ready to step into the picture and buy two more legendary Hollywood studios – Metro-Goldwyn-Mayer/United Artists (MGM/UA) and MCA, the par-ent of Universal Pictures and MCA Records. The more con-troversial of the two would-be foreign buyers is undoubtedly Mr Glancario Parretti, the convicted Italian financier who has until tomorrow to make good a \$1.3bn takeover of MGM/UA. Mr Parretti's vehicle is Pathe Communications, the rump of the former Cannon Pictures that used to belong to Mr Menahem Golan and Mr

Yoram Globus, two Israeli B-movie-making cousins. Mr Parretti was convicted in Naples earlier this year on charges of fraudulent bankruptcy and sentenced to nearly four years in prison, but this has not stopped the man. He is appealing the prison term even as he jets between his \$9m mansion in Beverly Hills and his political and business cronies in Italy and France. Mr Parretti's main partner and financial backer is Mr Florio Fiorini, a Geneva-based Italian whose past includes controver-

sial stints as the finance director of ENI, the Socialist-controlled Italian state energy concern, and work as an adviser and deal-maker for Libya's Colonel Muammer

> The seller of the troubled MGM/UA is Mr Kirk Kerkorian, the reclusive Armenian-Américan casino and hotel mogul who has sold and rebought MGM/UA assets so many times in the past 20 years that the studio now resembles a barrel of broken assets more than a functioning film entity.

More significant and less controversial than the Kerkorian-Parretti show is Matsushita's interest in buying MCA. MCA last spring embarked upon an expensive acquisition trail itself, paying the equivalent of \$545m in stock to buy the David Geffen Company,

possibly the most successful independent recorded music business in the world. Mr Geffen had an important Europe record distribution deal with Time Warner's WEA subsidiary that expires in December he recently told the Finan-cial Times that negotiations are under way with various

potential successors to WSA, including the likely favourite, BMG, the music subsidiary of Germany's Bertelsmann group. The interest by Matsu for MCA mirrors the Sony-Col-umbia deal in many ways. Both Sony and Matsushita are producers of electronics bardware such as video cassette recorders. Both are keen to

It is clear that US pop culture is in greater demand the world over than ever before

integrate their businesses with the software side - which in this case means Hollywood movies, television shows and videos from historic archives of film titles.

All the actual and potential foreign investors - Sony, Mat-sushita, Murdoch and Parretti have another priority item on their collective agendas. This is the desire to feed Hollywood products to the booming European and Asian markets for film and music entertainment. Many US movies will now take as much as 50 per cent of their gross box office receipts outside the United States and the need to interna-tionalise is a business necessity for the 1990s and beyond. The deregulation of European television and the rise of private commercial television tycoons such as Mr Silvio Berlusconi of Italy has fuelled demand for Hollywood prod-

Mr Jeffrey Logsden, a lead-ing entertainment analyst at the Los Angeles firm of Seidler Amdec, says all factors bode well for Hollywood, which is using ever greater amounts of capital as movie budgets of \$40m to \$60m become the norm. For the Japanese hardware companies the issues are how to spur more revenue growth and where to re-invest.

The opening of new markets such as cable, direct broadcast satellite, free private television in Europe and more mean that there is likely to be continuing foreign interest in major acqui-sitions and smaller indepen-dent production deals, Mr Logsden says. Examples of these smaller deals include the recent sale by Carolco Pictures, the maker of the Rambo series of films, of a 10 per cent equity stake to Pioneer Electronics of Japan and 5 per cent to Canal Plus, the leading pay-TV network in France. In the US, the big merger

was last year's \$14bn comb tion of Time and Warner Com-munications, resulting in the world's biggest enterta conglomerate. W Brothers remains a force to be reckoned with in Hollywood, as does the HBO cable enter the WEA and other record labels. The Time Warner stable also includes Time magazine and numerous other publishing interests. But Time Warner

has a fundamental problem - it is called debt. The Time Warner deal left the group with more than \$10bn of debt and this in turn has produced net losses in spite of the underlying profit-ability of most operating subsidiaries. What to do? Mr Steve Ross, the flamboyant Time Warner chairman, recently claimed he was not worried, but Wall Street has its doubts.

Paramount Communications, another big US entertainment company, has a different prob-lem. Mr Martin Davis, the Paramount chief, last year raised \$1.2bn through the sale of The Associates, a financial services subsidiary. Now he is desper ate to make an acquisition in the entertainment industry.

Meanwhile, Disney has been enormously successful in building a serious movie pro-duction business that goes well beyond the traditional Mickey Mouse image of children's entertainment. It is said that Disney would like to buy a television network, but US laws on the syndication of television shows remain clouded and a debate is razing on their

All in all the message from Tinsel Town is that more money is likely to change hands and billions of it.

Crisis in high-tech's heartland

Silicon Valley fights back

HEAD south from San Francisco International Airport. When the traffic grinds to a halt, you are probably in Sili-con Valley, northern Calif-ornia's high-technology heart-

There are no road signs to point visitors toward this famed industrial region and it is not marked on the map. Yet in the past 20 years Silicon Valley has had a remarkable impact upon the economy of the state and even the world.

An expanse of flat-topped industrial buildings and office "campuses", the Valley is not much to look at. Yet the corporate logos displayed on grass verges reveal a powerhouse of technological prowess.

It is here that the first commercial production of silicon "chips" began in the 1960s at companies such as Fairchild Semiconductor, Intel, Advanced Micro Devices and National Semiconductor.

These devices, which are being used to build a variety of electronic products, from com-puters and video tape record-ers to missile guidance systems, have caused an indus-trial revolution that has changed drastically the eco-nomic order of the world and created what is now its largest manufacturing industry -

In its heyday, Silicon Valley was a manufacturing machine, a conglomeration of unrivalled semiconductor production plants. In the "wild days", as industry veterans refer to the early days of the semiconduc-tor industry, California's chip-

North American Busin

Nova Sect

FINANCIALTIMES

RELATED SURVEYS

FOR ADVERTISING INFORMATION IN LONDON, CONTACT ANNA FAIRFAX

071-873-4167 FOR EDITORIAL DETAILS IN LONDON, CONTACT DAVID DODWELL

071-873-4090

makers were highly competi-tive.

"You didn't want to be seen walking on the same street as your competitor, never mind talking to him," said the late Robert Noyce, co-inventor of the semiconductor chip and the "Father of Silicon Valley", who died this summer.

Today, rival US chip-makers still battle among themselves

but their primary competitors are located across the Pacific in Japan and Korea. Faced with a common "enemy" top executives of the leading US semiconductor companies have collaborated with remarkable success in extensive Washing-

ton lobbying campaigns.

The industry has also formed a unique research consortium, Sematech, which aims to reclaim world leadership in

chip technology.
But Sematech is not in Silicon Valley. After an extensive search for a site for their critical effort to work together, industry executives chose Aus-

tin, Texas.
High labour and land costs as well as stringent environmental laws have discouraged expansion of semiconductor production in California and gradually over the past 10 gradually, over the past 10 years, older plants have been closed here. The major chip companies have transferred their manufacturing operations to Texas, Arizona, Oregon, New Mexico and other states. Most are now building plants in Europe and Asia as they

focus on foreign markets.
"As a place, Silicon Valley
has practically no semiconduc-

Feb 12

Feb 21

May 21

June 25

July 10

Oct 17

Oct 18

Jan 1991

Nov



Chip makers in the powerhouse of high-technology

tor manufacturing any more," observes Andrew Grove, president of Intel, the largest Silicon Valley chip company. But as Mr Grove explains, Silicon Valley is much more than a "place".

"It is also a business

machine, a wealth-creating machine and also a social phenomenon. We have generated new styles and new things." Indeed, it is Silicon Valley's ability to spawn new businesses, as well as new technology, that has maintained the region's vitality.

In spite of serious international commerciation for the spite of serious international commerciation for the spite of the

tional competition facing the US semiconductor industry, 100 new semiconductor compa-nies have been founded in Sili-con Valley over the past 10 years. Many have not stood the test of time; a few have become

very successful.
Silicon Valley has also been the birthplace of a multitude of computer companies. They include Apple Computer, formed in the mid-1970s, that transformed the personal computer from a hobby item into a computer from a hobby item into a commercial product. Sun Microsystems, though not the first manufacturer of computer workstations, has quickly become a leader in this expanding market sector.

This new generation of semi-conductor and computer mak-ers is playing an important role in shaping Silicon Valley's

social fabric.
Youth has always been an essential element of Silicon Valley's unique culture. The original Silicon Valley semiconductor companies were founded by men in their thirties. Today, while there are many industry veterans, some of the most successful companies are similarly run by young people.

The "social phenomenon" of

Silicon Valley, as Andrew Grove calls it, is the region's ability to draw people from around the world, fired by a mix of bold optimism and greed. California's gold diggers

of the last century had much

in common with today's Sili-con Valley entrepreneurs. Obscuring the Valley's high-pressure work ethic is a western casual style that rejects the pomposity of estab-lished East Coast business. There are few executive dining suites or manager's parking places here. First names are the normal style of address with no regard to corporate

However, what is valued most here is the creative genius driving technological innovation. Engineers are Silcon Valley's greatest asset and they are treated with a respect often lacking elsewhere. In assessing his remarkable accomplishments in Silicon Valley, the late Robert Noyce

said he most valued helping to create a meritocracy.

Failure is also part of Silicon Valley's fabric. Dozens of hope-ful new ventures fall apart. Thousands of jobs disappear during cyclical high-tech downturns. The social consequences are counted in record divorce

Today, the entire Silicon Valley is facing an unprecedented crisis of confidence. The uncertain economic outlook and talk of recession have combined with relentless foreign compe-tition to raise fears. An appar-ent lack of interest in high-technology industries by the Bush administration has added a note of cynicism.

Silicon Valley, suggests Intel's Andrew Grove, could Intel's Andrew Grove, could become a "techno-colony". The region is becoming "an investment outpost for far eastern industrialists", he warns. "We have to doggedly dedicate ourselves to not giving up." More than most industries or countries that have faced an onslaught of foreign compettion, Silicon Valley's chip makers are determined to repei the invasion of their markets and invasion of their markets and their homeland.

We make the impossible...possible.

Competing successfully in today's rapidly changing international business environment can be an impossible task. And finding a bank that is dedicated and capable of providing innovative solutions to help your business flourish ... can be equally impossible. First Interstate Bank, Ltd. is committed to

working with clients so they can prevail in an oftentimes difficult world. With an international team of financial architects, First Interstate provides the kind of creative financial services and solutions that permit you to turn problems into opportunities, and opportu-

First Interstate's World Trade Services network links clients in its unique 19 state territory with trading partners around the world. TRADE PRO, "First Interstate's trade finance and global communications system, is specifically designed for the instantaneous transac-

tions of today's business. First Interstate offers a full range of import/ export financing methods and services. And both domestically and internationally provides capital market, foreign exchange, cash management, corporate banking, and a host of other services.

First Interstate Trading Company is the top-rated bank-affiliated trading company in the U.S. And First interstate delivers its full range of international trade services through a network of offices in 19 countries and through its expanding U.S. affiliate network.

So if you want a dedicated and innovative team of financial experts who can help your business grow, come to First Interstate Bank, Ltd. The bank that can

make the impossible ... possible. For more information, call your First Interstate Bank, Ltd. representative. Member FDIC

First Interstate Bank I td.